Shropshire Council Legal and Democratic Services Shirehall Abbey Foregate Shrewsbury SY2 6ND

Date: Tuesday, 21 January 2020

Committee:

**Performance Management Scrutiny Committee** 

Date: Wednesday, 29 January 2020

Time: 2.00 pm

Venue: Shrewsbury/Oswestry Room, Shirehall, Abbey Foregate, Shrewsbury,

Shropshire, SY2 6ND

You are requested to attend the above meeting. The Agenda is attached

Claire Porter

Director of Legal and Democratic Services

## **Members of Performance Management Scrutiny Committee**

Claire Wild (Chair)
Joyce Barrow
Karen Calder
Roger Evans
Hannah Fraser

Alan Mosley
Cecilia Motley
Peggy Mullock
Dave Tremellen
Leslie Winwood

## Your Committee Officer is:

Julie Fildes Committee Officer

Tel: 01743 257723

Email: <u>julie.fildes@shropshire.gov.uk</u>



## **AGENDA**

## 1 Apologies for Absence and Substitutions

## 2 Disclosable Pecuniary Interests

Members are reminded that they must not participate in the discussion or voting on any matter in which they have a Disclosable Pecuniary Interest and should leave the room prior to the commencement of the debate.

## 3 Minutes of the meeting held on 13th November 2019

To consider the Minutes of the Performance Management Scrutiny Committee meeting held on 13<sup>th</sup> November 2019. [To follow]

#### 4 Public Question Time

To receive any questions or petitions from the public of which members of the public have given notice. Deadline for notification for his meeting is 2pm on Monday 27th January 2020.

#### 5 Member Question Time

To receive any questions of which members of the Council have given notice. Deadline for notification for this meeting is 4.30pm, Friday 24<sup>th</sup> January 2020.

## 6 Digital Transformation Programme Update

To receive a verbal update from the Director of Workforce and Transformation on the progress of the Digital Transformation Programme.

Contact: Michele Leith Tel. 01743 254402

## 7 Quarter 2 Finance Report (Pages 1 - 42)

To receive the Quarter 2 Finance Report 2019/20

Contact: James Walton Tel. 01743 258915

## **8 Quarter 2 Performance Report** (Pages 43 - 52)

To receive the Quarter 2 Performance Report

Contact: James Walton Tel. 01743 258915

## 9 Highways Presentation

To receive a presentation from the Director of Place on Highways issues.

Contact: Mark Barrow Tel 01743 258671

## 10 Parking Strategy 12 month review of implementation

To consider the 12 month review of the Parking Strategy. [Report to follow]

Contact: Steve Brown Tel 01743 257802

## 11 Report of the Financial Strategy Task and Finish Group (Pages 53 - 66)

To consider the recommendations and findings of the Financial Strategy Task and Finish Group. [Report attached]

Contact: Tom Dodds Tel. 01743 258518

## **12** Future Work Programme (Pages 67 - 88)

To consider the future work programme of the Committee [Report attached]

Contact: Tom Dodds Tel 01743 258518

## 13 Date/Time of next meeting of the Committee

The Committee is scheduled to next meet at 2.00pm on 18<sup>th</sup> March 2020.



# Agenda Item 7



Committee and Date
Performance Management
Scrutiny Committee

29th January 2020

<u>Item</u>

Public

#### FINANCIAL MONITORING REPORT – QUARTER 2 2019/20

**Responsible Officer** James Walton

Email: james.walton@shropshire.gov.uk Tel: (01743) 255011

## 1. Summary

- 1.1 The report sets out the projected revenue expenditure for the whole of 2019/20 as at Quarter 2, and for capital sets out the expenditure up to the end of Quarter 2. For capital, any budget increases and decreases and any re-profiling of budgets between 2019/20 and future years are also set out for decision making.
- 1.2 The revenue monitoring within this report is based on financial information held for the first six months of the year, extrapolated to year end to produce an estimated outturn position. As the year progresses and further financial information becomes available, the quality of the estimates used are expected to increase.
- 1.3 As with the Quarter 1 report the variances in the overall projected position for the Council do not yet reflect all management action that could be taken. Management action instigated as a result of the Q2 monitoring projections identified in this report will be reflected in the projected outturn reported within the Q3 Monitoring Report. The need for management action is heightened as the financial position has deteriorated further by the end of Quarter 2.
- 1.4 The report identifies the current projections on delivery of revenue savings included within the forecast. To aid reporting of savings delivery the Council uses a RAG (Red, Amber, Green) rating to consider the delivery of savings proposals (more detail is provided in the report below). As at Quarter 2, evidence suggests that of the £18.490m of proposals to be delivered in 2019/20, £10.276m are rated as green with a high degree of certainty of being delivered.
- 1.5 The Quarter 2 monitoring position suggests that £5.463m of the £18.490m savings planned are categorised as red, and further work is required within service areas to ensure that the total value of savings proposals is fully deliverable within the financial year. Furthermore, additional ongoing service pressures totalling a net value of £8.658m are being highlighted, which service areas will need to continue to address alongside delivering their savings.
- 1.6 The projected revenue outturn is an overspend of £5.987m. Within the headline projection the following factors should be considered:

- 1.6.1 As highlighted at Quarter 1 a number of red-rated savings are not deliverable in the current year due to timing but are deliverable in the medium term. This presents a short-term issue rather than an unachievable saving, with the potential to still deliver an element of the saving within this financial year (which is not yet shown in the projections). This includes the following larger savings totalling £3.079m:
  - Public Heath Recommissioning across Adults, Children's and Public Health (H36, para 6.2 - £1.064m)
  - New Development Dividend (P72, para 6.2. £1.025m)
  - Digital Transformation (R34, para 6.2 £0.990m)
- 1.6.2 Ongoing service pressures relating to Home to School Transport (1.020m, para 6.3) and Children's Services staffing and agency costs (£0.985m, para 6.3) are under review. There is a strategy in development to transfer agency workers into permanent posts which will reduce the annual cost of these staff. Some of this cost reduction is included in the current financial position but there is still some benefit to factor in. Early analysis of Home to School Transport trends over the last five years suggests that cost increases are driven by an increase in special school pupils requiring transport as opposed to mainstream where numbers remain relatively static. Further work is required to develop a strategy for alleviating the pressure in this area.
- 1.6.3 Cabinet have taken decisions to remove approximately £1.3m savings from the 2019/20 Financial Strategy:
  - Review of Waste Services (£0.700m P04)
  - Review of Bus Subsidies (£0.285m P64)
  - Passenger Transport Commissioning Savings in Learning and Skills (£0.364m C18)
  - CCTV monitoring service (£0.225m H36)
- 1.7 If management action is identified to deal with the key issues identified in paragraph 1.6.1 to 1.6.3, this has the potential to eliminate the projected overspend.
- 1.8 The key issues highlighted by this report are that:
  - Without management action referenced in paragraphs 1.6 to 1.7 the projected revenue outturn position would be an overspend of £5.987m.
  - At this level, the projected General Fund balance as at 31 March 2020 would be £9.550m, which is significantly below the recommended level.
  - Management action across all areas of the Council is now required to attempt
    to bring the budget back into balance, as far as possible. As described below,
    the variance is currently projected within the 'red zone' and thus above what
    would be considered a 'reasonable' variance.
  - There is also a risk that savings proposals currently rated as "Amber" may be undelivered, which would have the effect of increasing any underlying overspend by £2.751m.
  - The projected capital outturn is £84.134m, in line with the current budget. This follows a net budget decrease of £3.920m in Quarter 2.
  - Current capital expenditure of £19.223m, representing 23% of the budget at Quarter 2, with 50% of the year elapsed.

• Two schemes are currently forecast to outturn in excess of approved budgets.

#### 2. Recommendations

It is recommended that Members:

- A. Note that at the end of Quarter 2 (30 September 2019), the full year revenue forecast is a potential overspend of £5.987m;
- B. Consider the impact of this on the Council's General Fund balance.
- C. Approve the Better Care Fund virement detailed in Appendix 2.

#### **REPORT**

## 3. Background

- 3.1 Budget monitoring reports are produced monthly for Directors, and quarterly for Cabinet, reporting on the period from June (period 2) to February (period 11) of each financial year, highlighting the anticipated year end projection.
- 3.2 The monitoring reports track progress against agreed budget decisions, consider any budget changes (including re-profiling on Capital), forecast any significant variances to the budget, and enable corrective action to be taken to attempt to ensure a balanced budget at year end.
- 3.3 Revenue variances are reported on an exception basis depending on the total variance from budget, and the percentage change in projection in any one period.

Green Variance +/- 1% (or £0.05m if budget less than £5m)

Amber Overspend between 1%-2% (or £0.05m-£0.1m if budget less than

£5m)

Red Variance over 2% (or £0.1m if budget less than £5m)

Yellow Underspend more than 1% (or £0.05m if budget less than £5m)

3.4 In addition, given the level of savings proposals identified for delivery in 2019/20, this report also includes a second RAG rating, specifically relating to the delivery of savings. The ratings are as follows:

Green - Saving identified, quantified and confirmed

Amber – Saving identified but not yet confirmed

Red – Saving not achieved or unachievable

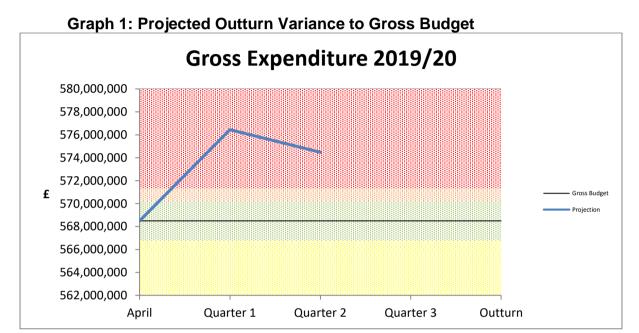
3.5 Capital schemes are also reported on an exception basis, based on being delivered within budget and the expectation of being delivered within scheme timeframe.

## 4. Revenue Monitoring 2019/20 Budget - Overall Position

4.1 The projected revenue forecast for the year at Quarter 2, shows a potential overspend of £5.987m (1.05%) on a gross budget of £568.489m (net £213.839m). The forecast year end position for the Council is revised each

Quarter (monthly for Directors) and reported using the graph below. The area of the graph banded green shows the extent of variance from the budget that would be seen as reasonable given the size and complexity of the Council's budget. However, at Quarter 2 the projected year end overspend of £5.987m still falls within the red (danger zone) banding as shown in Graph 1 below.

4.2 Management action is required in order to reduce the projected year end overspend. The effect of any management decisions taken will be reflected in future reports.



4.3 The projected overspend of £5.987m for 2019/20 is presented below and analysed in more detail within Appendix 1.

Table 1: 2019/20 Projected Budget Variations Analysed by Service Area

Service Area	Revised Budget £'000	Forecast Outturn £'000	(Under) / Overspend £'000	RAGY Classification
Adult Services	107,746	111,811	4,066	R
Central DSG	-	-	-	G
Children's Services	49,735	54,712	4,977	R
Corporate Budgets	(5,105)	(12,129)	(7,024)	Υ
Finance, Governance & Assurance	2,780	2,696	(84)	Υ
Legal & Democratic Services	506	724	219	R
Place	57,870	60,637	2,766	R
Strategic Management Board	(14)	(80)	(66)	Υ
Workforce & Transformation	321	1,454	1,133	R
Total	213,839	219,826	5,987	R

4.4 The table below shows the movement in the financial position between Quarter 1 and Quarter 2 and the main reasons behind the movement.

Movement between reporting Periods 2019/20

Service Area £	Variance at	Variance at	Movement on	Reasons for movements over £0.100m
OCIVICE AICU 2	Q1	Q2	Prior Quarter	Reasons for movements over 20.100m
Adult Services	927,742	4,065,527	3,137,785	2.900m increase in adults purchasing pressure
Central DSG	1,557,900	0	(1,557,900)	1.600m funding secured in Chancellor's Sept budget statement
Children's Services	2,850,005	4,977,437	2,127,432	2.00m increase in ChidIrens placement costs.
Corporate Budgets	(1,360,288)	(7,023,520)	(5,663,232)	0.610m Increases in interest receiveable and reductions in interest payable offset by reductions in income of 0.860m. Additionally one-off corporate funding from S31 grants, MRP set aside and Pension Fund Advance Payments totalling 5.170m has been applied
Finance, Governance & Assurance	(2,410)	(83,982)	(81,572)	
Legal and Democratic Services	52,944	218,692	165,748	0.189m increase in legal expenses and agency due to increased childcare cases
Place (inc Commercial Services)	2,778,976	2,766,401	(12,575)	
Strategic Management Board	(79,220)	(66,242)	12,978	
Workforce and Transformation	1,229,824	1,132,704	(97,120)	
TOTAL	7.955.473	5.987.018	(1.968.456)	

4.5 It should be noted that one-off corporate funding from MRP set aside, s31 Grant and Pension Fund advance payments totalling £5.170m has been applied to the Quarter 2 position to offset pressures arising in Adults and Children's services.

## 5. Update on Savings Delivery

- 5.1 The savings projections for 2019/20 have been RAG rated in order to establish the deliverability of the savings and any potential impact on the outturn projection for the 2019/20 financial year. RAG ratings have been categorised as follows:
  - Red Savings are not solved on an ongoing basis, nor have they been achieved in the current financial year. These are reflected as unachieved within this monitoring report.
  - Amber Savings have been identified on an ongoing basis in the current financial year, however there is no clear evidence to support the delivery as yet. The projected outturn within this report assumes these savings will be delivered.
  - Green Savings have been identified on an ongoing basis in the current financial year, with evidence of delivery.

The RAG ratings are updated monthly to determine progress on delivery.

Table 2: Update on Delivery of 2019/20 Savings Proposals

Service Area	Red	Amber	Green	<b>Total Savings</b>
	£'000	£'000	£'000	£'000
Adult Services	1,278	1,257	2,863	5,397
Central DSG	-	-	-	-
Children's Services	364	399	145	908
Corporate Budgets	-	-	4,103	4,103
Finance, Governance and Assurance	-	-	589	589
Legal and Democratic Services	20	-	45	65
Place	2,811	1,045	2,460	6,315
Strategic Management Board	-	-	-	-
Workforce and Transformation	990	50	71	1,112
Council	5,463	2,751	10,276	18,490

- 5.2 The figures presented above show that 56% of the 2019/20 savings required have been rated as green with a further 15% with plans in place to be delivered (rated amber). Paragraph 6.2 below provides further detail on the red savings.
- 5.3 Managers have provided assurance that plans are in place to deliver the savings that have been categorised as amber, however as evidence of the delivery has not yet been identified, there is still a risk that these savings could impact on the outturn position for 2019/20. As the year progresses, these amber savings should gradually turn to green as the evidence becomes available. However, if the amber rated savings are not delivered as planned, the effect on the outturn position is shown in Table 3 below.
- 5.4 Non-delivery of the amber rated savings would result in a projected outturn of £582.397m, and a total overspend of £13.908m which would leave the General Fund balance at an unsustainable level.

Table 3: Effect of Non-Delivery of Amber Savings in 2019/20

Service Area	Quarter 2 Projected	Amber Savings	Potential Outturn if
	Outturn		Amber Savings not
			Achieved
	£'000	£'000	£'000
Adult Services	4.066	1 257	E 222
Central DSG	4,066	1,257	5,322
Children's Services	4,977	399	5,377
Corporate Budgets	(7,024)	-	(7,024)
Finance, Governance & Assurance	(84)	-	(84)
Legal & Democratic Services	219	-	219
Place	2,766	1,045	3,811
Strategic Management Board	(66)	-	(66)
Workforce & Transformation	1,133	50	1,183
Total	5,987	2,751	8,738

6. Analysis of Outturn Projections including Delivery of Savings

6.1 The monitoring position detailed in Table 1 includes the current position on delivery of savings proposals for 2019/20 in addition to new monitoring pressures identified and one-off solutions to reduce the projected overspend. Table 4 provides further analysis of the projected overspends for each service area.

**Table 4: Reconciliation of Monitoring Projections to Savings Delivery** 

	Quarter 2 Projection	Savings Pressure	Ongoing Monitoring	Ongoing Monitoring	One Off Monitoring	One Off Monitoring
		in 2019/20	Pressures Identified	Savings Identified	Pressures Identified	Savings Identified
	£000	£000	£000	£000	£000	£000
Adult Services Business Support & Development	(38)				132	(170)
Adult Services Management	8				59	(51)
Provider Services	(116)		83		136	(335)
Housing Services	(14)		163		105	(282)
Social Care Operations	3,225		3,786		209	(770)
Bereavement Services	(42)					(42)
Regulatory Services	(97)					(97)
Trading Standards and Licensing	(117)					(117)
Registrars and Coroners	(45)					(45)
Non Ring Fenced Public Health Services	317	207	109		9	(9)
Ring Fenced Public Health Services	984	1,070	50		62	(198)
Adult Services	4,066	1,278	4,191	0	712	(2,116)
Countries L DCC						
Central DSG	_	_	_	_		
Central DSG	0	0	0	0	0	0
Learning & Skills	1,581	364	1,311		32	(125)
Children's Social Care & Safeguarding	3,397		1,204		3,329	(1,136)
Early Help, Partnerships and Commissioning	(1)		_,,,		17	(18)
Children's Services Management	(-/					()
Children's Services	4,977	364	2,516	0	3,377	(1,279)
1	.,		_,===		0,011	(=,=,0)
Corporate Budgets	(7,024)				99	(7,123)
Corporate Budgets	(7,024)	0	0	0	99	(7,123)
Audit Services	(57)					(57)
Finance	89		93		105	(109)
Pension Administration Services	83		93		103	(103)
Revenues and Benefits	122		397			(276)
Treasury Services	(11)		337		1	(12)
Commissioning Development and Procurement	(220)			(200)	_	(20)
Risk Management and Insurance	(6)			(200)		(6)
Finance, Governance and Assurance	(84)	0	490	(200)	106	(480)
Timanice, dovernance and Assurance	(04)		430	(200)	100	(400)
Democratic Services	(47)				2	(49)
Elections	4	20				(16)
Legal & Democratic Services	262				272	(10)
Legal and Democratic Services	219	20	0	0	274	(75)
Head of Commercial Services	610	1,075				(465)
Corporate Landlord	222	1,075	148		74	(403)
Facilities Management	28		31		/4	(2)
Property Services	163		156		8	(3)
• •	240	100	27			
Strategic Asset Management	240		2/		113	(404)
Shire Services	10	401			0	(401)
Director of Place	19				19	
Head of Economic Growth	1		202		1	/ A ¬ \
Planning Services	153		200			(47)

	Quarter 2 Projection	Savings Pressure in 2019/20	Ongoing Monitoring Pressures	Ongoing Monitoring Savings	One Off Monitoring Pressures	One Off Monitoring Savings
			Identified	Identified	Identified	Identified
	£000	£000	£000	£000	£000	£000
Economic Growth	(105)					(105)
Broadband						
Planning Policy	86	100				(14)
Shrewsbury Shopping Centres	94		216		106	(228)
Arts						
Highways and Transport	(112)	335	116			(563)
Shropshire Hills AONB	5				5	
Outdoor Partnerships	(80)					(80)
Leisure	211		51		168	(8)
Libraries	101		16		132	(47)
Museums and Archives	7				89	(82)
Theatre Services	13				13	
Waste Management	851	700			161	(10)
Culture and Heritage Manager	137	100			40	(3)
Head of Infrastructure and Communities	121				124	(3)
Place	2,766	2,811	961	0	1,052	(2,058)
Strategic Management Board	(66)					(66)
Strategic Management Board	(66)	0	0	0	0	(66)
Customer Services	(38)					(38)
ICT Digital Transformation Project	1,483	990	500			(8)
ICT Services	(79)				133	(212)
Communications	(53)				6	(59)
Information, Intelligence and Insight	(150)					(150)
Human Resources & Organisational Development	(29)				42	(71)
Workforce and Transformation	1,133	990	500	0	181	(538)
TOTAL	5,987	5,463	8,658	(200)	5,802	(13,735)

6.2 The 2019/20 savings projected not to be delivered within the Quarter 2 position are as follows:

				2019/20 Saving	Value Rated
Ref	Directorate	Service Area	Description	Required (£)	Red (£)
			Negotiate contract		
			savings upon renewal		
		Non Ring Fenced Public	through better contract		
P41	Adult Services	Health Services	management	27,720	27,720
			0-25 PHNS to take over		
		Ring Fenced Public	management of one EH		
C18	Adult Services	Health Services	hub	75,000	75,000
			Pathology tests to be		
		Ring Fenced Public	contracted to single		
H26	Adult Services	Health Services	provider	30,000	30,000
		Ring Fenced Public	Review prescribing		
H34	Adult Services	Health Services	budget	80,000	80,000
			Recommissioning		
			across Adults,		
		Non Ring Fenced Public	Children's and Public		
H36	Adult Services	Health Services	Health	300,590	179,480
			Recommissioning	,	,
			across Adults,		
		Ring Fenced Public	Children's and Public		
H36	Adult Services	Health Services	Health	1,631,160	885,328
	7.144.17.00.17.000		Passenger Transport	2,002,200	000,020
			commissioning savings		
C18	Children's Services	Learning and Skills	in Learning and Skills	717,000	364,080
C10	emilaren 3 Services	Strategic Asset	Increased installation	717,000	304,000
P28	Commercial Services	Management	and use of solar panels	100,000	100,000
1 20	Commercial Services	Ivianagement	Land acquisition,	100,000	100,000
		Head of Commercial	development and		
D3/I & D30	Commercial Services	Services	investment	50,000	50,000
1 3 7 6 1 33	Commercial Services	JCT VICC3	Innovation and	30,000	30,000
			efficiencies within		
P66	Commercial Services	Shire Services	Shire Services	126,100	101,100
1 00	Commercial Services	Silite Services	Stretch income target	120,100	101,100
P68	Commercial Services	Shire Services	within Shire Services	300,000	300,000
F 00	Commercial Services	Head of Commercial	New Development	300,000	300,000
P72	Commercial Services	Services	Dividend	1,025,000	1,025,000
F / Z	Legal and Democratic	Services	Dividend	1,023,000	1,023,000
D2O	Services	Floations	Elections reductions	20,000	20,000
R30	Services	Elections		20,000	20,000
DCO	Place	Dianning Delier	Infrastructure related to new development	100.000	100.000
P69		Planning Policy	,	100,000	
P04	Place	Waste Management	Review of waste	1,500,000	700,000
D20	Diago	Highways and Trees	Review of	50.000	F0 000
P29	Place	Highways and Transport	concessionary travel	50,000	50,000
DC4	Diese	Highways and Trees.	Devieus of horse subset 0	405.000	205.000
P64	Place		Review of bus subsidies	405,000	285,000
200	61	Culture and Heritage	Heritage Buildings -	100.555	100.55
P80	Place	Manager	New operating model	100,000	100,000
	Workforce and	ICT Digital		_	
R34	Transformation	Transformation Project	Digital Transformation	990,430	,
			TOTAL	7,628,000	5,463,138

More detail on these is provided within the relevant service sections of Appendix 1.

6.3 A number of ongoing pressures have been identified within service areas, some of which relate to savings unachieved in previous financial years. Ongoing pressures identified at Quarter 2 are as follows:

		Nature of Ongoing	
Directorate	Service / Description	Monitoring Pressure	Value (£)
		Purchasing budget	
Adult Services	Social Care Operations	pressure	3,786,200
Adult Services	Four Rivers Nursing Home	Staff budget	83,200
	Housing - Temporary	<u> </u>	, , , , , , , , , , , , , , , , , , ,
Adult Services	Accommodation	Demography	163,400
Adult Services	Public Health - CCTV Provision	Historic unachieved saving	109,393
Adult Services	Public Health - Out of Hours Call	Historic unachieved saving	49,800
Central DSG	High Needs Block	Demography	0
		Demography / increased	
Children's Services	Home to School Transport	contract costs	1,019,850
	Shrewsbury Training and		
Children's Services	Development Centre	Reduced income	49,100
Children's Services	Governor Services	Reduced income	48,930
Children's Services	DSG Contribution	Reduced income	193,500
	Children's Social Care		
Children's Services	Placements	Demography	219,200
Children's Services	Social Work Teams	Staff budget	489,400
	Children's Social Care Agency		
Children's Services	Costs	Staff budget	495,500
		Increased contract costs /	
Place	Corporate Landlord	reduced income	149,000
Place	Facilities Management	Staff budget	31,000
Place	Strategic Asset Management	Staff budget	27,000
Place	Property Services	Reduced income	156,000
	,	Increased Street Lighting	
Place	Highways & Transport	Energy costs	116,000
		Reduced contributions at	
Place	Libraries	Libraries	16,000
		Staff budget/reduced	
Place	Planning Services	income	200,000
Place	Shrewsbury Shopping Centres	Reduced income	216,000
	, 9	Staff budget / reduced	,
Place	In House Leisure Facilities	income	51,000
		Reduced income /	,
		increased supplies and	
Finance, Governance and Assurance	Finance	services costs	93,000
		Reduced income (Housing	12,230
Finance, Governance and Assurance	Revenues and Benefits	Benefits subsidy)	397,000
many construction and resource	DTP - Single Front Door / Face		227,000
Workforce and Transformation	to Face Review	Historic unachieved saving	500,000
TOTAL		1	8,659,473
	-	-	0,000,470

Significant further work is required within service areas to find an ongoing basis for managing and funding these pressures so that further growth is not required within the Financial Strategy, leading to an increase in the funding gap.

#### 7. General Fund Balance

- 7.1. The effect on the Council's reserves of the outturn forecast is detailed below. The Council's policy on reserve balances is to have a General Fund balance (excluding schools balances) of between 0.5% and 2% of the gross revenue budget. For 2019/20 the minimum balance required would therefore be £2.842m, although this is no longer considered to be an acceptable guide.
- 7.2. The more appropriate risk based target balance for the General Fund, as calculated in the Robustness of Estimates and Adequacy of Reserves 2018-24, reported to Council on 28th February 2019, is £20.400m in 2019/20, rising to £34.700m by 2023/24. These figures were significantly increased within the review, reflecting the remaining funding gap in these years as set out in the Financial Strategy, and the significant level of risk associated with the uncertainty over local government funding.
- 7.3. Based on the current monitoring position, the General Fund balance will reduce significantly at year-end, as shown in table 5 below. The projected balance will be significantly below the required risk assessed target.

Table 5: Projected General Fund Balance as at 31 March 2020

General Fund Balance as at 31 March 2019	<b>£'000</b> 15,537
This Report – Projected Outturn Under/(Over)spend	(5,987)
Projected Balance at 31 March 2020	9,550

## 8. Movement in Capital Programme for 2019/20

8.1 The capital budget for 2019/20 is continuously being monitored and changed to reflect the nature of capital projects which can be profiled for delivery over a number of years. In Quarter 2 there has been a net budget decrease of £3.920m for 2019/20, compared to the position reported at Quarter 1 2019/20. Table 6 summarises the overall movement, between that already approved, changes for Quarter 2 and the programme financing.

Table 6: Revised Capital Programme Quarter 2 2019/20

Detail	Agreed Capital Programme - Council 28/02/19	Slippage & Budget Changes Approved To	Quarter 2 Budget Changes to be Approved	Revised 2019/20 Capital Programme
	30anon 20,02, 10	Quarter 1 2019/20	7 <b>p</b> p. 0 1 0 u	Quarter 2
	£		£	£
General Fund				
Place	37,276,536	9,719,041	(4,580,634)	42,414,943
Adult Services	3,600,000	4,517,481	(1,590,905)	6,526,576
Public Health	230,000	118,636	-	348,636
Childrens Services	14,628,959	2,261,390	1,683,552	18,573,901
Resources & Support	5,000,000	531,578	-	5,531,578
Total General Fund	60,735,495	17,148,127	(4,487,987)	73,395,635
Housing Revenue Account	7,600,950	2,569,707	567,812	10,738,469
Total Approved Budget	68,336,445	19,717,834	(3,920,175)	84,134,104
Financing				
Self Financed Prudential Borrowing *	4,252,000	2,065,709	1,100,000	7,417,709
Government Grants	38,254,230	6,377,828	(1,263,109)	43,368,949
Other Grants	50,040	892,245	-	942,285
Other Contributions	2,899,459	913,234	(15,423)	3,797,270
Revenue Contributions to Capital	4,214,293	315,178	(22,189)	4,507,282
Major Repairs Allowance	3,900,950	2,109,449	(130,800)	5,879,599
Corporate Resources (expectation - Capital	14,765,473	7,044,191	(3,588,654)	
Receipts only)				18,221,010
Total Confirmed Funding	68,336,445	19,717,834	(3,920,175)	84,134,104

- Within the financing of the Capital Programme, £4.507m is funded from revenue contributions. The major areas of revenue contributions to capital are £0.432m approved towards essential repairs in relation to the Corporate Landlord estate and £4.111m in ringfenced HRA monies to new build schemes (£3.200m) and the major repairs programme (£0.911m).
- 8.3 Full details of all budget changes are provided in Appendix 3 to this report. Significant budget changes across the life of the programme in Quarter 2 are:

#### **Budget Increases**

- Announcement of Department of Transport Incentive Fund grant of £2.765m.
- Approved budget of £1.100m for the acquisition phase of the Children's Residential Homes scheme to be financed through Prudential Borrowing.
- Announcement of Department for Transport Pothole Action Fund grant of £0.908m.
- Notification of 2019/20 Department for Education Devolved Formula Capital grant funding of £1.993m; a budget increase of 0.462m.
- Contribution of £0.430m from the Major Repairs Allowance for the 2019/20 HRA Housing Repair Programme.
- £0.281m capital receipts from the sale of HRA Right to Buy properties.
- Increase of £0.125m in revenue contributions to capital funding.
- Notification of 2019/20 Department for Education Special Provision Fund grant award of £0.123m.

#### **Budget Decreases**

- Reduction in BDUK grant of £2.984m following confirmation of closure of Phase 1 funding by March 2020.
- Reduction in revenue contributions of £0.568m to fund the Corporate Landlord agreed 2019/20 programme of works.

- Reduction in Major Repairs Allowance contributions of £0.140m for the 2019/20 HRA Housing Repair Programme to reflect budget requirements.
- Reduction of £0.003m in capital receipts funding HRA new build schemes as schemes now completed.

## **Budget Re-profiling**

- Place: re-profiling of £4.822m to future years for the Broadband project to reflect expected completion date, expected expenditure and scheme delivery plan.
- Adult Services: re-profiling to 2019/20 of £1.597m HOLD grant unallocated budget which will not be required in 2019/20.

## 9. Actual versus Planned Expenditure to Date

- 9.1. The actual capital expenditure at Quarter 2 is £19.223m, which represents 23% of the revised capital budget at Quarter 2, 50% of the year. This is slightly low in comparison to the total budget, but in line with the average expenditure percentage at this period in previous years. All budgets are fully allocated to projects and will be monitored for levels of spend throughout the remainder of the year. Based on recent years, the capital programme has out-turned at around 85% of the outturn budget, which on average has been around 20% lower than the budget at this point in the year, due to further re-profiling later in the year.
- 9.2. The level of spend is slightly low across the programme in some areas, but equal to the level of spend in the previous year at this period. In terms of the major areas the spend position is as follows: Place 24% (budget £42.391m), Adult Social Care 19% (budget £6.526m), Public Health 23% (budget £0.349m), Resources & Support 31% (budget £5.532m), Children's Services 21% (budget £18.598m), HRA Major Repairs & New Build Programme 20% (budget £10.738m).

## 10. Schemes Forecast Outturn & Delivery

10.1. Capital schemes within the capital programme are not only continually monitored in terms of current year actual expenditure against budget but also in terms of scheme forecast outturn compared to budget and scheme delivery against profile. This is achieved by RAG rating each scheme as follows:

RAG Rating	Scheme Projected Outturn	Scheme Projected Delivery
Red	Schemes with a forecast outturn in excess of 10% of the current scheme budget.	Scheme significantly below profile at current period and not expected to deliver as original profile.
Amber	Schemes with a forecast outturn in excess of 5% of the current scheme budget.	Scheme below profile at current period and will not deliver as original profile.
Green	Schemes with a forecast	Scheme on profile at current

outturn of less than or equal to the current scheme budget.	period and expected to be delivered as original profile.
3	

10.2. For most schemes, forecast outturn against budget and scheme delivery against profile at Quarter 2 are within acceptable limits, however, currently one scheme is rated red in relation to both forecast outturn and scheme delivery and another scheme is rated red in relation to forecast outturn. These schemes are discussed in detail below.

## **Ludlow Assembly Rooms - Refurbishment Works**

The scheme budget totals £2.086m and forecast outturn is currently £3.028m; a potential scheme overspend of £0.942m. Additionally, the scheme is currently projected to be 31 weeks behind schedule. The potential overspend and scheme overrun have been reported and discussed by the Project Board. The majority of the overspend and overrun have arisen due to unforeseen works requirements relating to the condition of the building. The Board is currently reviewing the project in detail and considering options to rectify the position of the scheme.

## **The Tannery Development**

The scheme budget totals £9.020m and forecast outturn is currently £9.288m; a potential scheme overspend of £0.268m. This potential overspend has been reported and discussed by the Project Board. The Board is currently considering implementation of a recovery plan, to include a review of all anticipated future expenditure, in order to bring the scheme back within the approved budget.

10.3. The position of these schemes will continue to be closely monitored and reported in subsequent monitoring reports

#### 11. Capital Receipts Position

11.1 The current capital programme is heavily reliant on the Council generating capital receipts to finance the capital programme. There is a high level of risk in these projections as they are subject to changes in property and land values, the actions of potential buyers and being granted planning permission on sites. Table 7 below, summarises the current allocated and projected capital receipt position across 2019/20 to 2022/23. A RAG analysis has been included for capital receipts projected, based on the current likelihood of generating them by the end of each financial year. Those marked as green are where they are highly likely to be completed by the end of the financial year, amber are where they are achievable but challenging and thus there is a risk of slippage, and red are highly unlikely to complete in year and thus there is a high risk of slippage. However, no receipts are guaranteed to complete in this financial year as there may be delays between exchanging contracts and completing.

Table 7: Projected capital receipts position

Detail	2019/20	2020/21	2021/22	2022/23
	£	£	£	£
Corporate Resources Allocated in Capital	18,221,010	3,980,804	-	-
Programme				
Capital Receipts used to finance redundancy	-	-	-	-
costs				
To be allocated from Ring Fenced Receipts	9,505,024	3,920,518	-	-
Total Commitments	27,726,034	7,901,322	-	-
Capital Receipts in hand/projected:				
Brought Forward in hand	20,478,421	(698,095)	(6,981,917)	(6,981,917)
Generated 2019/20 YTD	3,264,111	-	-	-
Projected - 'Green'	3,285,407	1,617,500	-	-
Total in hand/projected	27,027,939	919,405	(6,981,917)	(6,981,917)
Shortfall to be financed from Prudential	698,095	6,981,917	6,981,917	6,981,917
Borrowing / (Surplus) to carry forward				
Further Assets Being Considered for	3,574,025	18,156,820	7,353,404	-
Disposal		, ,		

- 11.2 Capital receipts of £20.478m were brought forward from 2018/19 and £3.264m has been generated to date in 2019/20. A further £3.285m is currently projected as 'Green' for 2019/20, which mainly relates to the sale of Shrewsbury Golf Course Pitch & Putt (£3.000m) and £0.293m from the sale of HRA Right to Buy properties.
- 11.3 Based on the current programme and capital receipts in hand and projected as Green, there are insufficient receipts generated to finance the capital programme for 2019/20; the shortfall being £0.698m which may need to be financed from Prudential Borrowing if it cannot be addressed in year.
- 11.4 In 2020/21 there is currently a projected shortfall of capital receipts of £6.982m, which may need to be financed from Prudential Borrowing if they cannot be addressed by progressing the disposals programmed for future years. There is an urgent pressure to progress the disposals programmed for future years, to ensure they are realised, together with realising the revenue running cost savings from some of the properties. Considerable work is required to realise these receipts, with generally a lead in time of at least 12 to 18 months on larger disposals. In addition to the current expenditure commitments, the programme will also grow as new schemes are approved through the Capital Investment Board or if the Council further utilises the new flexibilities around the use of capital receipts for transformational revenue.
- 11.5 It is important that work progresses, to minimise the funding shortfall. Failure to generate the required level of capital receipts will result in the need to further reduce or re-profile the capital programme, some of which will occur naturally as part of the review of the delivery of schemes; or undertake prudential borrowing, which will incur future year revenue costs that are not budgeted for in the revenue financial strategy.

# List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

Financial Strategy 2018/19-2022/23

Financial Rules

Financial Monitoring Report Quarter 1 2019/20

## **Appendices**

- 1. Service Area Pressures and Actions 2019/20
- 2. Amendments to Original Revenue Budget 2019/20
- 3. Capital Budget and Expenditure 2019/20

## **Appendix 1**

## **Service Area Pressures and Actions 2019/20**

#### **Summary**

Directorate	Budget	Forecast	Variance	RAGBY
	£	£	£	
Adult Services	107,745,970	111,811,497	4,065,527	R
Central DSG	-	-	-	G
Children's Services	49,734,740	54,712,177	4,977,437	R
Corporate Budgets	(5,105,380)	(12,128,900)	(7,023,520)	Υ
Finance, Governance & Assurance	2,780,250	2,696,268	(83,982)	Υ
Legal & Democratic Services	505,730	724,422	218,692	R
Place	57,870,460	60,636,861	2,766,401	R
Strategic Management Board	(14,230)	(80,472)	(66,242)	Υ
Workforce & Transformation	321,220	1,453,924	1,132,704	R
TOTAL	213,838,760	219,825,778	5,987,018	R

ADULT SERVICES	Full Year			RAGY
	Budget £	Forecast £	Variance £	
Total	107,745,970	111,811,497	4,065,527	R

	Portfolio Holder Adult				
Adult Services Business	Social Services and				
Support and Development	Climate Change	3,415,650	3,377,189	(38,461)	Υ

There is an expected underspend within Business Support and Development of (£0.38m) which is largely due to a number of managed vacancies across the service. The vacancies are not sustainable beyond the short-term, but are not expected to impact on service delivery in 2019/20. A summary of the major variances are as follows:

- (£0.077m) projected underspend on Business Support staffing and costs associated with the posts, due to delays in appointing to vacant posts and staff movements within the service.
- £0.038 projected overspend on Joint Training and the Professional Development Unit which relates to increased service delivery costs and under achievement of income/loss of grants, some of this being due to increased savings targets in year.

	Portfolio Holder Adult				
Adult Services	Social Services and				
Management	Climate Change	2,653,490	2,661,921	8,431	G
Minor variation from budget as	at period 6.				
	Portfolio Holder Adult				
	Social Services and				
Provider Services	Climate Change	3,330,430	3,214,909	(115,521)	Υ

There is a projected underspend within Provider Services of (£0.115m). The major variances are as follows:

- (£0.261m) projected underspend on preventative services contracts. This is a one-off saving in year.
- (£0.073m) projected underspend across all Day Services. (£0.068m) is due to in year staffing vacancies and (£0.005m) is due to overachievement of day centre income.
- £0.090m projected historic overspend relating to Four Rivers Nursing Home, due to higher than budgeted staff costs, including agency of £0.083m and projected income showing an under achievement of £0.007m.
- £0.129m projected overspend relating to the START teams, this is due to the growth of the service to take over cases previously dealt with by external providers. Budget will be moved from social care operations to mirror this strategy as the corresponding underspend is currently in that area.

Housing Services	Portfolio Holder Housing and Strategic Planning	2,895,100	2,881,260	(13,840)	Υ
Minor variation from budget as at period 6.					
	Portfolio Holder Adult				
	Social Services and				
Social Care Operations	Climate Change	90,897,730	94,122,523	3,224,793	R

An overspend of £3.225m is forecast within the Social Care Operations section of Adult Services. The major variances are as follows:

- £3.786m projected overspend within the purchasing budget. At this point in the year the committed expenditure has exceeded the growth allocation for 2019/20. We have therefore revisited the likely future growth in new purchasing costs between now and the end of the year which has led to the £3.786m overspend reported in this area. The new estimate is based on the trend in growth in the latter part of 2018/19. This is a very volatile budget area so this could still be subject to change. The service is reviewing future growth requirements and the reasons behind the increase over and above previous modelling exercises.
- (£0.202m) projected underspend on all operational social work staffing due to delays in appointing to a number of staff vacancies
- £0.180m projected overspend within maintenance costs across social care operations mainly with regards to occupational therapy equipment and supported living properties.
- (£0.540m) projected underspend due to DFG capital budget picking up the costs of the occupational therapy equipment.

	Deputy Portfolio Holder				
Bereavement Services	Public Health	(217,880)	(260,236)	(42,356)	Υ
	·		·-	·-	

Overall an underspend of (£0.042m) is projected as work on grounds maintenance has improved the cemetery areas and resulted in a greater number of burial plots available for sale, increasing Council revenues.

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	Portfolio Holder				
	Communities, Place				
	Planning and Regulatory				
Regulatory Services	Services	3,061,800	2,965,100	(96,700)	Υ

An underspend of (£0.097m) is projected due to a number of vacant posts within the service and the long term secondment of a Team Manager; plans are in place to appoint to the vacant posts and the budget for the Team Manager is required to be held substantively, therefore the underspend variance is not sustainable beyond the short term.

	Portfolio Holder Communities, Place				
Trading Standards and	Planning and Regulatory				
Licensing	Services	960,050	843,080	(116,970)	Υ

An underspend of (£0.117m) is projected for the service; (£0.080m) of this variance is as a result of a detailed review of Penalty Charge Notice income trends over the past two years which has highlighted an expected overperformance for the year compared to the annual target set. Penalty Charge Notice income generated as a result of Parking Enforcement activities are performed on a cost recovery basis and therefore any surplus is reinvested into the delivery of the services. The remaining underspend variance of (£0.037m) is due to a number of vacant posts within the service and long term absences; plans are in place to appoint to the vacant posts and therefore this underspend variance is not sustainable beyond the short term.

Registrars and Coroners Deputy Portfolio Holder Public Health	795,530	750,447	(45,083)	Y
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An underspend of (£0.045m) is projected due to lower than expected Coroner fees and the anticipation of higher than budgeted Registration Fee income. The Registration service continues to operate commercially in order to maximise income and control its costs and has delivered £0.040m of savings in 2019/20.

Non Ring Fenced Public	Deputy Portfolio Holder				
Health Services	Public Health	(73,610)	243,436	317,046	R

Public Health services funded from Council budgets have been reviewed and savings have been made through the decommissioning of non-mandatory services and staffing restructures. The intention to close the Shrewsbury CCTV monitoring service as a saving has now been rescinded and therefore the operating costs of this service are a £0.225m cost pressure to the Council, this includes previously unachieved savings of £0.113m on the CCTV budget; discussions are ongoing with partner organisations in order to identify potential funding streams to offset annual operating costs, however it is anticipated that any operating cost savings will not impact until 2020/21. In addition to this, a number of savings are not fully achievable in 2019/20 as they are subject to statutory time scales, such as 45 day consultation periods in relation to staffing restructures, leading to a delay in achievement.

Therefore, non Ring Fenced Public Health services are projecting an overspend of £0.317m in 2019/20.

Ring Fenced Public Health	Deputy Portfolio Holder				
Services	Public Health	27,680	1,011,870	984,190	R

Services funded from the Ring Fenced Public Health grant have been reviewed and savings have been made through the decommissioning of non-mandatory services and from the realisation of synergies as Public Health has been subsumed within the Adult Services Directorate from 1st April 2019.

A number of savings from the Ring Fenced funded services have been delayed and are therefore not fully achievable in 2019/20 as they are subject to statutory time scales, such as 45 day consultation periods in relation to staffing restructures. Therefore the Ring Fenced services are projecting an overspend of £0.984m in 2019/20. A restructuring of the Substance Misuse team to work more closely with the Adult Social Care commissioning team has been implemented on 1st October 2019, resulting in redundancies from the existing Public Health team.

Further savings achieved include the decommissioning of non-mandated services provided by Help2Change; this has resulted in staff redundancies and a reduction in services from 1st September 2019.

Further pressures on the Public Health budget include unachievable savings which have been committed in prior financial years, however, the cost pressures remain in the service and impact on the level of savings that can be achieved; this includes pathology services, FP10 prescribing, inpatient beds and Children and Young People's hubs. In addition, cost pressures remain due to; increasing costs and expenditure on prescribing (a nationally identified budget pressure) which is expected to exceed budgeted levels, and the out of hours call monitoring contract which is resulting in an overspend as the financial resources allocated have been removed as savings. Work continues to review services and budgets in order to identify opportunities to reduce the overspend in Public Health services.

Central DSG	Deputy Portfolio Holder Education	1	1	-	G
				•	

CHILDREN'S SERVICES	Full Year			
	Budget £	Forecast £	Variance £	
Total	49,734,740	54,712,177	4,977,437	R

Children's Social Care and	Portfolio Holder Children's					
Safeguarding	Services	30,331,460	33,728,117	3,396,657	R	

Although there are no unachieved savings targets in Children's Social Care and Safeguarding in 2019/20 the service continues to experience ongoing budget pressures which reflects the national picture.

The largest budget pressure being reported as at the end of Quarter 2 is a projected overspend of £1.291m caused by agency staffing costs in the social work teams. This pressure has continued from previous years. It is necessary to ensure that children who are looked after, on a Child Protection Plan or children in need of a plan are adequately supported in line with statutory timescales and this will dictate that sickness, maternity or temporary vacancy must be covered in the interim through agency staff. There is also a heavy reliance on agency social workers due to the number of social worker vacancies and the challenges in recruiting to vacant posts. The service remains focused on recruitment and retention with the identification of a dedicated HR worker to support with the timely recruitment of social workers. The recruitment campaign for children's services has been reviewed and updated and we are part of two graduate programmes for social work including Frontline and Step Up. The service is also working to develop 8-10 social work apprentices. A retention payment has been made available to retain social workers in the teams that are hardest to recruit. This strategy in itself has lead to a further one-off budget pressure of £0.145m on staffing but this strategy should reduce costs over the longer term. There has been some success in recruiting to a number of social worker posts in the latest round of recruitment, however as a number of the new starters are inexperienced, agency workers will be required to stay in post for a limited time to support these new social workers until such time that they are able to take on full caseloads. Due to increasing caseloads as a result of increasing Looked-after-children (LAC) numbers in 2018-19 there are currently a number of additional capacity agency social workers who are not covering vacant posts but taking on additional caseloads or supporting ASYE's with their caseloads. It is estimated that £0.496m of the £1.291m projected overspend relates to these additional capacity agency workers. This budget pressure is anticipated to reduce throughout the year.

There is a highly complex financial position across Children's Placements in 2019/20. In the summer of 2018 a detailed Children's Placements growth modelling exercise was undertaken to understand the budget required for Children's placements for 2019/20 and ongoing taking account of a projected increase in Looked-after-children (LAC) numbers, contributions towards these placements from other partners and existing strategies to manage the budget pressures e.g. growth of internal residential homes. The result of this exercise was to build £2.294m expenditure growth into the Children's Placements budget for 2019/20 with this growth allocated across both residential and fostering placements as forecast in the growth modelling exercise. Due to this growth in budget there is a relatively small budget pressure of £0.281m on external residential placements and both internal and external fostering budgets. The financial position in this area is volatile and can swing significantly from period to period if a child's needs change or a new residential placement is required. This position assumes no future growth in placement numbers over the remainder of the financial year. A commissioning and contracts manager was appointed earlier in the financial year to scrutinise high cost resdential placements with private providers where the Council is incurring additional costs relating to the child, which may include 1:1 or 2:1 levels of care, therapeutic intervention and education provision. By providing monitoring of these placements to provide assurance of value for money and challenge as to whether the increased levels of support often provided at a start of a placement could be reduced, it is assumed that any growth in high cost placements can be offset by reduction in costs relating to this additional levels of support.

At the end of the 2018/19 financial year, the Council embarked on a strategy to develop additional in-house internal residential provision. There has been capital investment of £0.710m to acquire 2 properties with the aim that these 2 children's homes will deliver revenue savings through supporting a few of the most complex children at a lower cost than the market rate. The two properties will be renovated and an Ofsted registration application will be prepared and submitted. The homes are anticipated to open in early 2020, once Ofsted have inspected and assessed the homes and staff have been recruited to. In the meantime, there is a projected overspend of £0.436m from the work required in this interim period until these new homes are open, however this is being categorised as a one-off pressure as the homes should generate savings on external placements once fully operational.

Children's Safeguarding are committed to increasing foster placement sufficiency so that the Council can care for more looked after children within a family environment. This is not only in the best interests of the majority of looked after children but will lead to significant financial savings. The aim is to increase the pool of foster carers and look to identify and support foster carers with looking after more complex children. This will reduce demand for expensive residential provision. An ongoing monitoring pressure of £0.266m relates to increased capacity built into the Children's Placement Service to enable the recruitment of more carers and retain and support current carers. A business case was approved to permit this.

Elsewhere, there is also an ongoing budget monitoring pressure of £0.267m being reported in the Adoption Service. This relates specifically to Special Guardianship Allowances. No growth was built into the budget for 2019/20, however we have continued to see an increase in Special Guardianship Orders issued. These are less costly options than residential or fostering placements and give a child more permanence than a regular fostering arrangement. The increase in SGOs mirrors the national trend where there has been a steep increase in the number of SGOs over the past 8 years.

There is an ongoing pressure of £0.124m against the Leaving Care Team. Following changes in statutory guidance that mean that; Personal Advisors are now required to offer support to all care leavers up until the age of 25 years (an increase from the previous age of 21 years), this means that young people will be remaining in the service for longer increasing capacity issues within the team. As a result of this and recommendations from a Department for Education National Advisor on Care Leavers and a "requires improvement" Ofsted judgement, a number of strategies have been put in place to address this. One such strategy that was agreed via a business case was to increase the number of Personal Advisors in the team and to enhance the offer available to care leavers.

There is a new budget pressure of £0.053m being reported in the Joint Adoption Service. The Joint Adoption Service is a joint service with Telford and Wrekin Council. This overspend is explained by a budget pressure in intra-agency placements where more children have been placed outside of Shropshire and Telford, than have been placed in Shropshire and Telford by outside voluntary adoption agencies or other Local Authorities.

There is a one-off pressure of £0.210m in the Disabled Children's Team. The majority of this relates to an increase in Disabled Children's Team Direct Payments and prevention and support payments.

The remaining £0.324m forecast overspend relates to one-off monitoring pressures on non-staffing budgets such as transport recharges and interpreting fees across several social work teams.

Early Help, Partnerships and Commissioning	Portfolio Holder Children's Services	2,028,690	2,027,926	(764)	Υ			
Minor Variation from budget a	at Quarter 2		_					
Children's Services Management	Portfolio Holder Children's Services	334,860	335,005	145	G			
Minor Variation from budget at Quarter 2								
Learning and Skills	Deputy Portfolio Holder Education	17.039.730	18.621.128	1.581.398	R			

The latest position reflects unachieved savings within Home to School Transport. On 22nd May 2019, a paper was presented to Cabinet on the discretionary areas of School and College Transport comprising; Nursery SEND pupil transport, SEND post 16 students and post 16 mainstream students. This paper followed an extensive seven week consultation process and recommended a number of revised policy changes to these discretionary areas to deliver savings taking account of concerns raised by parents and carers within the consultation process. The revised recommendations that were approved by Cabinet will deliver £0.110m of the original £0.203m proposed savings that were consulted on. To address this shortfall the Passenger Transport team will continue to develop other innovative savings strategies such as Personal Transport Budgets, Independent Travel Training, and reducing costs in areas such as single occupancy taxis, TMBSS and Exclusion Transport. As some of these strategies can only be implemented from the start of the new academic year, it is estimated that £0.353m of the total £0.717m savings target will be delivered with £0.364m unachieved in year.

As well as unachieved savings targets, Learning and Skills' projected overspend results from reductions in Central Government grants, specifically the loss of Dedicated Schools Grant funding. This was a direct result of a baselining exercise undertaken by the Department for Education to remove any Dedicated Schools Grant funding that did not meet strict criteria that constitutes a historic spending commitment, but that fund statutory functions that the Council is required to undertake. The pressure which has continued from 2018/19 is £0.194m.

There is also a budget pressure of £0.049m in Governor Services. A redesign of Governor Services has already been implemented and the consequence of this has been a reduction in the size of the team with the Casual Governor Services Clerks ceasing to be employed by the Council from 1st April 2019, now employed directly by schools/MATs. The revised model of a Governor advisory service has not delivered the level of buyback income from schools to cover its costs. This service will cease to operate at the end of the financial year, and as such is a one off pressure.

Additionally, there is a forecast overspend of £1.020m in Home to School Transport largely as a consequence of an increase in the Special Education Needs cohort. SEN passenger numbers have increased from 690 in September 2015 to 767 in September 2017 and are projected to continue to increase 5-7% a year.

The cost pressures above are partially offset by one-off underspends totalling £0.046m.

CORPORATE BUDGETS	Full Year			RAGY
	Budget £	Forecast £	Variance £	
Total	(5,105,380)	(12,128,900)	(7,023,520)	Υ

	Portfolio Holder Finance				
Corporate Budgets	and Corporate Support	(5.105.380)	(12.128.900)	(7.023.520)	Υ

Savings have been confirmed in year from MRP of (£0.621m), and savings of £0.610m against the expected interest receivable and payable budgets. Additionally, an early review of funds held corporately for corporate inflation has identified a one-off in year saving of (£0.424m).

Additionally a saving of (£0.268m) has been identified relating to reduced expenditure on staffing and subscriptions, and (£0.023m) against external audit expenditure, which offsets a small overspend against non-distributable costs of £0.013m, and a reduction in profit share in relation to WME £0.086m.

Further one-off corporate funding from MRP set aside, s31 Grant and Pension Fund advance payments totalling £5.170m has been applied to the Period 6 position to offset pressures arising in Adults and Childrens services. The availability of Corporate Funds to address any future issues arising is now extremely limited.

FINANCE, GOVERNANCE &	ASSURANCE	Full Year			RAG
		Budget £	Forecast £	Variance £	
Total		2,780,250	2,696,268	(83,982)	Υ
Audit Services	Portfolio Holder Finance and Corporate Support	(4,450)	(61,740)	(57,290)	Y
	(£0.057m) relates to (£0.047m) so this there is an expected incom		0		ral
Finance	Portfolio Holder Finance and Corporate Support	109,990	198,686	88,696	А
A historic budget pressure on ways of reducing this. There is systems, and an income short		of £0.072m, we of £0.105m a	ork continues to as a result of the m schools. The	b be undertaker change in fina se pressures a	n to fina
A historic budget pressure on ways of reducing this. There is systems, and an income short part offset by one-off staffing services	and Corporate Support  postage has created a pressure also a one off software pressure fall of £0.021m due to reduced savings (£0.078m) and further savings (£0.078m) and further savings of the savings	of £0.072m, we of £0.105m a	ork continues to as a result of the m schools. The	b be undertaker change in fina se pressures a	n to fina
A historic budget pressure on ways of reducing this. There is systems, and an income short	and Corporate Support  postage has created a pressure also a one off software pressure fall of £0.021m due to reduced savings (£0.078m) and further savings (£0.078m) and further savings of the savings	of £0.072m, we see of £0.105m as SLA income from a vings in exper	ork continues to as a result of the m schools. The diture budgets	b be undertaker change in fina se pressures a	n to find ancial re in

loss is consistent with last years and reflects a position which has worsened year on year for the last several years. Actions to reduce this loss will require addressing the growing level of homelessness and reducing the reliance on bed and breakfast accommodation. This projected loss has in part been offset by efficiencies in the service area, staffing is forecast at (£0.213m) under budget, software costs at (£0.030m) under budget, and external income of (£0.025m) over budget.

l.	Treasury Services	Portfolio Holder Finance and Corporate Support	3,510	(7,128)	(10,638)	Υ	
1	Minor variation from budget at quarter 2.						
(	Commissioning						
!	Development and	Deputy Portfolio Holder					
ľ	Procurement	Procurement	483,740	263,469	(220,271)	Υ	
ı	Development and		483,740	263,469	(220,271)	Y	

Following tender negotiations, the Commissioning Development & Procurement team have created a new ongoing income stream, which has been estimated at (£0.200m) as of quarter 2. Vacancy management within the teams has generated a further (£0.020m) projected underspend.

Risk Management and	Portfolio Holder Finance				
Insurance	and Corporate Support	(8,570)	(14,848)	(6,278)	Υ
Minor variation from hudget at	quarter 2				

LEGAL AND DEMOCRATIC SERVICES	Full Year			RAGY
	Budget £	Forecast £	Variance £	
Total	505,730	724,422	218,692	R

	Portfolio Holder Finance				
Democratic Services	and Corporate Support	320	(46,388)	(46,708)	Υ

There have been in year efficiencies relating to vacancy management (£0.016m) efficiencies across supplies and services (£0.012m) and additional income generation of (£0.016m) across committee services.

Elections  Minor variation from budget at	Portfolio Holder Finance and Corporate Support quarter 2	497,050	500,677	3,627	G
Legal Services	Portfolio Holder Finance and Corporate Support	8,360	270,133	261,773	R

The projected pressures within legal services relates to increased supported related to child care, this has resulted in additional staffing resources being required to include both employed and locum staffing £0.212m, along with an increase in legal disbursement costs of £0.055m.

PLACE				
	Budget £	Forecast £	Variance £	
Total	57,870,460	60,636,861	2,766,401	R

	Deputy Leader and Portfolio Holder Assets,				
Head of Commercial	Economic Growth and				
Services	Regeneration	(232,500)	377,699	610,199	R

Savings targets related to housing commercial activity total £1.075m, none of which will be achieved in this financial year. The first two housing development sites are anticipated to be delivered in Q3 2020/21. Decision reports will be taken to Cabinet and Council for land transfers and to approve the secured loan facility in Q3 2019/20. Initial development appraisals show the sites to be profitable with the potential for a dividend to be paid to the council along with interest on the council loan. The timeline of the council's current and future investments and commercial projects should also bring returns in from the next financial year. These unachieved savings have been partially offset by projected staffing savings totalling (£0.465m), a one-off benefit for this financial year.

parametric production of the control	Deputy Leader and Portfolio Holder Assets,	,		,	
Corporate Landlord	Economic Growth and Regeneration	1,458,710	1,681,137	222,427	R

There exists a number of corresponding variances within the service area that contribute to the projected overspend of £0.222m. The Tannery and Mardol House are currently projected as £0.257m over budget, this is primarily due to an income shortfall due to unfilled rooms and retail space currently unable to be leased out. This position will improve in the next twelve months when building works are completed at The Tannery and as student numbers continue to increase. Smallholdings are forecast at £0.066m over budget, a number of urgent and unavoidable maintenance issues are being addressed on the estate this year, relating to fire safety compliance and other health and safety measures. In future years the position should improve as the majority of these works are seen to be one-off. Gypsy & Traveller Sites are a forecast £0.035m over budget, new electricity meters totalling £0.020m have been purchased, which should generate savings in the longer term, water charges are also £0.010m over budget due to leaking and drainage issues, although these have now been addressed. Museums & Culture are projected to overspend by £0.027m and Libraries by £0.021m, in both cases loss of rental income has created the forecast overspend, through tenants negotiating favourable deals, or leaving at lease expiry.

Adult Social Care properties are forecast at (£0.080m) under budget, a review of the supported living properties has revealed a number of expired leases and subsequent spare budget, it is likely this will be required in future years however due to the continuous rising demand on social care in the county. Youth Centres & Community buildings are forecast at (£0.046m) under budget, as one site was leased out by Community Asset Transfer, this has created an ongoing saving on business rates for the property, as well as a one-off saving through a rates rebate for last financial year. Car Parks are also projected to underspend, (£0.039m), due to rental income at one of the car parks being billed, this has been backdated for several years creating a considerable one-off benefit. This has countered a steep rise in business rates on the car parks, with these being £0.057m over budget.

	Deputy Leader and				
	Portfolio Holder Assets,				
	<b>Economic Growth and</b>				
Facilities Management	Regeneration	26,730	54,310	27,580	G

There exists a projected overspend on staffing of £0.031m, there has historically been a budget pressure in this area but this has been exacerbated in this financial year by a necessity for greater levels of overtime as well as increased use of casual staff, for both sickness cover and out of hours working.

	Deputy Leader and Portfolio Holder Assets,				
	Economic Growth and				
Property Services Group	Regeneration	(35,380)	127,983	163,363	R

There is currently an anticipated income shortfall of £0.156m, primarily due to a reduced capital planned programme of repairs and maintenance works. Work continues on building up the services' external client base to counter this projected deficit.

	Deputy Leader and Portfolio Holder Assets,				
Strategic Asset	Economic Growth and				
Management	Regeneration	201,090	441,055	239,965	R

£0.100m of the projected over-spend relates to an unachieved saving around improving energy efficiency in the council's properties. A project board has been set up, external funding obtained and a priority list established to progress this. Savings will not be achieved but not in the immediate term. In addition to this there is a projected staffing pressure of £0.107m as the service area seeks to restructure and provide additional resilience, however in the interim some agency and short term staff have been recruited. A £0.020m pressure relates to unbudgeted emergency maintenance of solar panels and a further one off pressure of £0.034m as a result of having undertaken additional surveys.

Shire Services	Deputy Leader and Portfolio Holder Assets, Economic Growth and Regeneration	103,080	103,080	0	G
No variation on budget at Qua	rter 2.				
Director of Place	Portfolio Holder Communities, Place	638,140	657,088	18,948	G

	Planning and Regulatory Services				
Minor variation from budget at	Quarter 2.				
Head of Economic Growth	Deputy Leader and Portfolio Holder Assets, Economic Growth and Regeneration	218,910	219,996	1,086	G
Minor variation from budget at	Quarter 2.				
Planning Services	Portfolio Holder Housing and Strategic Planning	1,573,850	1,726,714	152,864	R

There continues to be a large number of Building Control enforcement cases requiring officer time to investigate, resulting in additional costs of the Council funded element of this service. In addition, the number of Land Charges/Searches remains lower than its peak a couple of years ago, resulting in income lower than the current budget. These additional costs are somewhat mitigated by staffing vacancies within Development Management and the Natural and Historic Environment teams.

	Deputy Leader and Portfolio Holder Assets, Economic Growth and				
Economic Growth	Regeneration	1,192,720	1,088,129	(104,591)	Y
There is currently a vacant Pro	oject Manager post and Project	& Sector Devel	opment Officer	post which mak	e up

the majority of the underspend in this area whilst unfilled.

		Deputy Portfolio Holder				
	Broadband	Broadband	191,650	191,651	1	G
Ī	Minor variation from budget at	Quarter 2.				

	Portfolio Holder Housing				
Planning Policy	and Strategic Planning	617,490	703,830	86,340	Α

The 2019/20 budget includes a new savings target:- 'Infrastructure related to new development' which, it is anticipated, can be achieved in connection with CIL related activity. Currently this is being explored, but to date remains unachieved.

Shrewsbury Shopping	Portfolio Holder Highways				
Centres	and Car Parking	(1,864,480)	(1,770,075)	94,405	Α

As changes in the retail sector continue, the shopping centres have been subject to changing lease renewal negotiations. These changes have resulted in pressures on the budget creating projected overspends on rates, insurance liabilities, service charge liabilities and legal advice of approximately £0.322m that have been partially offset by a projected increase in income of (£0.228m).

	Portfolio Holder Culture, Leisure, Waste and				
Arts	Communications	70,910	70,816	(94)	Υ
Minor variation from budget at	Quarter 2.				
Highways and Transport	Portfolio Holder Highways and Car Parking	16,320,990	16,208,779	(112,211)	Y

There is an anticipated overspend of £0.116m in relation to Street Lighting energy, as electricity costs continue to increase. In addition, following consultation on the savings proposals around subsidies for Public Transport and Concessionary Fares, the initial savings will not be implemented, however, any efficiencies that have been identified will still be delivered. These additional costs are offset by additional income forecast to be generated by the Streetworks team and vacancies within the service area (this will offset the variance on the Head of Infrastructure and Communities below).

	Portfolio Holder Culture, Leisure, Waste and							
Shropshire Hills AONB	Communications	63,110	67,623	4,513	G			
Minor variation from budget at Quarter 2.								

	Portfolio Holder Culture, Leisure, Waste and				
Outdoor Partnerships	Communications	1,010,980	931,118	(79,862)	Υ

Currently the Shropshire Outdoor Partnerships Manager is temporarily covering the Culture and Heritage Manager position. The variance here offsets some of the additional costs forecast on the Culture and Heritage Manager below.

Portfolio Holder Culture,
Leisure, Waste and
Leisure Communications 2,254,850 2,465,657 210,807 R

A consultant has been brought in to review Leisure Services and advise on the future operation of facilities. A decision has been made to bring two facilities back in-house which will require additional resilience across the service. Additional financial support is being provided to a contracted leisure facility in order to try to improve sustainability.

	Portfolio Holder Culture, Leisure, Waste and				
Libraries	Communications	3,380,400	3,481,510	101,110	R

A delay to achieving the £0.098m required saving makes up the majority of the overspend as well as some lower income projections at libraries where we receive contributions from other organisations.

income projections at libraries	Where we receive continuations	moni other orga	arnsanons.		
	Portfolio Holder Culture,				
	Leisure, Waste and				
Museums and Archives	Communications	1,401,420	1,408,336	6,916	G
Minor variation from budget at	Quarter 2.				
	Portfolio Holder Culture,				
	Leisure, Waste and				
Theatre Services	Communications	13,470	26,626	13,156	G
Minor variation from budget at	Quarter 2.				
	Portfolio Holder Culture,				
	Leisure, Waste and				
Waste Management	Communications	28,962,900	29,814,250	851.350	R

Savings of £1.500m are required from a review of waste collection and recycling services in 2019/20, as per the Financial Strategy. Of this figure, £0.800m has been achieved through removing bring bank facilities, and removing surplus landfill budget, as the annual volume of waste sent to landfill is significantly below the contracted level. £0.700m savings remain to be achieved. There are no plans at present to achieve this saving. The forecast cost of this year's landfill tonnage is revised monthly as tonnage data is received. There is likely to be a one-off budget pressure this year due to a planned Energy Recovery Facility outtage.

	Portfolio Holder Culture,				
Culture and Heritage	Leisure, Waste and				
Manager	Communications	131,500	268,587	137,087	R

Some of the overspend is offset by the underspend in Outdoor Partnerships in relation to a vacant post. £0.075m is part of an unachievable saving target relating to moving the Council's heritage assets into a trust model. A project board has been set up to discuss the options for this but the required saving will not be achieved in full in this financial year. It is likely that the saving will be re-scoped to achieve additional income through development across our cultural assets.

	Deputy Leader and Portfolio Holder Assets,				
Head of Infrastructure and	Economic Growth and				
Communities	Regeneration	169,920	290,965	121,045	R

The pressure in this area relates to ongoing management changes, this is partially offset by an underspend in Highways & Transport as shown above.

STRATEGIC MANAGEMENT BOARD		RAGY	
	Budget Forecast Variance £ £		
Total	(14,230) (80,472) (66,242)		Y

Strategic Management	Leader and Portfolio						
Board	Holder Strategy	(14,230)	(80,472)	(66,242)	Υ		
Savings of (£0.066m) have been identified from planned vacancy management within the PA team. This							
underspend may reduce if there is a need to increase staffing levels in year.							

WORKFORCE AND TRANSFORMATION		Full Year		RAGY
	Budget £	Forecast £	Variance £	
Total	321,220	1,453,924	1,132,704	R

	Portfolio Holder Finance								
Customer Services	and Corporate Support	332,200	293,962	(38,238)	Y				
In year savings have been identified in relation to vacancy management and contract savings of (£0.038m).									
	Portfolio Holder								
	Organisational								
ICT Digital Transformation	Transformation and Digital								
Project	Infrastructure	(441,920)	1,040,769	1,482,689	R				
	"single front door" and the wide				m have				
not yet been achieved. Work i	s ongoing to identify and confirn	n how these sa	vings will be de	livered.					
	Portfolio Holder								
	Organisational								
	Transformation and Digital								
ICT Services	Infrastructure	521,810	442,630	(79,180)	Y				
In year savings have been idea	ntified in relation to vacancy ma	nagement of (£	0.079m).						
	Portfolio Holder Culture,								
	Leisure, Waste and								
Communications	Communications	(8,290)	(61,033)	(52,743)	Υ				
In year savings have been ide	ntified in relation to vacancy ma	nagement of (£	0.053m).						
	Portfolio Holder								
	Organisational								
Information, Intelligence	Transformation and Digital								
and Insight	Infrastructure	79,140	(71,342)	(150,482)	Υ				
	elating to vacancy management								
	(£0.122m), in year savings have	e also been ider	ntified in relatior	n to supplies an	d				
services budgets of (£0.014m)									
	Portfolio Holder								
Human Resources and	Organisational								
Organisational	Transformation and Digital								
Development	Infrastructure	(161,720)	(191,063)	(29,343)	Υ				
	ave been identified relating to v	acancy manage	ement across H	uman Resource	es &				
Development.									

## **Appendix 2: Amendments to Original Revenue Budget 2019/20**

						Finance,				
						Governance	Legal and		Strategic	
		Adult	Children's	Commercial		and	Democratic		Management	Workforce and
£000	Total	Services	Services	Services	Budgets	Assurance	Services	Place	Board	Transformation
Original Budget as										
Agreed by Council	213,839	107,679	49,643	1,537	(3,894)	2,062	498	56,323	0	(10)
Quarter 1										
Correction of salary										
budgets as a result of										
review of Grades 1-8 and										
SPB salary scales	0	156	32	14	(403)	56	8	97	5	34
Transfer of Youth										
Commissioning budget										
from Place to Children's										
Services	0		196					(196)		
Movement of premises										
budgets between service										
areas and Corporate										
Landlord	0		(25)	25	i					
Allocation of contract										
management savings										
across the Council	0	(143)	(47)			284		(64)		(30)
Final allocation of 2018/19										
voluntary redundancy										
savings, according to										
where they have been										
achieved	0			(38)		(8)		(38)		115
Q1 Revised Budget	213,839	107,661	49,800	1,538	(4,297)	2,394	506	56,122	6	110
Quarter 2										
Corporate budget										
allocation re savings					(317)	317				
Transfer of Shrewsbury										
Town Council Contract to										
appropriate directorates	0	30		2	(200)			168	;	
Corporate budget										
allocation re savings					(200)	200				
Creation of ERP Team	0					(136)				136
Corporate budget										
allocation re savings					(76)					76
Gateway Craven Arms -										
Corporate Landlord										
adjustment	0	59	(75)					16		
Saving in Economic Growth										
part found from										
Communication Services	0			(22)				22		
Transfer of subscription										
budgets	0							20	(20)	
Final adjustment re SPB										
salary scale review	0		10		(10)					
Corporate budget										
allocation re savings					(5)	5				
Registrars - Corporate										
Landlord adjustment	0	(4)		4						
Q2 Revised Budget	213,839	107,746	49,735	1,522	(5,105)	2,780	506	56,348	(14)	322

## Details of virements over £140,000 and below £500,000, reported to Cabinet for information

#### Quarter 1:

• A budget virement of £0.403m has taken place at Quarter 1 to allocate pay award funding that had not been distributed at budget setting, due to the review of grades 1-8 pay scales and SPB grades not having been completed at that time.

- £0.196m has been vired from Place to Children's Services as responsibility for Youth Commissioning has transferred between the directorates.
- Of the £0.300m contract management saving in 2019/20, £0.016m has been retained within Finance, Governance and Assurance, and £0.284m has been allocated across Adult Services, Children's Services, Place and Workforce and Transformation, and therefore a budget virement has taken place accordingly.

#### Quarter 2:

- A budget virement of £0.317m has taken place at Quarter 2 to facilitate the phased delivery of savings targets within Revenues & Benefits.
- A budget virement of £0.200m has been actioned in order to move the Shrewsbury Town Council Horticultural Contract budget to the directorates that manage the respective elements of the contract.
- A budget virement of £0.200m has taken place at Quarter 2 to facilitate the phased delivery of savings targets within Finance.

## Proposed virements between £500,000 and £1m for Cabinet approval

#### Quarter 1:

None.

#### Quarter 2:

• Following the completion of the annual exercise to plan how the CCG will contribute to Council services via the Better Care Fund a budget virement is now required to align the income budget to the agreed expenditure areas. This will result in some areas seeing a budget change in excess of £0.500m. The full virement required is shown below:

				Childrens Services				
		Business	Provider	Housing	Social Care Operations -	Social Care Operations - Hospital	Children's Social Care &	Early Help, Partnerships &
£000	Total	Support	Services	Services	Community	Interface	Safeguarding	Commissiong
Alignment of Better Care								
Fund income to budget								
heads following CCG								
agreement	0	(76)	(731)	293	175	234	109	(4)

## Appendix 3 - Capital Budget & Expenditure 2019/20

## **Shropshire Council - Capital Programme 2019/20- 2022/23**

## **Capital Programme Summary - Quarter 2 2019/20**

Directorate	Revised Budget Q1 19/20 £	Budget Virements Q2 £	Revised Budget Q2 19/20 £	Actual Spend 01/10/19	Spend to Budget Variance £	% Budget Spend	Outturn Projection £	Outturn Projection Variance £	2020/21 Revised Budget £	2021/22 Revised Budget £	2022/23 Revised Budget £
General Fund											
Diagram	40.074.700	(4.500.004)	40 004 450	40.040.455	20 240 704	0.40/	40.004.450		00 000 000	45 004 000	
Place Adult Services	46,971,790 8,117,480	(4,580,634) (1,590,905)				24% 19%			1,597,407	15,001,000	-
Public Health	348,636	(1,000,000)	348,636	, ,	, ,	23%			-	-	-
Children's Services	16,914,135	1,683,552	18,597,687	3,960,194	14,637,493	21%	18,597,687	-	3,364,358	1,000,000	-
Resources & Support	5,531,578	-	5,531,578	1,724,315	3,807,263	31%	5,531,578	-	-	-	-
Total General Fund	77,883,619	(4,487,987)	73,395,632	17,037,106	56,358,526	23%	73,395,632	-	28.601.064	16,001,000	-
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(1,101,001)	,,	,,			,,				
Housing Revenue Account	10,170,660	567,812	10,738,472	2,186,227	8,552,245	20%	10,738,472	-	-	-	-
Total Approved Budget	88.054.279	(3,920,175)	84,134,104	19,223,333	64.910.771	23%	84,134,104	-	28,601,064	16.001.000	-
	,,	(-,-20,0)	2 ., . 6 ., . 6 .	11,_10,000	.,	20,0	,,			, ,	

Potfolio Holder	Revised Budget Q1 19/20 £	Budget Virements Q2 £	Revised Budget Q2 19/20 £	Actual Spend 01/10/19	Spend to Budget Variance £	% Budget Spend	Outturn Projection £	Outturn Projection Variance £	2020/21 Revised Budget £	2021/22 Revised Budget £	2022/23 Revised Budget £
General Fund											
Adult Social Services & Climate Change - Dean Carroll	8,117,480	(1,590,905)	6,526,575	1,228,633	5,297,942	19%	6,526,575	-	1,597,407	-	-
Assets, Economic Growth & Regeneration - Steve Charmley	23,831,016	(8,374,030)	15,456,986	3,151,538	12,305,448	20%	15,456,986	-	7,000,299	100,000	-
Children's Services - Ed Potter	16,914,135	1,683,552	18,597,687	3,960,194	14,637,493	21%	18,597,687	-	3,364,358	1,000,000	-
Communities, Place Planning & Regulatory Services - Gwilym Bu	348,636	-	348,636	81,509	267,127	23%	348,636	-	-	-	-
Culture, Leisure, Waste & Communications - Lezley Picton	1,133,268	-	1,133,268	762,507	370,761	67%	1,133,268	-	-	-	-
Highways & Car Parking - Steve Davenport	20,909,971	3,673,396	24,583,367	6,103,477	18,479,890	25%	24,583,367	-	16,639,000	14,901,000	-
Housing & Strategic Planning - Robert Macey	1,097,535	120,000	1,217,535	24,933	1,192,602	2%	1,217,535	-	-	-	-
Organisational Transformation & Digital Infrastructure - Lee Chap	5,531,578	-	5,531,578	1,724,315	3,807,263	31%	5,531,578	-	-	-	-
Public Health - Rob Gittins	-	-	-	-	-	0%	-	-	-	-	-
Total General Fund	77,883,619	(4,487,987)	73,395,632	17,037,106	56,358,526	23%	73,395,632	-	28,601,064	16,001,000	-
Housing Revenue Account - Lee Chapman	10,170,660	567,812	10,738,472	2,186,227	8,552,245	23%	10,738,472	-	-	-	-
Total Approved Budget	88,054,279	(3,920,175)	84,134,104	19,223,333	64,910,771	23%	84,134,104	-	28,601,064	16,001,000	-
			-	-	-	-	-		-	-	-

#### CAPITAL BUDGET MONITORING REPORT

Financial Year: 2019 / 2020

Period: 06

i eriou.														
Cost Centre	Sub Project Code	Sub Project Description	Portfolio Holder	Project Manager	Revised Budget Quarter 1	Budget Virements	Revised Budget Quarter 2	Actual Spend 01/10/2019	Spend To Budget Variance	Outturn Projection	Outturn Projection Variance	2020/21 Revised Budget	2021/22 Revised Budget	2022/23 Revised Budget
ADULT SERVICES														
80000		Disabled Facilities Grants - Capital	Dean Carroll	Andy Begley	2,625,212.00	6,502.00	2,631,714.00	653,259.57	1,978,454.43	2,631,714.00	0.00	0.00		0.00
Total: 80000: D	C00001-000	Grant - Capital  Disabled Facilities Grant Fast Track - Capital	Dean Carroll	Andy Begley	2,625,212.00 965.015.00	6,502.00 0.00	2,631,714.00 965.015.00	653,259.57 308.592.75	1,978,454.43 656,422,25	2,631,714.00 965.015.00	0.00	0.00		0.00
		Grant Fast track - Capital	Dean Carroll	Andy begiey	965,015.00	0.00		308,592.75	656,422.25		0.00	0.00		0.00
80002	C00002-000	HOLD Project - Capital	Dean Carroll	Andy Begley	2,097,407.00	-1.597.407.00		125,445.00	374,555.00	500,000.00	0.00	1,597,407,00	0.00	0.00
Total: 80002: H	IOLD Project - Ca	pital		, , ,	2,097,407.00	-1,597,407.00	500,000.00	125,445.00	374,555.00	500,000.00	0.00	1,597,407.00	0.00	0.00
80003	C00003-000	Mount Pleasant - Shared Development Site	Dean Carroll	Tanya Miles	15,293.00	0.00	15,293.00	0.00	15,293.00	15,293.00	0.00	0.00	0.00	0.00
80003	C00005-000	Baschurch Assisted Living Bungalow - Phase 3	Dean Carroll	Tanya Miles	41,675.00	0.00		0.00	41,675.00	41,675.00	0.00	0.00	0.00	0.00
80003	C00006-000	London Road Assisted Living Bungalow - Phase 4	Dean Carroll	Tanya Miles	2,965.00			0.00	2,965.00	2,965.00	0.00	0.00		0.00
80003	C00007-000	ASC - Unallocated Grant	Dean Carroll	Tanya Miles	677,493.00		659,291.00	0.00	659,291.00	659,291.00	0.00	0.00	0.00	0.00
80003 80003	C00009-000 C00011-000	Hearne Way Caretakers Bungalow Refurbishment	Dean Carroll	Tanya Miles	20,154.00 53,377.00	0.00	20,154.00 53,377.00	0.00 14,182.74	20,154.00 39,194.26	20,154.00 53,377.00	0.00	0.00		0.00
80003	C00011-000	Specialist Equipment (Additional DFG funding)  Aquamira - New Pool Cover/ additional changing rooms	Dean Carroll Dean Carroll	Laura Fisher Tanva Miles	27.465.00	0.00		14,182.74	27.465.00	27.465.00	0.00	0.00		0.00
80003	C00013-000	Portland Crescent	Dean Carroll	Tanya Miles	1,754.00			0.00	1,754.00		0.00	0.00		0.00
80003	C00018-000	Greenacres Farm - Farm Buildings Upgrade	Dean Carroll	Martin Ellis	225,225.00	18,202.00		122,810.40	120,616.60	243,427.00	0.00	0.00		0.00
80003	C00019-000	Aquamira - New Sensory Equipment	Dean Carroll	Tanya Miles	6,007.00	0.00		12,014.00	-6,007.00	6,007.00	0.00	0.00		0.00
80003	C00021-000	Assistive Technology Equipment - Housing Projects	Dean Carroll	Jamie Burns	100,000.00	0.00		0.00	100,000.00	100,000.00	0.00	0.00		0.00
80003	C00024-000	OT Equipment - South	Dean Carroll	Stephanie Kelly	0.00	0.00	0.00	-14,516.56	14,516.56	0.00	0.00	0.00	0.00	0.00
80003	C00025-000	OT Equipment - North	Dean Carroll	Stephanie Kelly	0.00			18,269.98	-18,269.98	0.00	0.00	0.00		0.00
80003	C00026-000	OT Equipment - Central	Dean Carroll	Stephanie Kelly	700,000.00			-29,120.71	729,120.71	700,000.00	0.00	0.00		0.00
80003	C00027-000	OT Equipment - Children's	Dean Carroll	Stephanie Kelly	0.00	0.00		2,137.18	-2,137.18	0.00	0.00	0.00		0.00
80003	C00028-000 C00029-000	Equipment purchases to support single handed care	Dean Carroll	Deborah Webster Michelle Davies	138,714.00 349,514.00	0.00		-621.62	139,335.62 349,514.00	138,714.00 349,514.00	0.00	0.00		0.00
80003	C00029-000	Assistive Technology Equipment - Supported Living	Dean Carroll Dean Carroll	Tanya Miles	349,514.00 50.000.00	0.00		0.00	349,514.00 50,000.00	349,514.00 50.000.00	0.00	0.00		0.00
80003	C00030-000	Assistive Technology Coppice Step Beds Abbots Wood - Cycle Store	Dean Carroll	David Kev	3,000.00	0.00	3,000.00	0.00	3,000.00	3,000.00	0.00	0.00		0.00
80003	C00032-000	Wayfarers - Multi Sensory Equipment	Dean Carroll	David Key	8,605.00	0.00		7,890.25	714.75	8,605.00	0.00	0.00		0.00
80003	C00033-000	Avalon - Multi Sensory Equipment	Dean Carroll	David Key	8,605.00	0.00		8,290.00	315.00	8,605.00	0.00	0.00		0.00
Total: 80003: C	are Management	- Supported Living - Capital			2,429,846.00	0.00		141,335.66	2,288,510.34		0.00	0.00		0.00
PLACE														
80005	C00035-000	Corporate Landlord Unallocated	Steve Charmley	Stephen Law	1,038,433.00	-565,487.00	472,946.00	94,580.09	378,365.91	472,946.00	0.00	0.00		0.00
80005	C00037-000	Ellesmere Remediation - Land Release Funds	Steve Charmley	Stephen Law	500,595.00	0.00		140,000.00	360,595.00	500,595.00	0.00	0.00	0.00	0.00
80005	C00038-000	The Tannery Development	Steve Charmley Steve Charmley	Stephen Law Stephen Law	4,342,156.00	0.00		1,638,449.29	2,703,706.71	4,342,156.00	0.00	0.00		0.00
80005 80005	C00039-000 C00041-001	Shirehall - Renovation Aguamira Boiler Replacement	Steve Charmley Steve Charmley	Stephen Law	0.00 8.698.00	0.00		12,703.00 7.619.26	-12,703.00 1.078.74	0.00 8.698.00	0.00	0.00		0.00
80005	C00041-001	Market Drayton Swimming Pool Boiler	Steve Charmley	Stephen Law	112,932.00	0.00		104,938.96	7,993.04		0.00	0.00		0.00
80005	C00042-001	Market Drayton Swimming Pool Filters	Steve Charmley	Stephen Law	0.00			0.00	0.00		0.00	0.00		0.00
80005	C00043-000	Old Market Hall Lighting System	Steve Charmley	Stephen Law	9,834.00			8,248.74	-0.74		0.00	0.00		0.00
80005	C00046-000	Shrewsbury Castle Major Repair Work	Steve Charmley	Stephen Law	55,782.00	0.00	55,782.00	0.00	55,782.00	55,782.00	0.00	0.00	0.00	0.00
80005	C00047-000	Shrewsbury Market Hall Ventilation System	Steve Charmley	Stephen Law	17,850.00	0.00		0.00	17,850.00	17,850.00	0.00	0.00		0.00
80005	C00047-001	Shrewsbury Market Hall Fire Doors	Steve Charmley	Stephen Law	71,400.00	0.00		0.00	71,400.00	71,400.00	0.00	0.00		0.00
80005	C00047-003	Shrewsbury Market Hall Safety Railing	Steve Charmley	Stephen Law	10,403.00	-866.00		9,537.45	-0.45	9,537.00	0.00	0.00		0.00
80005	C00047-004 C00049-000	Shrewsbury Market Hall Electrics Upgrade	Steve Charmley	Stephen Law	115,430.00 98,671.00	0.00		0.00 88,025.21	115,430.00	115,430.00 98,671.00	0.00	0.00		0.00
80005 80005	C00049-000 C00054-000	Whitchurch Swimming Pool Boiler Replacement  Oswestry Victoria Centre Boiler Replacement	Steve Charmley Steve Charmley	Stephen Law Stephen Law	98,671.00	0.00		39,255,72	10,645.79 -39,255.72	98,671.00	0.00	0.00		0.00
80005	C00056-000	Theatre Severn Fire Escape Staircase	Steve Charmley	Stephen Law	7,341.00	0.00		0.00	7,341.00	7.341.00	0.00	0.00		0.00
80005	C00057-001	Music Hall Refurbishment	Steve Charmley	Stephen Law	24,210.00	0.00		0.00	24,210.00	24,210.00	0.00	0.00		0.00
80005	C00058-000	Gateway Boiler Replacement	Steve Charmley	Stephen Law	3,271.00	0.00		0.00	3,271.00	3,271.00	0.00	0.00	0.00	0.00
80005	C00060-000	Whitchurch Medical Practice	Steve Charmley	Stephen Law	2,000,000.00	0.00		0.00	2,000,000.00	2,000,000.00	0.00	1,678,000.00	100,000.00	0.00
80005	C00062-000	Ludlow Assembly Rooms - Refurbishment Works	Steve Charmley	Stephen Law	1,567,951.00	0.00		640,548.47	927,402.53	1,567,951.00	0.00	0.00	0.00	0.00
80005	C00063-000	Flaxmill Project - Implementation	Steve Charmley	Gemma Davies	1,000,000.00	0.00		0.00	1,000,000.00	1,000,000.00	0.00	0.00	0.00	0.00
80005	C00064-000	Shrewsbury Vision - New Riverside Development	Steve Charmley	Gemma Davies	28,438.00	0.00		2,007.97	26,430.03	28,438.00	0.00	0.00	0.00	0.00
80005 80005	C00065-000	Shrewsbury Museum Projection Equipment	Steve Charmley	Emma-Kate Lanyon	6,532.00	0.00		0.00	6,532.00	6,532.00	0.00	0.00	0.00	0.00
80005 80005	C00069-004 C00070-002	Boars Den Gypsy Transit Site	Steve Charmley Steve Charmley	Stephen Law Zoe Mortimer	149,248.00 328.503.00	0.00		0.00 1.524.00	149,248.00 326,979.00	149,248.00 328.503.00	0.00	0.00		0.00
		Parking Stratgey - Car Park Machines  Properties - Capital	Sieve Charmiey	Zue Mortiffier	328,503.00 11.497.678.00			1,524.00 2,787,438.16	8,142,300.84		0.00	1,678,000.00		0.00
80096	C00465-000	Broadband Project - Phase 1 - BT	Steve Charmley	Christopher Taylor	3,032,858.00	-3,032,858.00	0.00	0.00	0,142,300.04	0.00	0.00	0.00		0.00
80096	C00466-000	Broadband Project - Phase 2 - BT	Steve Charmley	Christopher Taylor	843,689.00	-5,742.00	837,947.00	-900,000.00	1,737,947.00	837,947.00	0.00	0.00		0.00
80096	C00467-000	Broadband Project - Phase 3 - Airband	Steve Charmley	Christopher Taylor	6,600,000.00	-3,070,700.00	3,529,300.00	1,032,000.00	2,497,300.00	3,529,300.00	0.00	3,570,700.00	0.00	0.00
80096	C00468-000	Broadband Project - Phase 4 - ERDF Match	Steve Charmley	Christopher Taylor	0.00	160,000.00	160,000.00	82,135.20	77,864.80	160,000.00	0.00	228,969.00	0.00	0.00
80096	C00469-000	Broadband Project - Phase 5 - TBC	Steve Charmley	Christopher Taylor	1,856,791.00	-1,856,791.00	0.00	0.00	0.00	0.00	0.00	1,522,630.00	0.00	0.00
	Broadband Projec		L	I	12,333,338.00			214,135.20	4,313,111.80		0.00	5,322,299.00	0.00	0.00
80098	C00476-000	Shrewsbury Self Build Scheme	Robert Macey	Adrian Cooper	245,850.00	0.00		5,066.00	240,784.00	245,850.00	0.00	0.00	0.00	0.00
ı otai : 80098 : S	onrewspury Self B	uild Scheme - Capital	1		245,850.00	0.00	245,850.00	5,066.00	240,784.00	245,850.00	0.00	0.00	0.00	0.00

Financial Year: Period: 2019 / 2020

Cost Centre	Sub Project Code	Sub Project Description	Portfolio Holder	Project Manager	Revised Budget Outturn 2018/19	Budget Virements	Revised Budget Period 5	Actual Spend 01/09/2019	Spend To Budget Variance	Outturn Projection	Outturn Projection Variance	2020/21 Revised Budget	2021/22 Revised Budget	2022/23 Revised Budget
80099	C00475-000	Affordable Housing - Rolling Fund	Robert Macey	Adrian Cooper	200,346.00	0.00	200,346.00	0.00	200,346.00	200,346.00	0.00	0.00	0.00	
80099	C00477-000	Community Housing Grant - Much Wenlock Scheme	Robert Macey	Adrian Cooper	0.00	0.00	0.00	-120,000.00	120,000.00	0.00	0.00	0.00	0.00	
80099	C00478-000	Community Housing Grant - Wem Independent Living Scheme	Robert Macey	Adrian Cooper	52,000.00	0.00	52,000.00	0.00	52,000.00	52,000.00	0.00	0.00	0.00	
80099	C00479-000	Community Housing Grant - Site Acquisition Fund	Robert Macey	Adrian Cooper	309,296.00	0.00	309,296.00	0.00	309,296.00	309,296.00	0.00	0.00	0.00	
80099	C00480-000	Community Led Affordable Housing Grant Scheme	Robert Macey	Adrian Cooper	26,000.00	120,000.00	146,000.00	0.00	146,000.00	146,000.00	0.00	0.00	0.00	
80099	C00481-000	Affordable Housing Contributions Grant Scheme (S106)	Robert Macey	Adrian Cooper	92,000.00	0.00	92,000.00	0.00	92,000.00	92,000.00	0.00	0.00	0.00	
	Affordable Housing				679,642.00	120,000.00	799,642.00	-120,000.00	919,642.00	799,642.00	0.00	0.00	0.00	
80100		Market Drayton Business Grant Scheme	Steve Charmley	Matthew Potts	0.00	0.00	0.00	149,964.77	-149,964.77	0.00	0.00	0.00	0.00	
	conomic Growth				0.00	0.00	0.00	149,964.77	-149,964.77	0.00	0.00	0.00	0.00	
80101	C00472-000	Historic Environment Grants	Robert Macey	Adrian Cooper	33,682.00	0.00	33,682.00	0.00	33,682.00	33,682.00	0.00	0.00	0.00	
80101	C00473-100	S106 Llanymynech Grounds Maintenance Contribution - Machinery Purchase	Robert Macey	Adrian Cooper	0.00	0.00	0.00	10,259.00	-10,259.00	0.00	0.00	0.00	0.00	
80101	C00474-000	Old Rectory, Whitchurch Section 106	Robert Macey	Adrian Cooper	138,361.00	0.00	138,361.00	129,607.97	8,753.03	138,361.00	0.00	0.00	0.00	0.00
		Environment - Capital			172,043.00	0.00	172,043.00	139,866.97	32,176.03	172,043.00	0.00	0.00	0.00	
80102	C00484-000	Depot Redevelopment - Unallocated	Steve Davenport	Steve Brown	93,456.00	0.00	93,456.00	0.00	93,456.00	93,456.00	0.00	0.00	0.00	
80102	C00489-000	Depot Redevelopment - Stourbridge Road Bridgnorth - Salt Dome	Steve Davenport	Steve Brown	100,000.00	0.00	100,000.00	0.00	100,000.00	100,000.00	0.00	0.00	0.00	
80102	C00490-000	Depot Redevelopment - Manor House Lane Store	Steve Davenport	Steve Brown	50,000.00	0.00	50,000.00	0.00		50,000.00	0.00	0.00	0.00	
		- Capital			243,456.00	0.00	243,456.00	0.00		243,456.00	0.00	0.00	0.00	
80103	C00492-000	Much Wenlock - Flood & Water Management	Steve Davenport	Gurnek Rai	3,777.00	0.00	3,777.00	22,912.33	-19,135.33	3,777.00	0.00	0.00	0.00	
80103	C00493-000	Craven Arms - Flood & Water Management	Steve Davenport	Gurnek Rai	26,049.00	0.00	26,049.00	0.00	26,049.00	26,049.00	0.00	0.00	0.00	0.00
80103	C00494-000	Church Stretton - Flood & Water Management	Steve Davenport	Gurnek Rai	112,651.00	0.00	112,651.00	4,848.67	107,802.33	112,651.00	0.00	375,000.00	0.00	0.00
80103	C00495-000	Shifnal - Flood & Water Management	Steve Davenport	Gurnek Rai	486,917.00	0.00	486,917.00	2,886.86	484,030.14	486,917.00	0.00	0.00	0.00	
80103	C00496-000	Oswestry - Flood & Water Management	Steve Davenport	Gurnek Rai	5,992.00	0.00	5,992.00	0.00	5,992.00	5,992.00	0.00	0.00	0.00	0.00
80103	C00497-000	Shrewsbury - Flood & Water Management	Steve Davenport	Gurnek Rai	32,862.00	0.00	32,862.00	0.00	32,862.00	32,862.00	0.00	0.00	0.00	0.00
80103	C00498-000	The Grove, Minsterley IPP Scheme	Steve Davenport	Gurnek Rai	4,992.00	0.00	4,992.00	0.00	4,992.00	4,992.00	0.00	0.00	0.00	
80103	C00499-000	Shropshire IPP Scheme Phase 1	Steve Davenport	Gurnek Rai	58,250.00	0.00	58,250.00	0.00	58,250.00	58,250.00	0.00	0.00	0.00	0.00
80103	C00500-000	Shropshire Slow the Flow Project	Steve Davenport	Gurnek Rai	267,008.00	0.00	267,008.00	34.889.05	232,118.95	267,008.00	0.00	191,000.00	0.00	
80103	C00501-000	Westbury - Surface Water Flood Alleviation Scheme	Steve Davenport	Gurnek Rai	57.985.00	0.00	57.985.00	0.00	57.985.00	57.985.00	0.00	0.00	0.00	
80103	C00503-000	Westwood Quarry - Shropshire Wildlife Trust ERDF Project	Steve Davenport	Gurnek Rai	0.00	0.00	0.00	23,520.00	-23,520.00	0.00	0.00	0.00	0.00	
80103	C00504-000	Hopstone Flood Alleviation Scheme	Steve Davenport	Gurnek Rai	-219.00	0.00	-219.00	0.00	-219.00	-219.00	0.00	0.00	0.00	
80103	C00505-000	Hunters Gate Surface Water Flood Alleviation	Steve Davenport	Gurnek Rai	10,000.00	0.00	10,000.00	0.00	10,000.00	10,000.00	0.00	0.00	0.00	
80103	C00505-000	Bomere Heath - Flood & Water Management	Steve Davenport	Gurnek Rai	10,000.00	0.00	10,000.00	0.00	10,000.00	10,000.00	0.00	0.00	0.00	
80103	C00507-000	Longden - Flood & Water Management	Steve Davenport	Gurnek Rai	12,500.00	0.00	12,500.00	0.00	12,500.00	12,500.00	0.00	0.00	0.00	
80103	C00508-000	Worthen - Flood & Water Management	Steve Davenport	Gurnek Rai	11,000.00	0.00	11,000.00	0.00	11,000.00	11,000.00	0.00	0.00	0.00	
			Steve Davenport	Gurnek Rai	1,099,764.00	0.00	1,099,764.00	89,056.91	1,010,707.09	1,099,764.00	0.00	566,000.00	0.00	
80105	C00512-000	Water Management - Capital	Ctorre December	Gurnek Rai		1,000,000.00	1,000,000.00	33.657.50	966,342.50	1,000,000.00	0.00	0.00	0.00	
80105	C00512-000 C00514-000	Bridgeguard - Unallocated	Steve Davenport		0.00		0.00	88.513.67	-88.513.67		0.00		0.00	
		Bridgeguard - Consultancy Fees	Steve Davenport	Timothy Sneddon	0.00	0.00 1.000.000.00	1,000,000,00	88,513.67 122,171,17	-88,513.67 877.828.83	0.00 <b>1.000.000.00</b>	0.00	0.00	0.00	
		ance of Bridges & Structures - Capital	0. 0	I= o										
80106	C00531-000	Depot Fixed Costs - Principal	Steve Davenport	Timothy Sneddon	0.00	750,000.00	750,000.00	0.00	750,000.00	750,000.00	0.00	0.00	0.00	
80106	C00547-000	Principal Roads Countywide Drainage	Steve Davenport	Timothy Sneddon	0.00	0.00	0.00	-6,028.00	6,028.00	0.00	0.00	0.00	0.00	0.00
80106	C00549-000	A529 Road Safety Works - WSP	Steve Davenport	Andy Wilde	2,650,925.00	0.00	2,650,925.00	123,860.14	2,527,064.86	2,650,925.00	0.00	1,172,000.00	0.00	
		ance of Roads - Principal - Capital		I=	2,650,925.00	750,000.00	3,400,925.00	117,832.14	3,283,092.86	3,400,925.00	0.00	1,172,000.00	0.00	
80107	C00619-000	Depot Fixed Costs - Secondary	Steve Davenport	Timothy Sneddon	0.00	750,000.00	750,000.00	0.00	750,000.00	750,000.00	0.00	0.00	0.00	
80107	C00620-000	Centrally Managed Ringway Secondary Surfacing Programme	Steve Davenport	Andy Wilde	0.00	2,000,000.00	2,000,000.00	138,882.30	1,861,117.70	2,000,000.00	0.00	0.00	0.00	
80107	C00624-000	B4364 Neenton	Steve Davenport	Andy Wilde	0.00	0.00	0.00	33,224.14	-33,224.14	0.00	0.00	0.00	0.00	
80107	C00626-000	B4397 Loppington to Horton	Steve Davenport	Andy Wilde	0.00	0.00	0.00	55,592.59	-55,592.59	0.00	0.00	0.00	0.00	0.00
80107	C00630-000	B4387 Westbury Level Crossing	Steve Davenport	Andy Wilde	0.00	0.00	0.00	5,500.00	-5,500.00	0.00	0.00	0.00	0.00	
80107	C00632-000	Woodbury Close Bridgnorth (access for parking bays)	Steve Davenport	Andy Wilde	0.00	0.00	0.00	69,166.90	-69,166.90	0.00	0.00	0.00	0.00	
80107	C00633-000	Black Park Road	Steve Davenport	Andy Wilde	0.00	0.00	0.00	2,602.41	-2,602.41	0.00	0.00	0.00	0.00	
80107	C00634-000	B4555 Knowlesands	Steve Davenport	Andy Wilde	0.00	0.00	0.00	45,829.73	-45,829.73	0.00	0.00	0.00	0.00	
80107	C00637-000	Secondary Roads Countywide Drainage	Steve Davenport	Timothy Sneddon	0.00	600,000.00	600,000.00	-47.54	600,047.54	600,000.00	0.00	0.00	0.00	
80107	C00709-000	Countywide Roadmaster Programme	Steve Davenport	Ian Walshaw	0.00	650,000.00	650,000.00	-127,737.58	777,737.58	650,000.00	0.00	0.00	0.00	
80107	C00710-000	Countywide Permanent Repair Programme	Steve Davenport	Ian Walshaw	0.00	3,000,000.00	3,000,000.00	0.00	3,000,000.00	3,000,000.00	0.00	0.00	0.00	
80107	C00711-000	Countywide Machine Patching Programme	Steve Davenport	Ian Walshaw	0.00	2,000,000.00	2,000,000.00	372,085.64	1,627,914.36	2,000,000.00	0.00	0.00	0.00	
80107	C00712-000	Countywide Autumn Statement Pothole Fund	Steve Davenport	Andy Wilde	3,000,000.00	-1,800,000.00	1,200,000.00	2,208,230.84	-1,008,230.84	1,200,000.00	0.00	0.00	0.00	
80107	C00713-000	Shropshire Countywide - Resurfacing Design Budget	Steve Davenport	Andy Wilde	0.00	750,000.00	750,000.00	11,470.60	738,529.40	750,000.00	0.00	0.00	0.00	
80107	C00715-000	Shropshire Countywide- Road Assessment Surveys	Steve Davenport	Andy Wilde	0.00	0.00	0.00	140,099.10	-140,099.10	0.00	0.00	0.00	0.00	
	C00716-000	Countywide Programme Design & Engineer Fees	Steve Davenport	Andy Wilde	0.00	1,074,000.00	1,074,000.00	0.00	1,074,000.00	1,074,000.00	0.00	0.00	0.00	0.00
80107		Shropshire Countywide- Unallocated Responsive Budget	Steve Davenport	Andy Wilde	8,961,807.00	-8,400,604.00	561,203.00	0.00	561,203.00	561,203.00	0.00	13,275,000.00	13,275,000.00	0.00
80107	C00718-000													
80107 Total: 80107: S	Structural Mainten	ance of Roads - Secondary - Capital			11,961,807.00	623,396.00	12,585,203.00	2,954,899.13	9,630,303.87	12,585,203.00	0.00	13,275,000.00	13,275,000.00	
80107 Total: 80107: S 80108	C00719-000	ance of Roads - Secondary - Capital Programme of structural replacement of lighting columns	Steve Davenport	Jason Hughes	0.00	800,000.00	800,000.00	116,398.67	683,601.33	800,000.00	0.00	0.00	0.00	0.00
80107 Total: 80107: S 80108 80108	Structural Mainten	ance of Roads - Secondary - Capital Programme of structural replacement of lighting columns Programme of replacement signs and bollards		Jason Hughes Jason Hughes										0.00 0.00

# age 34

#### CAPITAL BUDGET MONITORING REPORT

Financial Year: 2019 / 2020

Period: 06

Cost Centre	Sub Project Code	Sub Project Description	Portfolio Holder	Project Manager	Revised Budget Outturn 2018/19	Budget Virements	Revised Budget Period 5	Actual Spend 01/09/2019	Spend To Budget Variance	Outturn Projection	Outturn Projection Variance	2020/21 Revised Budget	2021/22 Revised Budget	2022/23 Revised Budget
PLACE 80109	C00728-000	ITP Central - Column Roundabout	Steve Davenport	Victoria Merrill	0.00	0.00	0.00	3,842.88	-3,842.88	0.00	0.00	0.00	0.00	0.00
80109	C00729-000	ITP Central - Smithfield Road	Steve Davenport	Victoria Merrill	0.00		0.00		-127.00	0.00		0.00		0.00
80109	C00733-000	ITP Central - A5112 Telford Way	Steve Davenport	Victoria Merrill	0.00		0.00	227.00	-227.00	0.00		0.00		0.00
80109	C00736-000	ITP South - Shrewsbury Road, Much Wenlock	Steve Davenport	Victoria Merrill	0.00		0.00		-4,387.07	0.00		0.00		0.00
80109	C00738-000	ITP South - A458 Wootton Crossroads	Steve Davenport	Victoria Merrill	0.00		0.00	2,945.18	-2,945.18	0.00		0.00		0.00
80109	C00740-000	ITP Central - Woodcote Way	Steve Davenport	Victoria Merrill	0.00		0.00		-712.00	0.00		0.00		0.00
80109	C00741-000	ITP South - A454 Rudge Heath Accident Reduction	Steve Davenport	Victoria Merrill	0.00		0.00		-221.00	0.00		0.00		0.00
80109	C00742-000	ITP North - Maesbury Road Junction, Oswestry	Steve Davenport	Victoria Merrill	0.00		0.00		-1,870.36	0.00		0.00		0.00
80109	C00743-000	ITP South - A41/B4379 Shifnal Road Junction ort Plan - Accident Clusters - Capital	Steve Davenport	Victoria Merrill	0.00		0.00	3,515.58 17.848.07	-3,515.58 <b>-17.848.07</b>	0.00	0.00	0.00		0.00
80110	C00745-000	ITP South - B4373 Wenlock Road & Westgate Crossing	Steve Davenport	Victoria Merrill	0.00		0.00		-105.00	0.00		0.00		0.00
		ort Plan - Pedestrian & Cycle Facilities - Capital	Cicve Daverport	VIOLOTIC INCITIE	0.00		0.00		-105.00	0.00				0.00
80112	C00762-000	ITP South - Shifnal Network Improvement (S106)	Steve Davenport	Victoria Merrill	0.00		0.00		-9,900.33	0.00		0.00		0.00
80112	C00763-000	ITP South - Shifnal Bradford Street Enhancement	Steve Davenport	Victoria Merrill	0.00		0.00		-52,754.03	0.00				0.00
		ort Plan - Network Improvements - Capital			0.00		0.00		-62,654.36	0.00				0.00
80113	C00509-000	Rapid Electric Vehicle Charge Points	Steve Davenport	Jason Hughes	30,135.00		30,135.00	0.00	30,135.00	30,135.00				
Total: 80113: Ir 80114	C00770-000	ort Plan - Parking Infrastructure - Capital	Steve Davenport	Victoria Merrill	30,135.00 0.00		30,135.00 0.00		30,135.00 -360.00	30,135.00 0.00				0.00
80114	C00775-000	ITP South - B4373 Bridgnorth Rd Speed Reduction, Broseley ITP South - Much Wenlock, Barrow & Broseley HGV Mgmt	Steve Davenport	Victoria Merrill	0.00		0.00		-1,500.00	0.00		0.00		0.00
80114	C00775-000	ITP North - Ash Parva 30mph Speed Reduction	Steve Davenport	Victoria Merrill	5,000.00		5,000.00	0.00	5,000.00	5,000.00	0.00			0.00
80114	C00782-000	ITP North - Morda Bank Speed Visors	Steve Davenport	Victoria Merrill	490.00		490.00	230.00	260.00	490.00	0.00	0.00		0.00
80114	C00860-000	ITP North - A41 Sandford Speed Reduction	Steve Davenport	Victoria Merrill	0.00	0.00	0.00	181.03	-181.03	0.00	0.00	0.00		0.00
Total: 80114: Ir	ntegrated Transp	ort Plan - Safety & Speed Reductions - Capital			5,490.00	0.00	5,490.00	2,271.03	3,218.97	5,490.00	0.00	0.00		0.00
80115	C00783-000	ITP South - A464 Upton Crossroads Shifnal	Steve Davenport	Victoria Merrill	0.00		0.00	7,750.99	-7,750.99	0.00				0.00
		ort Plan - Traffic Management - Capital			0.00		0.00		-7,750.99	0.00				0.00
	C00786-000	ITP Countywide - Unallocated	Steve Davenport	Victoria Merrill	1,438,091.00	0.00	1,438,091.00	374.89	1,437,716.11	1,438,091.00	0.00			0.00
80117		ort Plan - Unallocated - Capital  LEP Oxon Relief Road Project	Steve Davenport	Matthew Johnson	1,438,091.00 1,605,213.00	0.00	1,438,091.00 1,605,213.00	374.89 82.287.75	1,437,716.11 1,522,925.25	1,438,091.00 1,605,213.00	0.00	<b>1,442,761.00</b>		0.00
	EP Oxon Link Ro		Sieve Daveriport	Iviatulew Johnson	1,605,213.00	0.00	1,605,213.00	82,287.75	1,522,925.25	1,605,213.00	0.00			0.00
80118	C00788-000	LEPSITP - Project Management/Design	Steve Davenport	Matthew Johnson	1,875,090.00	0.00	1,875,090,00	1.016.398.50	858.691.50	1,875,090.00	0.00		0.00	0.00
Total : 80118 : L	EP Shrewsbury I	integrated Transport Plan - Capital			1,875,090.00	0.00	1,875,090.00	1,016,398.50	858,691.50	1,875,090.00	0.00	183,239.00	0.00	0.00
80136	C00556-000	NWP - Drainage Structures	Steve Davenport	Christopher Fisher	0.00		0.00		-95.69	0.00				0.00
		tural Maintenance of Roads - Principal - Capital			0.00		0.00		-95.69	0.00				0.00
80137	C00567-000	NEP - Resurfacing	Steve Davenport	Victoria Doran	0.00		0.00		-8,036.35	0.00		0.00		0.00
80137 80137	C00568-000 C00571-000	NEP - Surface Dressing NEP - Kerbs, Footways & Cycle Tracks	Steve Davenport Steve Davenport	Victoria Doran Victoria Doran	0.00		0.00	3,753.43	-3,753.43 0.00	0.00		0.00		0.00
		ural Maintenance of Roads - Principal - Capital	Steve Davenport	Victoria Doran	0.00		0.00		-11,789.78	0.00				0.00
	C00582-000	SEP - Surface Dressing	Steve Davenport	Graham Downes	0.00		0.00		-17,277,14	0.00		0.00		0.00
		ural Maintenance of Roads - Principal - Capital			0.00		0.00		-17,277.14	0.00				0.00
80139	C00598-000	CP - Drainage Structures	Steve Davenport	Ian Walshaw	0.00	0.00	0.00	2,554.39	-2,554.39	0.00	0.00	0.00	0.00	0.00
		Maintenance of Roads - Principal - Capital			0.00		0.00		-2,554.39	0.00				0.00
80140		SWP - Drainage Structures	Steve Davenport	Andrew Keyland	0.00		0.00		-6,439.51	0.00		0.00		0.00
		tural Maintenance of Roads - Principal - Capital	0. 5	la	0.00		0.00		-6,439.51 -75.074.20	0.00		0.00		0.00
80141 80141	C00641-000 C00642-000	NWS - Overlay & Inlay NWS - Resurfacing	Steve Davenport Steve Davenport	Christopher Fisher Christopher Fisher	0.00		0.00		-75,074.20 393.45	0.00		0.00		0.00
80141	C00643-000	NWS - Surface Dressing	Steve Davenport	Christopher Fisher	0.00		0.00		-208,480.37	0.00				0.00
		tural Maintenance of Roads - Secondary - Capital	Cicro Datemport	Official Profession	0.00		0.00		-283,161.12	0.00				0.00
80142	C00652-000	NES - Unallocated	Steve Davenport	Victoria Doran	0.00	125,000.00	125,000.00	0.00	125,000.00	125,000.00	0.00	0.00	0.00	0.00
80142	C00656-000	NES - Resurfacing	Steve Davenport	Victoria Doran	0.00		0.00		-20,154.99	0.00		0.00		0.00
80142	C00657-000	NES - Surface Dressing	Steve Davenport	Victoria Doran	0.00		0.00		-390,803.11	0.00		0.00		0.00
		ural Maintenance of Roads - Secondary - Capital			0.00		125,000.00		-285,958.10	125,000.00				0.00
80143	C00666-000	SES - Unallocated	Steve Davenport	Graham Downes	0.00		125,000.00	0.00	125,000.00	125,000.00	0.00	0.00		0.00
80143 80143	C00669-000 C00670-000	SES - Overlay & Inlay SES - Resurfacing	Steve Davenport Steve Davenport	Graham Downes Graham Downes	0.00		0.00	1,915.55 -1,311.24	-1,915.55 1,311.24	0.00	0.00	0.00		0.00
80143	C00670-000 C00671-000	SES - Resurracing SES - Surface Dressing	Steve Davenport	Graham Downes	0.00		0.00	-1,311.24	26,086.28	0.00		0.00		0.00
80143	C00673-000	SES - Drainage Structures	Steve Davenport	Graham Downes	0.00		0.00	0.00	0.00	0.00		0.00		0.00
80143	C00674-000	SES - Kerbs, Footways & Cycle Tracks	Steve Davenport	Graham Downes	0.00		0.00	19,570.00	-19,570.00	0.00		0.00		0.00
		ural Maintenance of Roads - Secondary - Capital			0.00		125,000.00		130,911.97	125,000.00				0.00
80144	C00680-000	CS - Unallocated	Steve Davenport	Ian Walshaw	0.00		125,000.00	0.00	125,000.00	125,000.00	0.00	0.00		0.00
80144	C00683-000	CS - Overlay & Inlay	Steve Davenport	Ian Walshaw	0.00		0.00	-4,626.65	4,626.65	0.00	0.00	0.00		0.00
80144	C00684-000	CS - Resurfacing	Steve Davenport	Ian Walshaw	0.00		0.00		1,208.05	0.00	0.00	0.00		0.00
80144 Total : 80144 : C	C00685-000 Central Structural	CS - Surface Dressing  Maintenance of Roads - Secondary - Capital	Steve Davenport	Ian Walshaw	0.00		0.00 125,000.00	108,616.10 102,781.40	-108,616.10 <b>22,218.60</b>	0.00 <b>125.000.00</b>	0.00	0.00		0.00
. J. Cai . 00 144 . C	oai oti uotui ai	maintenance of made - decendary - dapital	1		0.00	123,000.00	120,000.00	102,701.40	22,210.00	123,000.00	0.00	1 0.00	0.00	0.00

Financial Year: 2019 / 2020

Period:		06												
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Cost Centre	Sub Project Code	Sub Project Description	Portfolio Holder	Project Manager	Revised Budget Outturn 2018/19	Budget Virements	Revised Budget Period 5	Actual Spend 01/09/2019	Spend To Budget Variance	Outturn Projection	Outturn Projection Variance	2020/21 Revised Budget	2021/22 Revised Budget	2022/23 Revised Budget
PLACE														
80145	C00694-000	SWS - Unallocated	Steve Davenport	Andrew Keyland	0.00	125,000.00	125,000.00	0.00	125,000.00	125,000.00	0.00	0.00	0.00	
80145 80145	C00698-000 C00699-000	SWS - Resurfacing SWS - Surface Dressing	Steve Davenport Steve Davenport	Andrew Keyland Andrew Keyland	0.00	0.00	0.00	30,093.08 652.940.62	-30,093.08 -652,940.62	0.00	0.00	0.00	0.00	
		tural Maintenance of Roads - Secondary - Capital	Steve Daveriport	Andrew Reyland	0.00		125,000.00	683,033.70	-558,033.70	125,000.00				
80120	C00790-000	Snailbeach Lead Mine Higher Level Stewardship	Lezley Picton	Mark Blount	1,393.00	0.00	1,393.00	0.00	1,393.00	1,393.00	0.00		0.00	0.00
80120	C00791-000	Nesscliffe - Higher Level Stewardship	Lezley Picton	Richard Knight	683.00	0.00	683.00	0.00	683.00	683.00	0.00	0.00	0.00	
80120	C00792-000	Broseley BMX & Outdoor Gym (S106)	Lezley Picton	Sean Mccarthy	2,424.00	0.00	2,424.00	0.00	2,424.00	2,424.00	0.00		0.00	
80120 80120	C00796-000 C00797-000	Whitchurch Skate Park (S106) Severn valley Country Park RPA Extension	Lezley Picton Lezley Picton	Sean Mccarthy Richard Knight	2,492.00 371,319.00	0.00	2,492.00 371,319.00	0.00 375,787.77	2,492.00 -4,468.77	2,492.00 371,319.00	0.00			
		on Schemes - Capital	Editor Floton	ruonara rungni	378,311.00	0.00	378,311.00	375,787.77	2,523.23	378,311.00				
80122	C00802-000	In Vessel Composting Facility	Lezley Picton	Paul Beard	325,000.00	0.00	325,000.00	0.00	325,000.00	325,000.00	0.00			0.00
	Vaste Managemen				325,000.00	0.00	325,000.00	0.00		325,000.00				
80134	C00803-000	Shrewsbury Sports Village 3G Pitch Replacement	Lezley Picton	Peter Davis	404,196.00	0.00	404,196.00	386,719.19	17,476.81	404,196.00	0.00			
80134 Total: 80134: L	C00804-000	Sports Equipment Phase 2	Lezley Picton	Peter Davis	25,761.00 <b>429,957.00</b>	0.00	25,761.00 <b>429,957.00</b>	0.00 <b>386,719.19</b>	25,761.00 <b>43,237.81</b>	25,761.00 <b>429,957.0</b> 0	0.00		0.00	
13tai . 60134 : L	oraci e - Capital				423,957.00	0.00	423,337.00	300,719.19	43,237.81	423,937.00	0.00	0.00	0.00	0.00
CHILDREN'S SE														
80006		Early Years Unallocated	Ed Potter	Neville Ward	3,727.00	0.00	3,727.00	0.00	3,727.00	3,727.00	0.00		0.00	
80006	C00073-000	Basic Need Unallocated	Ed Potter	Philip Wilson	7,994,776.00	0.00	7,994,776.00	0.00	7,994,776.00	7,994,776.00	0.00		0.00	
80006 80006	C00074-000 C00075-000	School Amalgamations Unallocated  Condition Unallocated	Ed Potter	Philip Wilson Philip Wilson	154,652.00 354,925.00	0.00	154,652.00 464.888.00	0.00 91.259.27	154,652.00 373.628.73	154,652.00 464.888.00	0.00		1.000.000.00	
80006	C00075-000	Schools Access Initiative Unallocated	Ed Potter	Philip Wilson	131,381.00	-54,500.00	76,881.00	5,440.00	71,441.00	76,881.00	0.00	0.00	0.00	
80006	C00077-000	Special Provision Funds Allocation	Ed Potter	Philip Wilson	248,172.00	12,181.00	260,353.00	0.00	260,353.00	260,353.00	0.00		0.00	
Total: 80006: S	chool Unallocated	d - Capital			8,887,633.00	67,644.00	8,955,277.00	96,699.27	8,858,577.73	8,955,277.00	0.00	3,364,358.00	1,000,000.00	0.00
80007	C00082-000	Adderley Primary Secure Lobby	Ed Potter	Philip Wilson	33,135.00	706.00	33,841.00	1,845.25	31,995.75	33,841.00	0.00		0.00	
80007	C00083-000	Adderley Primary DFC (1) ary School - Capital	Ed Potter	Philip Wilson	7,417.00 <b>40,552.00</b>	4,402.00 <b>5,108.00</b>	11,819.00 <b>45,660.00</b>	0.00 <b>1,845.25</b>	11,819.00 <b>43,814.75</b>	11,819.00 <b>45,660.0</b> 0	0.00		0.00	
80008		St Marys Albrighton DFC DFC (1)	Ed Potter	Philip Wilson	11,750.00	5,969.00	17,719.00	3,814.03	13.904.97	17.719.00	0.00	0.00	0.00	
		t) Primary School (Albrighton) - Capital	EG T OLLOT	Trimp Wilder	11,750.00	5,969.00	17,719.00	3,814.03	13,904.97	17,719.00				
80009	C00091-100	Albrighton Primary - Storm Water Drainage Improvement Works KS2	Ed Potter	Philip Wilson	27,250.00	-10,399.00	16,851.00	1,611.70	15,239.30	16,851.00	0.00	0.00	0.00	0.00
80009	C00091-101	Albrighton Primary - KS1 Part Refenestration	Ed Potter	Philip Wilson	49,050.00	0.00	49,050.00	0.00	49,050.00	49,050.00	0.00		0.00	
80009	C00092-000	Albrighton Primary DFC (1)	Ed Potter	Philip Wilson	21,312.00 <b>97.612.00</b>	6,197.00 <b>-4,202.00</b>	27,509.00 93,410.00	373.43 1,985.13	27,135.57	27,509.00 93,410.00	0.00			
80010	C00094-000	/ School and Nursery - Capital Oakmeadow Primary Basic Need	Ed Potter	Philip Wilson	97,612.00	-4,202.00 0.00	93,410.00	1,985.13 8,930.00	91,424.87 -8.930.00	93,410.00				
80010	C00095-000	Oakmeadow Secure Lobby	Ed Potter	Philip Wilson	57,868.00	-50,009.00	7,859.00	7,859.02	-0.02	7,859.00	0.00			
80010	C00096-000	Oakmeadow DFC (1)	Ed Potter	Philip Wilson	15,013.00	8,543.00	23,556.00	6,481.31	17,074.69	23,556.00	0.00			0.00
80010	C00097-000	Oakmeadow Primary - Nursery Alterations	Ed Potter	Neville Ward	2,282.00	0.00	2,282.00	929.44	1,352.56	2,282.00	0.00		0.00	
Total: 80010: O 80011		rimary & Nursery School - Capital Beckbury Primary DFC (1)	Ed Potter	Dur un	75,163.00 12.779.00	-41,466.00 4.756.00	33,697.00 17.535.00	24,199.77 0.00	9,497.23 17.535.00	33,697.00 17.535.00	0.00			
		t) Primary School - Capital	Ed Potter	Philip Wilson	12,779.00	4,756.00 4.756.00	17,535.00 17.535.00	0.00		17,535.00				
		Bicton Primary DFC (1)	Ed Potter	Philip Wilson	19.013.00	5,708.00	24,721.00	0.00	24,721.00	24,721.00	0.00			
		Primary School and Nursery - Capital			19,013.00	5,708.00	24,721.00	0.00		24,721.00				0.00
		Bomere Heath Primary DFC (1)	Ed Potter	Philip Wilson	19,129.00	5,328.00	24,457.00	12,862.51	11,594.49	24,457.00	0.00			
Total: 80013: B 80014		(Cont) Primary School - Capital	Ed Botte -	Dhilip Wit	19,129.00	5,328.00	24,457.00	12,862.51	11,594.49	24,457.00				
80014	C00112-000 C00113-000	Brockton Primary DFC (1) Brockton Primary Early Years (1)	Ed Potter	Philip Wilson Neville Ward	23,271.00 84,677.00	4,720.00 0.00	27,991.00 84,677.00	8,685.00 53,619.50	19,306.00 31,057.50	27,991.00 84,677.00	0.00			
		ary School - Capital	201000	n to villo vvalu	107,948.00		112,668.00	62,304.50	50,363.50	112,668.00				
		Broseley Primary DFC (1)	Ed Potter	Philip Wilson	11,048.00	6,464.00	17,512.00	0.00	17,512.00	17,512.00	0.00	0.00	0.00	0.00
		rry School - Capital			11,048.00	6,464.00	17,512.00	0.00	17,512.00	17,512.00				
80016	C00119-000	Buntingsdale Primary - New Air Source Heat Pump	Ed Potter	Philip Wilson	87,200.00	-13,613.00	73,587.00	65,772.69	7,814.31	73,587.00	0.00	0.00	0.00	
80016 80016	C00120-000 C00122-000	Buntingsdale Primary DFC (1) Buntingsdale Primary Outdoor Gym	Ed Potter	Philip Wilson Philip Wilson	12,395.00 235.00	4,954.00 0.00	17,349.00 235.00	4,485.00	12,864.00 235.00	17,349.00 235.00	0.00	0.00	0.00	
		ary School and Nursery - Capital	EG I OUGI	- Tap Wilson	99,830.00	-8,659.00	91,171.00	70,257.69	20,913.31	91,171.00				
	C00124-000	Broseley John Wilkinson - Secure Lobby	Ed Potter	Philip Wilson	54,500.00	23,601.00	78,101.00	9,363.25	68,737.75	78,101.00	0.00			0.00
80017	C00125-000	John Wilkinson DFC (1)	Ed Potter	Philip Wilson	15,346.00	6,388.00	21,734.00	3,500.00	18,234.00	21,734.00	0.00			
80017	C00126-000	Broseley John Wilkinson Primary Early Years (1)	Ed Potter	Neville Ward	136,618.00	0.00	136,618.00	10,366.52	126,251.48	136,618.00	0.00			
80017 Total : 80017 : I	C00127-000	John Wilkinson EYFS Outdoors Space imary & Nursery School - Capital	Ed Potter	Philip Wilson	4,172.00 <b>210.636.00</b>	0.00 <b>29,989.00</b>	4,172.00 <b>240.625.00</b>	0.00 23,229,77	4,172.00 217,395,23	4,172.00 <b>240.625.00</b>	0.00			
80018		Cheswardine Primary - Roof Replacement	Ed Potter	Philip Wilson	87,200.00	-43,762.00	43,438.00	2,014.59	41,423.41	43.438.00	0.00			
				Philip Wilson	14,334.00	4,806.00	19,140.00	1,553.00	17,587.00	19,140.00	0.00		0.00	
80018		Cheswardine Primary DFC (1)	Ed Potter	FIIIIP WIISUII	14,334.00									
Total : 80018 : C	C00130-000 heswardine Prima	ary School - Capital			101,534.00	-38,956.00	62,578.00	3,567.59	59,010.41	62,578.00	0.00	0.00	0.00	0.00
Total : 80018 : C	C00130-000 Cheswardine Prima C00135-000		Ed Potter Ed Potter	Philip Wilson							0.00	0.00 0.00	0.00	0.00

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#### CAPITAL BUDGET MONITORING REPORT

Financial Year: 2019 / 2020

Period: 06

Cost Centre	Sub Project Code	Sub Project Description	Portfolio Holder	Project Manager	Revised Budget Outturn 2018/19	Budget Virements	Revised Budget Period 5	Actual Spend 01/09/2019	Spend To Budget Variance	Outturn Projection	Outturn Projection Variance	2020/21 Revised Budget	2021/22 Revised Budget	2022/23 Revised Budget
CHILDREN'S SE		lor un pro-m	E18.0	DUT ME	0.000.00	100100	44457.00		44.457.00	44457.00	0.00		0.00	0.00
80020	C00139-000	Church Preen DFC (1)	Ed Potter	Philip Wilson	9,336.00 <b>9,336.00</b>	4,821.00	14,157.00 14,157.00	0.00		14,157.00	0.00	0.00	0.00	0.00
80021	C00142-000	nary School - Capital St. Lawrence CE Primary - Kitchen Fire Safety Works	Ed Potter	Philip Wilson	9,336.00 16,350.00	<b>4,821.00</b> 11,499.00	27,849.00	4.095.03	23,753.97	14,157.00 27.849.00	0.00	0.00	0.00	0.00
80021	C00142-000	St. Lawrence CE Primary - Richert File Salety Works St. Lawrence CE Primary - Replace Fan Convectors	Ed Potter	Philip Wilson	49,050.00	-957.00	48,093.00	33,197.03	14,895.97	48,093.00	0.00	0.00	0.00	0.00
80021	C00142-100	St Lawrence Church Stretton DFC DFC (1)	Ed Potter	Philip Wilson	11,795.00	7,161.00	18,956.00	0.00		18,956.00	0.00	0.00	0.00	0.00
		rimary School - Capital			77,195.00		94.898.00	37.292.06		94,898.00	0.00	0.00	0.00	0.00
80022		Clive Primary DFC (1)	Ed Potter	Philip Wilson	17,538.00	4,865,00	22,403,00	0.00		22,403,00	0.00	0.00	0.00	0.00
Total: 80022: 0	Clive CE (Cont) Pr	imary School and Nursery - Capital			17,538.00	4,865,00	22,403.00	0.00	22,403.00	22,403.00	0.00	0.00	0.00	0.00
80023	C00151-000	Cockshutt Primary DFC (1)	Ed Potter	Philip Wilson	8,802.00	4,906.00	13,708.00	3,004.00		13,708.00	0.00	0.00	0.00	0.00
Total: 80023: 0	Cockshutt CE (Co	nt) Primary School and Nursery - Capital			8,802.00	4,906.00	13,708.00	3,004.00	10,704.00	13,708.00	0.00	0.00	0.00	0.00
80024	C00154-000	Cressage Christ Church CEP Mains Distribution Update	Ed Potter	Philip Wilson	1,108.00	0.00	1,108.00	0.00	1,108.00	1,108.00	0.00	0.00	0.00	0.00
80024	C00155-000	Christ Church Cressage DFC (1)	Ed Potter	Philip Wilson	8,573.00	4,945.00	13,518.00	6,468.19	7,049.81	13,518.00	0.00	0.00	0.00	0.00
80024	C00156-000	Cressage EY (1)	Ed Potter	Neville Ward	15,000.00	0.00	15,000.00	0.00		15,000.00	0.00	0.00	0.00	0.00
		Primary School - Capital			24,681.00		29,626.00	6,468.19		29,626.00	0.00	0.00	0.00	0.00
80025	C00159-000	Criftins Primary DFC (1)	Ed Potter	Philip Wilson	874.00		6,067.00	0.00		6,067.00	0.00	0.00	0.00	0.00
		Primary School - Capital			874.00		6,067.00	0.00		6,067.00	0.00	0.00	0.00	0.00
80026	C00163-000	Brown Clee DFC (1)	Ed Potter	Philip Wilson	2,549.00		7,719.00	0.00		7,719.00	0.00	0.00	0.00	0.00
		imary School - Capital			2,549.00		7,719.00	0.00		7,719.00	0.00	0.00	0.00	0.00
80027	C00167-000	Farlow DFC (1)	Ed Potter	Philip Wilson	46,531.00	4,495.00	51,026.00	0.00		51,026.00	0.00	0.00	0.00	0.00
	arlow CE Primary				46,531.00		51,026.00	0.00		51,026.00	0.00	0.00	0.00	0.00
80028	C00170-100	Trinity Ford - Renew Two Classroom Concrete Floors	Ed Potter	Philip Wilson	87,200.00	0.00	87,200.00	13,092.99		87,200.00	0.00	0.00	0.00	0.00
80028	C00171-000	Trinity Ford DFC (1)	Ed Potter	Philip Wilson	135.00 7.000.00	5,676.00	5,811.00	0.00		5,811.00	0.00	0.00	0.00	0.00
80028	C00173-000	Ford Trinity All Weather MUGA	Ed Potter	Philip Wilson			7,000.00	0.00		7,000.00	0.00			
80029	C00176-000		Ed Potter	Philip Wilson	94,335.00 32,165.00	5,676.00 5.935.00	100,011.00 38.100.00	13,092.99 15.100.00	86,918.01 23.000.00	100,011.00 38.100.00	0.00	<b>0.00</b> 0.00	0.00	0.00
	Sobowen Primary	Gobowen Primary DFC (1)	Ed Potter	Philip Wilson	32,165.00		38,100.00	15,100.00		38,100.00	0.00	0.00	0.00	0.00
80030	C00179-000	St Thomas & St Annes - Re-roof	Ed Potter	Philip Wilson	24,577.00	0.00	24,577.00	25,012.24	-435.24	24.577.00	0.00	0.00	0.00	0.00
80030	C00179-000	St. Thomas & St. Anne's - Re-roofing Phase 2	Ed Potter	Philip Wilson	54.500.00		46.181.00	24,846.55	21.334.45	46.181.00	0.00	0.00	0.00	0.00
80030	C00179-100	St Thomas & St Annes. Hanwood DFC (1)	Ed Potter	Philip Wilson	14.823.00		19,990.00	0.00	19.990.00	19,990.00	0.00	0.00	0.00	0.00
		nne CE Primary School - Capital	Ed i ottoi	I TIIIP WIISON	93,900.00		90,748.00	49,858.79	40,889.21	90,748.00	0.00	0.00	0.00	0.00
80031	C00182-000	Hadnall Primary 1 Class Extension	Ed Potter	Philip Wilson	300,401.00	0.00	300,401.00	266,300.64		300,401.00	0.00	0.00	0.00	0.00
80031	C00183-100	Hadnall CE Primary - Secure Lobby	Ed Potter	Philip Wilson	32,700.00	0.00	32,700.00	0.00		32,700.00	0.00	0.00	0.00	0.00
80031	C00184-000	Hadnall Primary DFC (1)	Ed Potter	Philip Wilson	10,180.00	4,968.00	15,148.00	285.00	14,863.00	15,148.00	0.00	0.00	0.00	0.00
80031	C00186-000	Hadnall Primary Outdoor EYFS Area/Concrete Table Tennis	Ed Potter	Philip Wilson	4,000.00	0.00	4,000.00	0.00		4,000.00	0.00	0.00	0.00	0.00
Total: 80031: F	Hadnall CE (Cont)	Primary School - Capital			347,281.00	4,968.00	352,249.00	266,585.64	85,663.36	352,249.00	0.00	0.00	0.00	0.00
80032	C00189-000	Highley DFC (1)	Ed Potter	Philip Wilson	20,808.00	6,464.00	27,272.00	0.00	27,272.00	27,272.00	0.00	0.00	0.00	0.00
Total: 80032: F	lighley Communit	y Primary School - Capital			20,808.00	6,464.00	27,272.00	0.00	27,272.00	27,272.00	0.00	0.00	0.00	0.00
80033	C00192-001	Hinstock - Kitchen Refurbishment	Ed Potter	Philip Wilson	43,787.00	3,058.00	46,845.00	2,575.90	44,269.10	46,845.00	0.00	0.00	0.00	0.00
80033	C00193-000	Hinstock DFC (1)	Ed Potter	Philip Wilson	34,247.00	5,454.00	39,701.00	170.00	39,531.00	39,701.00	0.00	0.00	0.00	0.00
	Hinstock Primary	School - Capital			78,034.00		86,546.00	2,745.90		86,546.00	0.00	0.00	0.00	0.00
80034	C00197-000	Hodnet - Secure Access	Ed Potter	Philip Wilson	0.00		101,621.00	5,072.02	96,548.98	101,621.00	0.00	0.00	0.00	0.00
80034	C00197-100	Hodnet - Replacement Boiler	Ed Potter	Philip Wilson	130,800.00		108,439.00	92,857.75	15,581.25	108,439.00	0.00	0.00	0.00	0.00
80034	C00197-101	Hodnet - Disabled Toilet	Ed Potter	Philip Wilson	14,990.00	-14,990.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00
80034	C00198-000	Hodnet DFC (1)	Ed Potter	Philip Wilson	16,664.00	5,901.00	22,565.00	1,197.38	21,367.63	22,565.00	0.00	0.00	0.00	0.00
	Hodnet Primary Sc		5 I D	DUT 1477	162,454.00		232,625.00	99,127.15		232,625.00	0.00			0.00
80035	C00202-000 Kinlet CE Primary	Kinlet DFC (1)	Ed Potter	Philip Wilson	14,777.00 14,777.00	4,360.00 4,360.00	19,137.00 19.137.00	0.00		19,137.00 <b>19.137.00</b>	0.00	0.00	0.00	0.00
80036	C00206-001	Kinnerley - Window Replacement Phase 1	Ed Potter	Philip Wilson	4,833.00	0.00	4.833.00	0.00		4.833.00	0.00	0.00	0.00	0.00
80036	C00206-001	Kinnerley - Window Replacement Phase 1 Kinnerley Primary - Electrical Mains Upgrade & Phase 3 Rewire	Ed Potter	Philip Wilson	21,800.00	-194.00	21,606.00	13,916.83		4,633.00 21,606.00	0.00	0.00	0.00	0.00
80036	C00207-000	Kinnerley DFC (1)	Ed Potter	Philip Wilson	12.406.00		17.326.00	4.882.76	12.443.24	17.326.00	0.00	0.00	0.00	0.00
		t) Primary School - Capital	20.000	i map willout	39.039.00		43.765.00	18,799,59		43.765.00	0.00	0.00	0.00	0.00
80037	C00211-000	Longnor DFC (1)	Ed Potter	Philip Wilson	16,536.00	5,103.00	21,639.00	7,396.43	14,242.57	21,639.00	0.00	0.00	0.00	0.00
80037	C00213-000	Longnor Primary Fitness Agility Area	Ed Potter	Philip Wilson	82.00	0.00	82.00	0.00	82.00	82.00	0.00	0.00	0.00	0.00
		ry School - Capital		p *********	16,618.00		21,721.00	7,396.43		21,721.00	0.00	0.00	0.00	0.00
80038	C00215-001	Lower Heath Electrical Capacity Upgrade	Ed Potter	Philip Wilson	7,441.00	0.00	7,441.00	447.71	6,993.29	7,441.00	0.00	0.00	0.00	0.00
80038	C00216-000	Lower Heath DFC (1)	Ed Potter	Philip Wilson	12,106.00	0.00	12,106.00	0.00		12,106.00	0.00	0.00	0.00	0.00
Total : 80038 : L	ower Heath CE (0	Cont) Primary School - Capital		• '	19,547.00	0.00	19,547.00	447.71	19,099.29	19,547.00	0.00	0.00	0.00	0.00
80039	C00220-000	St Laurence Ludlow DFC (1)	Ed Potter	Philip Wilson	12,796.00	6,323.00	19,119.00	454.00		19,119.00	0.00	0.00	0.00	0.00
Total: 80039: S	St Laurence CE Pr	imary School - Capital			12,796.00	6,323.00	19,119.00	454.00	18,665.00	19,119.00	0.00	0.00	0.00	0.00
80040	C00223-000	Market Drayton Junior - Place Planning	Ed Potter	Philip Wilson	420,294.00	0.00	420,294.00	47,477.95		420,294.00	0.00	0.00	0.00	0.00
		nior School - Capital			420.294.00	0.00	420.294.00	47.477.95	372.816.05	420,294,00	0.00	0.00	0.00	0.00

Financial Year: Period: 2019 / 2020

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Cost Centre	Sub Project Code	Sub Project Description	Portfolio Holder	Project Manager	Revised Budget Outturn 2018/19	Budget Virements	Revised Budget Period 5	Actual Spend 01/09/2019	Spend To Budget Variance	Outturn Projection	Outturn Projection Variance	2020/21 Revised Budget	2021/22 Revised Budget	2022/23 Revised Budget
CHILDREN'S SE														
80041	C00227-000	Market Drayton Infant Basic Need (1)	Ed Potter	Philip Wilson	38,513.00	0.00		0.00		38,513.00	0.00	0.00	0.00	0.00
80041	C00227-001	Market Drayton Infant Basic Need (2)	Ed Potter	Philip Wilson	388,162.00	0.00		269,536.24	118,625.76	388,162.00	0.00	0.00	0.00	0.00
80041	C00228-000	Market Drayton Infant - Toilet Reconfiguration	Ed Potter	Philip Wilson	0.00	0.00		180.00	-180.00	0.00		0.00	0.00	0.00
		fant School & Nursery - Capital	E18.0	Increases	426,675.00			269,716.24		426,675.00		0.00	0.00	0.00
80042 80042	C00232-001 C00233-000	Minsterley - Playground Alterations	Ed Potter Ed Potter	Philip Wilson	38,150.00 6,433.00	-17,144.00 5.598.00	21,006.00 12,031.00	11,494.24 8,933.14	9,511.76 3.097.86	21,006.00 12.031.00	0.00	0.00	0.00	0.00
80042	C00233-000 C00235-000	Minsterley DFC (1)	Ed Potter	Philip Wilson	552.00	5,598.00	12,031.00	8,933.14	3,097.86	12,031.00	0.00	0.00	0.00	0.00
		Minsterley Primary Food Technology Area	Ed Potter	Philip Wilson	45,135.00		33,589.00	20,427.38		33,589.00		0.00	0.00	
80043	C00237-000	y School - Capital  Morda Electrical Rewire	Ed Potter	Philip Wilson	45,135.00	-11,546.00	0.00	20,427.38	13,161.62 -278.55	0.00		0.00	0.00	<b>0.00</b> 0.00
80043	C00237-000	Morda DFC (1)	Ed Potter	Philip Wilson	16.501.00			554.40		22.222.00	0.00	0.00	0.00	0.00
		imary School - Capital	Ed i ottoi	I filip Wilson	16,501.00			832.95		22,222.00		0.00	0.00	0.00
80044	C00241-000	Moreton Say - Re-Roofing of Original Main Building	Ed Potter	Philip Wilson	990.00	0.00	990.00	0.00		990.00	0.00	0.00	0.00	0.00
80044	C00241-100	Moreton Say - Replacement Boiler	Ed Potter	Philip Wilson	65,400.00	-12,531.00	52,869.00	35,972.35	16,896.65	52,869.00	0.00	0.00	0.00	0.00
80044	C00242-000	Moreton Say DFC (1)	Ed Potter	Philip Wilson	2.683.00	4,990.00	7,673.00	0.00		7.673.00	0.00	0.00	0.00	0.00
80044	C00244-000	Moreton Say Primary Play Equipment	Ed Potter	Philip Wilson	278.00	0.00	278.00	0.00	278.00	278.00	0.00	0.00	0.00	0.00
Total: 80044: I	Moreton Say CE P	Primary School - Capital			69,351.00	-7,541.00		35,972.35	25,837.65	61,810.00	0.00	0.00	0.00	0.00
80045	C00247-000	Much Wenlock DFC DFC (1)	Ed Potter	Philip Wilson	15,667.00	6,331.00	21,998.00	0.00	21,998.00	21,998.00	0.00	0.00	0.00	0.00
Total: 80045: I	Much Wenlock Pri	imary School - Capital			15,667.00	6,331.00	21,998.00	0.00	21,998.00	21,998.00	0.00	0.00	0.00	0.00
80046	C00250-000	Myddle Emergency Lighting	Ed Potter	Philip Wilson	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
80046	C00251-000	Myddle DFC (1)	Ed Potter	Philip Wilson	12,115.00	5,121.00	17,236.00	0.00		17,236.00	0.00	0.00	0.00	0.00
Total: 80046: I	Myddle CE Primary	y School - Capital			12,115.00	5,121.00	17,236.00	0.00	17,236.00	17,236.00	0.00	0.00	0.00	0.00
80047	C00254-000	Nesscliffe St Andrews- Fenestration	Ed Potter	Philip Wilson	0.00			0.00		0.00		0.00	0.00	0.00
80047	C00254-002	Nesscliffe SEND RP Hub	Ed Potter	Philip Wilson	21,065.00		0.00	21,340.10	-21,340.10	0.00	0.00	0.00	0.00	0.00
80047	C00255-000	St Andrews Nesscliffe DFC (1)	Ed Potter	Philip Wilson	11,925.00	4,518.00	16,443.00	4,416.63	12,026.37	16,443.00	0.00	0.00	0.00	0.00
80047	C10017-100	Nesscliffe St. Andrew's SEND Hub	Ed Potter	Philip Wilson	0.00		26,065.00	0.00		26,065.00	0.00	0.00	0.00	0.00
		/C) Primary School (Nesscliffe) - Capital		,	32,990.00		42,508.00	25,756.73		42,508.00		0.00	0.00	0.00
80048	C00258-000	Newcastle Primary Roof Replacement	Ed Potter	Philip Wilson	0.00			0.00		0.00		0.00	0.00	0.00
80048	C00258-001	Newcastle Replacement Heater Ancilary Works	Ed Potter	Philip Wilson	0.00			0.00		0.00		0.00	0.00	0.00
80048	C00259-000	Newcastle Primary DFC (1)	Ed Potter	Philip Wilson	11,911.00		16,147.00	5,530.97	10,616.03	16,147.00	0.00	0.00	0.00	0.00
80049	C00263-000	mary School - Capital Newtown DFC (1)	Ed Potter	Philip Wilson	11,911.00 13.848.00	4,236.00 5,757.00	16,147.00 19.605.00	5,530.97 6,248.29	10,616.03 13.356.71	16,147.00 19.605.00	0.00	0.00	0.00	0.00
		nary School - Capital	Ed Potter	Philip Wilson	13,848.00			6,248.29 6,248.29		19,605.00		0.00	0.00	0.00
80050	C00266-000	Norbury Primary- PPA Space	Ed Potter	Philip Wilson	76,300.00	148,622.00	224,922.00	0.00		224,922.00	0.00	0.00	0.00	0.00
80050	C00266-000	Norbury PS Rewire P1	Ed Potter	Philip Wilson	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00
80050	C00267-000	Norbury DFC (1)	Ed Potter	Philip Wilson	7,606.00	4.816.00	12.422.00	0.00		12.422.00	0.00	0.00	0.00	0.00
		School and Nursery - Capital	Lu i ottoi	I filip Wilson	83,906.00			0.00		237,344.00		0.00	0.00	0.00
80051	C00270-000	Nortin in Hales - Kitchen Refurbishment	Ed Potter	Philip Wilson	27,250.00	-610.00	26,640.00	1,425.28	25,214.72	26,640.00	0.00	0.00	0.00	0.00
80051	C00271-000	Norton in Hales DFC (1)	Ed Potter	Philip Wilson	4,762.00	5,001.00	9,763.00	2,415.00	7,348.00	9,763.00	0.00	0.00	0.00	0.00
Total : 80051 : N	Norton-In-Hales C	E (VC) Primary School - Capital			32,012.00	4,391.00	36,403.00	3,840.28	32,562.72	36,403.00	0.00	0.00	0.00	0.00
80052	C00275-100	Oswestry Meadows - Replacement Boiler	Ed Potter	Philip Wilson	109,000.00	-21,657.00	87,343.00	69,723.35	17,619.65	87,343.00	0.00	0.00	0.00	0.00
80052	C00276-000	Oswestry Meadows - DFC DFC (1)	Ed Potter	Philip Wilson	19,052.00	7,206.00	26,258.00	0.00	26,258.00	26,258.00	0.00	0.00	0.00	0.00
80052	C00278-000	Oswestry Meadows Wooden Adventure Trail	Ed Potter	Philip Wilson	3,000.00	0.00	3,000.00	0.00	3,000.00	3,000.00	0.00	0.00	0.00	0.00
		nary School - Capital			131,052.00			69,723.35		116,601.00		0.00	0.00	0.00
80053	C00281-000	Pant - Bryn Offa DFC (1)	Ed Potter	Philip Wilson	16,100.00	5,609.00	21,709.00	0.00		21,709.00	0.00	0.00	0.00	0.00
		nt) Primary School - Capital			16,100.00		21,709.00	0.00		21,709.00		0.00	0.00	0.00
80054	C00284-000	Pontesbury Primary - Window Replascement Phase 3	Ed Potter	Philip Wilson	1,044.00	-1,044.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00
80054	C00285-000	Pontesbury DFC (1)	Ed Potter	Philip Wilson	17,094.00	6,565.00	23,659.00	0.00		23,659.00	0.00	0.00	0.00	0.00
		rimary School and Nursery - Capital		1	18,138.00			0.00		23,659.00		0.00	0.00	0.00
80055	C00289-000	Rushbury Primary DFC (1)	Ed Potter	Philip Wilson	18,046.00	4,551.00	22,597.00	4,024.62		22,597.00	0.00	0.00	0.00	0.00
80055	C00291-000	Rushbury Primary Vegetable Garden Groundworks	Ed Potter	Philip Wilson	434.00	0.00	434.00	0.00		434.00	0.00	0.00	0.00	0.00
Total: 80055: F 80056	Rushbury CE Prim	nary School - Capital	Ed Potter	Philip Wilson	18,480.00	4,551.00 0.00	23,031.00 33.135.00	4,024.62		23,031.00 33.135.00	0.00	0.00	0.00	0.00
		Ruyton X1 Towns Secure Lobby			33,135.00			0.00			0.00		0.00	
80056	C00294-000	St John the Baptist, Ruyton X1 Towns DFC (1)  E Primary School & Nursery - Capital	Ed Potter	Philip Wilson	6,623.00 <b>39,758.00</b>	5,204.00 <b>5,204.00</b>	11,827.00 <b>44,962.00</b>	0.00		11,827.00 <b>44,962.00</b>	0.00	0.00	0.00	0.00
80057	C00298-000	Selattyn DFC (1)	Ed Potter	Philip Wilson	39,758.00 14,682.00	5,204.00	44,962.00 19.717.00	0.00		44,962.00 19.717.00	0.00	0.00	0.00	0.00
10000			EU FUIIBI	II HIIIP VVIISON	14,682.00 14,682.00		19,717.00	0.00		19,717.00 19,717.00		0.00	0.00	0.00
Total - 80057 - 9			Ed Potter	Philip Wilson	13,430.00	6.404.00	19,834.00	0.00		19,717.00	0.00	0.00	0.00	0.00
Total: 80057: S								0.00		19,834.00		0.00		0.00
80058	C00302-000	St Marys Shawbury DFC (1) Pary School and Nursery (Shawbury) - Capital	Lu i ottoi		13,430 00	6.404 00							0.001	
80058 Total: 80058: S	C00302-000 St Mary's CE Prim	nary School and Nursery (Shawbury) - Capital			13,430.00								0.00	
80058	C00302-000 St Mary's CE Prim C00304-000	ary School and Nursery (Shawbury) - Capital Sheriffhales Primary Basic Need	Ed Potter	Philip Wilson	0.00	0.00	0.00	3,156.00	-3,156.00	0.00	0.00	0.00	0.00	0.00
80058 Total: 80058: \$ 80059 80059	C00302-000 St Mary's CE Prim C00304-000 C00305-000	ary School and Nursery (Shawbury) - Capital Sheriffhales Primary Basic Need Sheriffhales Primary - Link Corridor to Demountable	Ed Potter Ed Potter		0.00 21,800.00	0.00 -2,684.00	0.00 19,116.00	3,156.00 980.93	-3,156.00 18,135.07	0.00 19,116.00	0.00 0.00	0.00	0.00 0.00	0.00 0.00
80058 Total: 80058: \$ 80059	C00302-000 St Mary's CE Prim C00304-000	ary School and Nursery (Shawbury) - Capital Sheriffhales Primary Basic Need	Ed Potter	Philip Wilson Philip Wilson	0.00	0.00	0.00	3,156.00	-3,156.00	0.00	0.00	0.00	0.00	0.00

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Cost Centre	Sub Project Code	Sub Project Description	Portfolio Holder	Project Manager	Revised Budget Outturn 2018/19	Budget Virements	Revised Budget Period 5	Actual Spend 01/09/2019	Spend To Budget Variance	Outturn Projection	Outturn Projection Variance	2020/21 Revised Budget	2021/22 Revised Budget	2022/23 Revised Budget
CHILDREN'S SE		Obitant Ot Andrews A Oleva Estancian	Ed Datter	DESC MOL-	000 000 00	0.00	000 000 00	400 000 07	407.044.00	000 000 00	0.00	0.00	0.00	0.00
80060 80060	C00309-000 C00310-000	Shifnal St Andrews 2 Class Extension St Andrews, Shifnal - Secure Lobby	Ed Potter Ed Potter	Philip Wilson Philip Wilson	636,022.00 54,500.00	0.00	636,022.00 54,500.00	438,380.37 0.00	197,641.63 54,500.00	636,022.00 54,500.00	0.00	0.00	0.00	0.00
80060	C00311-000	St Andrews Shifnal DFC (1)	Ed Potter	Philip Wilson	35,372.00	14,386.00	49,758.00	21,353.92	28,404.08	49,758.00	0.00	0.00	0.00	
80060	C00313-000	Shifnal St Andrews Food Technology Area	Ed Potter	Philip Wilson	7,000.00	-7,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
		mary School (Shifnal) - Capital			732,894.00	7,386.00	740,280.00	459,734.29	280,545.71	740,280.00	0.00	0.00	0.00	
80061 80061	C00314-000 C00314-001	Shifnal Primary Basic Need	Ed Potter Ed Potter	Philip Wilson	17,266.00	0.00	17,266.00	0.00 102,728.75	17,266.00	17,266.00 115,001.00	0.00	0.00	0.00	
80061	C00314-001 C00315-000	Shifnal Primary 2 Class Extension Shifnal Primary - Heating & Hot Water	Ed Potter	Philip Wilson Philip Wilson	115,001.00 54,500.00	0.00 -4.864.00	115,001.00 49,636.00	102,728.75	12,272.25 47,276.80	49.636.00	0.00	0.00	0.00	
80061	C00316-000	Shifnal DFC (1)	Ed Potter	Philip Wilson	36,511.00	7,584.00	44,095.00	0.00	44,095.00	44,095.00	0.00	0.00	0.00	
Total: 80061: S	Shifnal Primary Sc	hool - Capital			223,278.00	2,720.00	225,998.00	105,087.95	120,910.05	225,998.00	0.00	0.00	0.00	0.00
80062	C00318-000	Stoke on Tern Primary Basic Need	Ed Potter	Philip Wilson	0.00	0.00	0.00	475.00	-475.00	0.00	0.00	0.00	0.00	
80062 80062	C00320-000 C00322-000	Stoke on Tern DFC (1)	Ed Potter Ed Potter	Philip Wilson	17,711.00 3.000.00	10,269.00 0.00	27,980.00 3.000.00	4,069.59 2,407.15	23,910.41 592.85	27,980.00 3.000.00	0.00	0.00	0.00	0.00
		Stoke on Tern Outdoor Seating & Garden Equipment mary School - Capital	Ed Potter	Philip Wilson	3,000.00 20.711.00	10.269.00	3,000.00	2,407.15 <b>6.951.74</b>	24.028.26	3,000.00	0.00	0.00	0.00	
80063	C00325-000	Trefonen DFC (1)	Ed Potter	Philip Wilson	10,792.00	5,553.00	16,345.00	0.00	16,345.00	16,345.00	0.00	0.00	0.00	
	refonen CE (Cont	) Primary School - Capital			10,792.00	5,553.00	16,345.00	0.00	16,345.00	16,345.00	0.00	0.00	0.00	0.00
80064		St Lucias Upton Magna DFC (1)	Ed Potter	Philip Wilson	13,576.00	5,220.00	18,796.00	0.00		18,796.00	0.00	0.00	0.00	
Total: 80064: S 80065	C00333-000	t) Primary School & Nursery - Capital	Ed Potter	Philip Wilson	13,576.00 21,781.00	<b>5,220.00</b> 4,889.00	18,796.00 26,670.00	0.00 5,492.43		18,796.00 26,670.00	0.00	<b>0.00</b> 0.00	0.00	
80065	C00333-000 C00335-000	Welshampton DFC (1) Welshampton Primary Outdoor Learning Cabin	Ed Potter	Philip Wilson  Philip Wilson	7.000.00	4,889.00	7.000.00	5,492.43	21,177.57 7.000.00	7.000.00	0.00	0.00	0.00	
		Primary School - Capital	Ed i Olioi	Trinp Wilder	28,781.00	4,889.00	33,670.00	5,492.43	28,177.57	33,670.00	0.00	0.00	0.00	
80067	C00342-000	West Felton DFC (1)	Ed Potter	Philip Wilson	17,343.00	5,510.00	22,853.00	0.00	22,853.00	22,853.00	0.00	0.00	0.00	
		ont) Primary School - Capital			17,343.00	5,510.00	22,853.00	0.00	22,853.00	22,853.00	0.00	0.00	0.00	
80068	C00344-000	Weston Lullingfields Primary Basic Need	Ed Potter	Philip Wilson	0.00	0.00	0.00	2,606.50	-2,606.50	0.00	0.00	0.00	0.00	
80068	C00345-000 C00346-000	Weston Lullingfields Primary - Secure Lobby  Weston Lullingfields DFC (1)	Ed Potter Ed Potter	Philip Wilson Philip Wilson	21,800.00 8,727.00	-1,261.00 4.488.00	20,539.00	14,609.00 728.32	5,930.00 12,486.68	20,539.00 13,215.00	0.00	0.00	0.00	
		Is CE Primary School - Capital	Ed Foller	Frilip Wilson	30,527.00	3,227.00	33,754.00	17,943.82	15,810.18	33,754.00	0.00	0.00	0.00	
80069	C00350-000	Weston Rhyn DFC DFC (1)	Ed Potter	Philip Wilson	7,709.00	5,693.00	13,402.00	0.00	13,402.00	13,402.00	0.00	0.00	0.00	
80069	C00352-000	Weston Rhyn Primary Bottle Filling Station/Nurture Space	Ed Potter	Philip Wilson	3,961.00	0.00	3,961.00	368.00	3,593.00	3,961.00	0.00	0.00	0.00	
		ary School - Capital		I	11,670.00	5,693.00	17,363.00	368.00			0.00	0.00	0.00	
80070	C00353-000 C00354-000	Whitchurch Junior - 2 Class Extension & Refurbishment Whitchurch Junior - Window Replacement	Ed Potter Ed Potter	Philip Wilson Philip Wilson	590,000.00 0.00	0.00	590,000.00 0.00	-3,699.20	590,000.00 3,699.20	590,000.00 0.00	0.00	0.00	0.00	
80070	C00354-000 C00355-000	Whitchurch Junior DFC (1)	Ed Potter	Philip Wilson	31,811.00	0.00	31.811.00	-3,699.20	3,699.20	31.811.00	0.00	0.00	0.00	0.00
		ont) Junior School - Capital	Ed i Olioi	Tring Wilder	621,811.00	0.00	621,811.00	-3,699.20	625,510.20	621,811.00	0.00	0.00	0.00	
80071	C00357-000	Whitchurch Infants - 2 x Classroom Reconfiguration	Ed Potter	Philip Wilson	225,000.00	0.00	225,000.00	550.00	224,450.00	225,000.00	0.00	0.00	0.00	
80071	C00359-000	Whitchurch Infant DFC (1)	Ed Potter	Philip Wilson	13,762.00	0.00	13,762.00	0.00	13,762.00	13,762.00	0.00	0.00	0.00	
Total: 80071: V 80072	Vhitchurch CE Inf C00363-000	ant and Nursery School - Capital Wistanstow DFC (1)	Ed Potter	Philip Wilson	238,762.00 2,868.00	0.00 4,574.00	238,762.00 7,442.00	550.00 8,944.00	238,212.00 -1,502.00	238,762.00 7,442.00	0.00	<b>0.00</b> 0.00	0.00	
80072	C00365-000	Wistanstow Primary Outdoor Learning Area	Ed Potter	Philip Wilson	2,868.00	0.00	0.00	-194.92	194.92	7,442.00	0.00	0.00	0.00	
		imary School - Capital	Ed i Ottoi	Trimp Wilder	2,868.00	4,574.00	7,442.00	8,749.08	-1,307.08	7,442.00	0.00	0.00	0.00	
80073	C00367-100	Woore Primary - Replacement Boiler	Ed Potter	Philip Wilson	54,500.00	0.00	54,500.00	285.00	54,215.00	54,500.00	0.00	0.00	0.00	
80073	C00368-000	Woore DFC (1)	Ed Potter	Philip Wilson	8,846.00	4,685.00	13,531.00	6,658.94	6,872.06	13,531.00	0.00	0.00	0.00	
Total: 80073: V 80074		d Nursery School - Capital Long Mountain DFC (1)	Ed Potter	Philip Wilson	63,346.00 24,280.00	<b>4,685.00</b> 5,140.00	68,031.00 29,420.00	<b>6,943.94</b>	61,087.06 29,420.00	68,031.00 29,420.00	0.00	0.00	0.00	
		Primary School - Capital	Ed Potter	Philip Wilson	24,280.00	5,140.00 5.140.00	29,420.00	0.00		29,420.00	0.00	0.00	0.00	
80075		Stiperstones DFC (1)	Ed Potter	Philip Wilson	28,901.00	-20,577.00	8,324.00	0.00	8,324.00	8,324.00	0.00	0.00	0.00	0.00
	Stiperstones CE P	imary School - Capital			28,901.00	-20,577.00	8,324.00	0.00	8,324.00	8,324.00	0.00	0.00	0.00	0.00
80076	C00379-000	Crowmoor - Reroof Block 3	Ed Potter	Philip Wilson	32,700.00	8,156.00	40,856.00	2,053.77	38,802.23	40,856.00	0.00	0.00	0.00	
80076 80076	C00379-100 C00380-000	Crowmoor Primary - Refenestration Phase 2 Crowmoor Primary DFC (1)	Ed Potter	Philip Wilson Philip Wilson	100,280.00 33,204.00	0.00 6.467.00	100,280.00 39.671.00	0.00	100,280.00 39,671.00	100,280.00 39,671.00	0.00	0.00	0.00	
		r School and Nursery - Capital	Eu Potter	FIIIIP WIISON	33,204.00 166.184.00	14.623.00	39,671.00 180.807.00	2,053.77	39,671.00 178,753.23	39,671.00 180.807.00	0.00	0.00	0.00	
80077	C00384-000	Belvidere Primary DFC (1)	Ed Potter	Philip Wilson	18,218.00	6,914.00	25,132.00	0.00	25,132.00	25,132.00	0.00	0.00	0.00	0.00
	Belvidere Primary	School - Capital		•	18,218.00	6,914.00	25,132.00	0.00	25,132.00	25,132.00	0.00	0.00	0.00	0.00
80078	C00388-000	Harlescott Jnr DFC (1)	Ed Potter	Philip Wilson	28,295.00	7,983.00	36,278.00	8,098.75	28,179.25	36,278.00	0.00	0.00	0.00	
Total: 80078: F 80079	darlescott Junior S C00391-100		Ed Potter	Bhilin Wilson	28,295.00 130.800.00	7,983.00 -38.640.00	36,278.00 92.160.00	8,098.75 64,988.62	28,179.25 27.171.38	36,278.00 92,160.00	0.00	<b>0.00</b> 0.00	0.00	
80079	C00391-100 C00392-000	Martin Wilson - Replacement Boiler  Martin Wilson DFC (1)	Ed Potter	Philip Wilson Philip Wilson	6,596.00	-38,640.00 6,396.00	92,160.00	0.00	12,992.00	92,160.00	0.00	0.00	0.00	
	Martin Wilson Sch		23 1 0001	I map willout	137,396.00	-32,244.00	105,152.00	64,988.62	40,163.38	105,152.00	0.00	0.00	0.00	
80080	C00394-000	Mereside Primary - 1 x Classbase and Reconfiguration	Ed Potter	Philip Wilson	418,793.00	0.00	418,793.00	79,747.63	339,045.37	418,793.00	0.00	0.00	0.00	0.00
80080	C00396-000	Mereside Primary DFC (1)	Ed Potter	Philip Wilson	17,668.00	7,184.00	24,852.00	0.00	24,852.00	24,852.00	0.00	0.00	0.00	
Total: 80080: N 80081		ry School - Capital	Ed Potter	Bhilin Wilson	<b>436,461.00</b> 397,893.00	7,184.00 0.00	<b>443,645.00</b> 397,893.00	<b>79,747.63</b> 329,369.64	363,897.37 68,523.36	443,645.00 397.893.00	0.00	0.00	0.00	
80081		Meole Brace Primary 2 Class Extension  Meole Brace Primary DFC (1)	Ed Potter	Philip Wilson Philip Wilson	397,893.00	8,208.00	397,893.00 41,593.00	329,369.64 14,093.59	27,499.41	397,893.00 41,593.00	0.00	0.00	0.00	
		imary & Nursery School - Capital		1p *********	431,278.00	8,208.00	439,486.00	343,463.23	96,022.77	439,486.00	0.00	0.00	0.00	
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Financial Year: Period: 2019 / 2020

Period:		06												
Cost Centre	Code	Sub Project Description	Portfolio Holder	Project Manager	Revised Budget Outturn 2018/19	Budget Virements	Revised Budget Period 5	Actual Spend 01/09/2019	Spend To Budget Variance	Outturn Projection	Outturn Projection Variance	2020/21 Revised Budget	2021/22 Revised Budget	2022/23 Revised Budget
CHILDREN'S SE														
80083	C00408-000	Oxon Primary - Refenestration	Ed Potter	Philip Wilson	8,820.00	0.00	8,820.00	5,968.59	2,851.41	8,820.00	0.00	0.00	0.00	
80083	C00408-100	Oxon Primary - Phase 2 Refenestration including Structural Improvements	Ed Potter	Philip Wilson	65,400.00	-31,536.00	33,864.00	2,581.33	31,282.67	33,864.00	0.00	0.00	0.00	
80083	C00409-000 Oxon CE Primary S	Oxon DFC (1)	Ed Potter	Philip Wilson	33,723.00 107,943.00	8,748.00 -22,788.00	42,471.00 <b>85,155.00</b>	11,699.81 <b>20,249.73</b>	30,771.19 <b>64,905.27</b>	42,471.00 <b>85,155.00</b>	0.00	0.00	0.00	
80084		St Georges Junior DFC (1)	Ed Potter	Philip Wilson	7,960.00	-22,788.00	7,960.00	20,249.73		7,960.00	0.00			
	St George's Junior		Ed i Olloi	T THIS TYROUT	7,960.00	0.00	7,960.00	0.00		7,960.00	0.00			
80085		St Giles - Re-roof Phase 1	Ed Potter	Philip Wilson	3,817.00	0.00	3,817.00	0.00		3,817.00	0.00			
80085	C00416-100	St. Giles - Replacement Boiler	Ed Potter	Philip Wilson	109,000.00	-24,389.00	84,611.00	59,987.35	24,623.65	84,611.00	0.00	0.00	0.00	0.00
80085		St Giles Shrewsbury DFC (1)	Ed Potter	Philip Wilson	24,752.00	7,589.00	32,341.00	0.00	32,341.00	32,341.00	0.00	0.00	0.00	
		y School - Capital			137,569.00	-16,800.00	120,769.00	59,987.35	60,781.65	120,769.00	0.00	0.00	0.00	
80086	C00421-000	Sundorne Infant DFC (1)	Ed Potter	Philip Wilson	25,044.00	7,682.00	32,726.00	7,309.73	25,416.27	32,726.00	0.00	0.00		
00000	C00423-000	Sundorne Infants Forest School Cabin	Ed Potter	Philip Wilson	7,000.00 <b>32,044.00</b>	0.00 <b>7,682.00</b>	7,000.00	3,750.00 11,059.73	3,250.00 <b>28,666.27</b>	7,000.00 <b>39,726.00</b>	0.00	0.00	0.00	
80089	C00434-000	Mary Webb DFC (1)	Ed Potter	Philip Wilson	26.071.00	0.00	39,726.00 26.071.00	0.00		26.071.00	0.00			
		& Science College - Capital	Ed i ottei	I Tillip VVIISOTI	26,071.00	0.00	26,071.00	0.00		26,071.00	0.00			
80090		Belvidere School DFC (1)	Ed Potter	Philip Wilson	48,179.00	0.00	48,179.00	48,178.31	0.69	48,179.00	0.00			
	Belvidere School -				48,179.00	0.00	48,179.00	48,178.31	0.69	48,179.00	0.00			
80091	C00440-000	Meole Brace School DFC (1)	Ed Potter	Philip Wilson	64,579.00	0.00	64,579.00	64,578.98	0.02	64,579.00	0.00		0.00	
	Meole Brace School				64,579.00	0.00	64,579.00	64,578.98	0.02	64,579.00	0.00			
80092	C00442-000	Thomas Adams Art Work Block Subsidence	Ed Potter	Philip Wilson	50,549.00	0.00	50,549.00	60.00	50,489.00	50,549.00	0.00	0.00	0.00	
80092	C00442-100	Thomas Adams - Phase 4 Rewire	Ed Potter	Philip Wilson	54,500.00	-1,180.00	53,320.00	2,441.07	50,878.93	53,320.00	0.00	0.00	0.00	
80092	C00442-101	Thomas Adams - Secure Lobby	Ed Potter	Philip Wilson	38,150.00	-2,046.00	36,104.00	24,053.58	12,050.42	36,104.00	0.00	0.00	0.00	
80092	C00443-000 Thomas Adams Sc	Thomas Adams DFC (1)	Ed Potter	Philip Wilson	77,301.00 <b>220,500.00</b>	27,417.00 <b>24,191.00</b>	104,718.00 <b>244,691.00</b>	58,162.06 <b>84,716.71</b>	46,555.94 <b>159,974,29</b>	104,718.00 <b>244,691.00</b>	0.00			
80093	C00445-003	BCCC Mains Distribution P1	Ed Potter	Philip Wilson	27,250.00	0.00	27,250.00	0.00		27,250.00	0.00	0.00		
80093	C00445-100	BCCC - Courtyard / Boiler House Phase 1 Refenestration	Ed Potter	Philip Wilson	85,020.00	-10,482.00	74,538.00	47.992.88	26,545.12	74,538.00	0.00	0.00	0.00	
80093	C00446-000	Community College Bishops Castle DFC (1)	Ed Potter	Philip Wilson	23,367.00	11,543.00	34,910.00	690.00	34,220.00	34,910.00	0.00	0.00	0.00	
Total: 80093: T	he Community Co	Illege, Bishops Castle - Capital			135,637.00	1,061.00	136,698.00	48,682.88	88,015.12	136,698.00	0.00			
80094	C00448-002	Grove Flat Roof and Boiler Room Roof	Ed Potter	Philip Wilson	0.00	0.00	0.00	-1,710.00	1,710.00	0.00	0.00	0.00	0.00	
80094	C00449-000	Grove DFC DFC (1)	Ed Potter	Philip Wilson	61,102.00	0.00	61,102.00	0.00	61,102.00	61,102.00	0.00	0.00	0.00	
80094	C00450-000	Grove Market Drayton Playground Resurfacing	Ed Potter	Philip Wilson	7,000.00	0.00	7,000.00	0.00	7,000.00	7,000.00	0.00	0.00	0.00	
	he Grove School			I	68,102.00	0.00	68,102.00	-1,710.00		68,102.00	0.00			
80095 80095	C00451-000 C00452-001	The Woodlands Basic Need	Ed Potter	Philip Wilson	0.00	0.00	0.00 1,090.00	20.61	-20.61 1,090.00	0.00 1,090.00	0.00	0.00		
80095	C00452-001	Woodlands Fire Compartmentation Works  Woodlands - DT Block Replace Slate Roof Coverings	Ed Potter Ed Potter	Philip Wilson Philip Wilson	1,090.00 43,600.00	444.00	44,044.00	11,981.71	32,062.29	44,044.00	0.00	0.00	0.00	
80095	C00452-100	Woodlands DFC (1)	Ed Potter	Philip Wilson	11,188.00	6.228.00	17.416.00	419.00	16.997.00	17.416.00	0.00	0.00		
80095	C00454-000	Woodlands Primary New Dining Equipment	Ed Potter	Philip Wilson	6,200.00	0.00	6,200.00	5,957.00	243.00	6,200.00	0.00	0.00	0.00	
	Voodlands School				62,078.00	6,672.00	68,750.00	18,378.32		68,750.00	0.00			
80133	C00456-000	Hope, Worthen & Westbury Amalgamation (Long Mountain)	Ed Potter	Philip Wilson	19,844.00	0.00	19,844.00	337.00	19,507.00	19,844.00	0.00	0.00	0.00	0.00
80133	C00458-000	Mount Pleasant Academy Amalgamation	Ed Potter	Philip Wilson	11,702.00	0.00	11,702.00	0.00	11,702.00	11,702.00	0.00	0.00		
80133	C00459-000	Bishop Hooper Academy Amalgamation	Ed Potter	Philip Wilson	37,972.00	0.00	37,972.00	30,782.44	7,189.56	37,972.00	0.00	0.00	0.00	
80133	C00460-000	Shrewsbury Mount Pleasant Residual Amalgamation	Ed Potter	Philip Wilson	19,957.00	0.00	19,957.00	13,180.66	6,776.34	19,957.00	0.00	0.00	0.00	
80133 80133	C00462-000 C00463-000	Baschurch Primary	Ed Potter Ed Potter	Philip Wilson	277,691.00	0.00 5,000.00	277,691.00 5,000.00	322,500.33 1,945.00	-44,809.33	277,691.00 5,000.00	0.00	0.00	0.00	
80133	C00463-000 C00464-000	SAI 1819 - Whittington Special Provision Fund Sir John Talbot SEND HUB	Ed Potter	Philip Wilson Philip Wilson	0.00	5,000.00 44,901.00	5,000.00 44,901.00	1,945.00 32,398.05	3,055.00 12,502.95	5,000.00	0.00	0.00	0.00	
80133	R10014-100	Shrewsbury Catholic Cathedral Project School - SEND Hub	Ed Potter	Philip Wilson	0.00	33,172.00	33,172.00	0.00		33,172.00	0.00	0.00		
80133	R10015-100	St. Mary's Bluecoat (VA) Primary School - SEND Hub	Ed Potter	Philip Wilson	0.00	22,880.00	22,880.00	0.00		22,880.00	0.00	0.00		
Total: 80133: N	Non Maintained Sc	hools - Capital		•	367,166.00	105,953.00	473,119.00	401,143.48	71,975.52	473,119.00	0.00	0.00	0.00	0.00
80135	C00455-000	TMBSS DFC DFC (1)	Ed Potter	Philip Wilson	14,682.00	6,869.00	21,551.00	0.00		21,551.00	0.00			
80135	C10005-100	Harlescott TMBSS - Demountable	Ed Potter	Philip Wilson	43,600.00	0.00	43,600.00	39,399.68	4,200.32	43,600.00	0.00	0.00		
Total : 80135 : T				lo -	58,282.00	6,869.00	65,151.00	39,399.68	25,751.32	65,151.00	0.00			
80146	C10003-100	Nesscliffe Children's Home - acquisition & conversion	Ed Potter	Lisa Preston	0.00	550,000.00	550,000.00	368,205.28	181,794.72	550,000.00	0.00	0.00	0.00	
80146 Total : 80146 : C	C10004-100 Children's Homes	Montford Bridge Children's Home - acquisition and conversion	Ed Potter	Lisa Preston	0.00	550,000.00 1,100,000.00	550,000.00 1,100,000.00	368,132.60 <b>736,337.88</b>	101,007.10	550,000.00 1,100,000.00	0.00	0.00	0.00	
10tal : 00140 : C	ouren a nomes :	- cuprus	1		0.00	1,100,000.00	1,100,000.00	130,331.00	303,002.12	1,100,000.00	0.00	0.00	0.00	0.00
PUBLIC HEALTI	н													
80124		Whitchurch Area Empty Property Incentive Grant	Gwilym Butler	Karen Collier	52,484.00	-47,484.00	5,000.00	5,000.00	0.00	5,000.00	0.00	0.00	0.00	0.00
80124		Shropshire County Empty Property Incentive Grant	Gwilym Butler	Karen Collier	296,152.00	47,484.00	343,636.00	76,508.66	267,127.34	343,636.00	0.00	0.00	0.00	0.00
Total: 80124: R	Regulatory Service	s - Private Sector Housing - Capital		•	348,636.00	0.00	348,636.00	81,508.66	267,127.34	348,636.00	0.00	0.00	0.00	0.00
1														
RESOURCES &			l	L										1
		ICT Digital Transformation - Social Care Project	Lee Chapman	Michele Leith	0.00	812,540.00	812,540.00	519,325.10	293,214.90	812,540.00	0.00	0.00	0.00	
ı otal : 80125 : S	Social Care Project	- Capitai			0.00	812,540.00	812,540.00	519,325.10	293,214.90	812,540.00	0.00	0.00	0.00	0.00

## 2019 / 2020 06

CAPITAL BUDGET MONITORING REPORT

Financial Year: Period:

Period:		06												
Cost Centre	Sub Project Code	Sub Project Description	Portfolio Holder	Project Manager	Revised Budget Outturn 2018/19	Budget Virements	Revised Budget Period 5	Actual Spend 01/09/2019	Spend To Budget Variance	Outturn Projection	Outturn Projection Variance	2020/21 Revised Budget	2021/22 Revised Budget	2022/23 Revised Budget
RESOURCES & S	SUPPORT													
80126	C00812-000	ICT Digital Transformation - ERP	Lee Chapman	Michele Leith	452,009.00	1,747,670.00	2,199,679.00	899,183.53	1,300,495.47	2,199,679.00	0.00	0.00	0.00	0.00
Total : 80126 : El	RP Project - Cap	ital		•	452,009.00	1,747,670.00	2,199,679.00	899,183.53	1,300,495.47	2,199,679.00	0.00	0.00	0.00	0.00
80127	C00813-000	ICT Digital Transformation - WI-FI Installation	Lee Chapman	Michele Leith	0.00	52,100.00	52,100.00	1,059.34	51,040.66	52,100.00	0.00	0.00	0.00	0.00
80127	C10007-100	Video Conferencing Units	Lee Chapman	Andrew Boxall	0.00	115,000.00	115,000.00	0.00	115,000.00	115,000.00	0.00	0.00	0.00	0.00
80127	C10008-100	Nutanix Data Centre	Lee Chapman	Andrew Boxall	0.00	300,000.00	300,000.00	0.00	300,000.00	300,000.00	0.00	0.00	0.00	
Total : 80127 : In	frastructure & A	rchitecture Project - Capital			0.00	467,100.00	467,100.00	1,059.34	466,040.66	467,100.00	0.00			
80128	C00815-000	ICT Digital Transformation - Contact Centre Unified Comms	Lee Chapman	Michele Leith	0.00	24.640.00	24,640.00	0.00	24,640.00	24,640.00	0.00	0.00		
80128	C00816-000	ICT Digital Transformation - CRM	Lee Chapman	Michele Leith	79,166.00	1,184,730.00	1,263,896.00	304,746.88	959,149.12	1,263,896.00	0.00	0.00		
80128	C00818-000	DTP Hardware Agile Mobile Working	Lee Chapman	Michele Leith	403.00	0.00	403.00	0.00	403.00	403.00	0.00	0.00	0.00	
		nce Project - Capital	Loc Ortapinari	WIOTOIO EGIAT	79,569.00	1,209,370.00	1,288,939.00	304,746.88	984,192.12	1,288,939,00	0.00			
80129	C00819-000	ICT Digital Transformation - Unallocated	Lee Chapman	Michele Leith	5.000.000.00	-4.236.680.00	763.320.00	0.00	763.320.00	763.320.00	0.00	0.00		
		ormation - Unallocated - Capital	Lee Chapman	MICHEE LEUI	5,000,000.00	-4,236,680.00	763,320.00	0.00		763,320.00	0.00			
10tal : 80129 : IC	i Digital Transic	ormation - Unallocated - Capital			5,000,000.00	-4,230,000.00	763,320.00	0.00	763,320.00	763,320.00	0.00	0.00	0.00	0.00
HOUSING REVE	IIIE ACCOUNT													
		lu : N 5 215		1			4 =		4	4				
80130	C00820-000	Housing New Build Programme - Phase 1	Robert Macey	Andy Begley	1,716.00	0.00	1,716.00	0.00	1,716.00	1,716.00	0.00	0.00	0.00	
80130	C00821-000	Housing New Build Programme - Phase 2	Robert Macey	Andy Begley	-18,614.00	-1,716.00	-20,330.00	0.00	-20,330.00	-20,330.00	0.00	0.00	0.00	
80130	C00822-000	Housing New Build Programme - Phase 3	Robert Macey	Andy Begley	1,492.00	-1,492.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
80130	C00823-000	Housing New Build Programme - Phase 4	Robert Macey	Andy Begley	-290,198.00	0.00	-290,198.00	156,661.93	-446,859.93	-290,198.00	0.00	0.00	0.00	
80130	C00824-000	Housing New Build Programme - Phase 5	Robert Macey	Andy Begley	3,776,551.00	0.00	3,776,551.00	492,719.56	3,283,831.44	3,776,551.00	0.00	0.00		
Total: 80130: No		mmes - Capital			3,470,947.00	-3,208.00	3,467,739.00	649,381.49	2,818,357.51	3,467,739.00	0.00	0.00		
80131	C00825-000	Purchase - 8 Meadow Drive, Shifnal	Robert Macey	Andy Begley	0.00	0.00	0.00	170,000.00	-170,000.00	0.00	0.00	0.00	0.00	0.00
80131	C00828-000	Purchase - 14 Weston Close, Morda	Robert Macey	Andy Begley	0.00	0.00	0.00	180.00	-180.00	0.00	0.00	0.00	0.00	0.00
80131	C00833-000	Share Buy Back - 23 Sefton Place, Oswestry	Robert Macey	Andy Begley	0.00	0.00	0.00	72,000.00	-72,000.00	0.00	0.00	0.00	0.00	0.00
80131	C10011-100	Shre Purchase - 17e The Mall, Bridgnorth	Robert Macey	Andy Begley	0.00	85,890.00	85,890.00	0.00	85,890.00	85,890.00	0.00	0.00	0.00	0.00
80131	C10012-100	Purchase - 7 Walnut Close, Pant, Oswestry	Robert Macey	Andy Begley	0.00	85,090.00	85,090.00	-85,000.00	170,090.00	85,090.00	0.00	0.00	0.00	0.00
80131	C10013-100	Purchase - 34 Weston Close, Shifnal	Robert Macey	Mark Barrow	0.00	110.090.00	110,090.00	0.00	110,090.00	110.090.00	0.00	0.00	0.00	0.00
Total: 80131: D		es - Capital			0.00	281,070.00	281,070.00	157,180.00	123,890.00	281,070.00	0.00	0.00	0.00	
80132	C00834-000	Housing Major Repairs Programme	Robert Macey	Andy Begley	3,760,950.00	-3,438,750.00	322,200.00	0.00	322,200.00	322,200.00	0.00	0.00	0.00	
80132	C00835-000	STaR Rewires	Robert Macey	Andy Begley	59,412.00	308,000.00	367,412.00	129,835.99	237,576.01	367,412.00	0.00	0.00	0.00	
80132	C00836-000	STaR Electrical Remedial Works	Robert Macey	Andy Begley	100,891.00	150,000,00	250,891.00	55,543,08	195,347,92	250.891.00	0.00	0.00		
80132	C00837-000	STAR Roofing	Robert Macey	Andy Begley	94.447.00	0.00	94.447.00	6.819.00	87.628.00	94.447.00	0.00	0.00	0.00	
80132	C00838-000	STaR Major Works	Robert Macey	Andy Begley	76,481.00	200,000.00	276,481.00	95,078.47	181,402.53	276,481.00	0.00	0.00	0.00	
80132	C00839-000	STaR Kitchens & Bathrooms	Robert Macey	Andy Begley	5,433.00	950,000.00	955,433.00	228.691.97	726,741.03	955,433.00	0.00	0.00	0.00	
80132	C00840-000	STaR Fire Safety Works	Robert Macey	Andy Begley	34,595.00	50,000.00	84.595.00	1,718.64	82,876.36	84.595.00	0.00	0.00	0.00	
80132	C00842-000	STaR External Doors	Robert Macey	Andy Begley	77,005.00	160,000.00	237,005.00	73,088.75	163,916.25	237.005.00	0.00	0.00	0.00	
80132	C00842-000 C00843-000	STAR External Doors STAR External Wall Insulation	Robert Macey	Andy Begley Andy Begley	13,260.00	0.00	13,260.00	73,086.75	13,260.00	13,260.00	0.00	0.00		
80132	C00844-000	STAR Disabled Aids & Adaptations	Robert Macey		30,267.00	250,000.00	280,267.00	43,136.83	237,130.17	280,267.00	0.00	0.00	0.00	
80132	C00845-000	STaR Heating Insulation Works (Liberty)	Robert Macey	Andy Begley Andy Begley	587,038.00	100,000.00	687,038.00	9,910.05	677,127.95	687,038.00	0.00	0.00	0.00	
80132	C00846-000				116,867.00	200.000.00	316.867.00	52.234.00		316.867.00	0.00	0.00	0.00	
	C00846-000 C00847-000	STaR Sewage Treatment Works	Robert Macey	Andy Begley		150.000.00	152,322,00		264,633.00 131.487.40	316,867.00 152.322.00				
80132		STaR Asbestos Removal	Robert Macey	Andy Begley	2,322.00			20,834.60			0.00	0.00	0.00	
80132	C00848-000	STAR Kitchens & Bathrooms Voids	Robert Macey	Andy Begley	17,953.00	250,000.00	267,953.00	85,733.97	182,219.03	267,953.00	0.00	0.00		
80132	C00849-000	STaR Oswestry Castlefields Regeneration	Robert Macey	Andy Begley	22,254.00	0.00	22,254.00	0.00	22,254.00	22,254.00	0.00	0.00	0.00	
80132	C00850-000	STaR Radon Testing & Implementation	Robert Macey	Andy Begley	4,501.00	0.00	4,501.00	0.00	4,501.00	4,501.00	0.00	0.00	0.00	
80132	C00851-000	STaR Off Grid Properties Investment	Robert Macey	Andy Begley	337,838.00	250,000.00	587,838.00	186,070.45	401,767.55	587,838.00	0.00	0.00	0.00	
80132	C00852-000	STaR Heating Works - Reactive	Robert Macey	Andy Begley	216,506.00	50,000.00	266,506.00	130,044.96	136,461.04	266,506.00	0.00	0.00		
80132	C00853-000	STaR Communal Door Entry System Replacement	Robert Macey	Andy Begley	476,285.00	0.00	476,285.00	7,889.17	468,395.83	476,285.00	0.00	0.00		
80132	C00854-000	STaR Garage Sites Refurbishments	Robert Macey	Andy Begley	222,258.00	0.00	222,258.00	0.00	222,258.00	222,258.00	0.00	0.00		
80132	C00855-000	STaR Roof Replacement Works	Robert Macey	Andy Begley	215,690.00	453,200.00	668,890.00	228,722.41	440,167.59	668,890.00	0.00	0.00	0.00	
80132	C00856-000	STaR Window Replacement Works	Robert Macey	Andy Begley	565.00	347,500.00	348,065.00	7,364.20	340,700.80	348,065.00	0.00	0.00	0.00	0.00
80132	C00857-000	STaR PSH Adaptations Grant	Robert Macey	Andy Begley	226,895.00	-140,000.00	86,895.00	16,949.11	69,945.89	86,895.00	0.00	0.00	0.00	0.00
Total: 80132: M	ajor Repairs Pro	gramme - Capital			6,699,713.00	289,950.00	6,989,663.00	1,379,665.65	5,609,997.35	6,989,663.00	0.00	0.00	0.00	0.00
										•	+			•
Total Capital Pro	gramme				88,054,279.00	-3,920,175.00	84,134,104.00	19,223,333.07	64,910,770.94	84,134,104.00	0.00	28,601,064.00	16,001,000.00	0.00
					,,-10.00	_,,	2 1, 12 1, 10 4100	, , 500.01	2.,2.2,770.04		0.00		, , , , , , , , , , , , , , , ,	. 0.00

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## **Shropshire Council - Capital Programme 2019/20- 2022/23**

Financing	Revised Budget Q1 19/20 £	Budget Virements Q2 £	Revised Budget Q2 19/20 £	2020/21 Revised Budget	2021/22 Revised Budget	2022/23 Revised Budget
Self Financed Prudential Borrowing	6,317,709	1,100,000	7,417,709	1,678,000	100,000	
	.,. ,	, ,	, , , , , ,	,,	,	
Government Grants						
Department for Transport	21,272,647	3,673,396	24,946,043	16,073,000	14,901,000	-
- Rapid Electric Vehicle Charging Points Grant	30,135	-	30,135	-	-	-
Ministry of Housing, Communities & Local Gov	500,596	-	500,596	-	-	-
Department for Health - Better Care Fund	3,626,688	-	3,626,688		-	-
Department for Health - HOLD Grant	2,097,407	(1,597,407)	500,000	1,597,407	-	-
Department for Education						
- Condition Capital Grant	1,843,328	-	1,843,328	1,500,000	1,000,000	-
- Basic Need Capital Grant	4,129,362	-	4,129,362	1,697,691	-	-
- Devolved Formula Capital	1,530,643	461,920	1,992,563		-	-
- Special Provision Funds	269,236	123,134	392,370	166,667	-	-
- Healthy Pupils Capital Grant	35,020	-	35,020	-	-	-
Department for Communities and Local Government						
- Community Housing Fund	361,296	-	361,296	-	-	-
Disabled Facilities Grant (Additional)	-	-	-	-	-	-
Education Funding Agency						
- Early Years Capital Fund	161,242	-	161,242	-	-	-
HCA - Travellers	-	-	-	-	-	-
HCA - New Build	370,000	-	370,000	-	-	-
BDUK - Broadband	5,754,182	(3,488,656)	2,265,526	774,620	-	-
Environment Agency	1,035,161	-	1,035,161	566,000	-	-
DEFRA	-	-	-	-	-	-
Local Enterprise Partnership (LEP) Fund	1,615,115	(435,496)	1,179,619	551,452	-	-
Public Health England	-	-	-	-	-	-
	44,632,058	(1,263,109)	43,368,949	22,926,837	15,901,000	-
Other Grants						
Historic England/English Heritage	6,532	-	6,532	-	-	-
Natural England	683	-	683	-	-	-
Other Grants	945,070	-	945,070	-	-	-
	952,285	-	952,285	-	-	-
Other Contributions	, , , , , ,		, , , ,			
Section 106	1,369,801		1,369,801	_	_	_
Community Infrastructure Levy (CIL)	1,976,424	_	1,976,424	_		_
Other Contributions	456,468	(15,423)	441,045	15,423		
Caron Containatations	3,802,693	(15,423)	3,787,270	15,423	-	-
Revenue Contributions to Capital	4,529,471	(22,189)	4,507,282	-	-	
Major Repairs Allowance	6,010,399	(130,800)	5,879,599	_	_	-
Corporate Resources (expectation - Capital Receipts only)	21,809,664	(3,588,654)	18,221,010	3,980,804	-	-
Total Confirmed Funding	88,054,279	(3,920,175)	84,134,104	28,601,064	16,001,000	-

#### Funding Changes - Quarter 2

Budget Increase/Decrease	2019/20	2020/21	2021/22	2022/23	Details
Self Financed Prudential Borrowing	1,100,000	-	-		- Prudential borrowing approved for acquisition phase of Children's Residential Homes scheme.
Government Grants Department for Transport  Department for Education	3,673,396	-			Notification of 2019/20 Pothole Action Fund grant award (£908,396) and 2019/20 Incentive Fund grant award (£2,765,000).
- Devolved Formula Capital	461,920	-	-		- Announcement of the 2019/20 Schools Devolved Formula Capital Grant award.
- Special Provision Funds	123,134	225,703	•		<ul> <li>Additional grant award notification to support SEND Hub Programme.</li> </ul>
BDUK - Broadband	(2,983,792)	-	-		Reduction of BDUK following confirmation of closure of Phase 1 funding by March 2020.
Total Government Grants	1,274,658	-	-		
Revenue Contributions to Capital	(442,939)		-		Reduction in revenue contributions for Corporate Landlord schemes to reflect agreed programme of works for 2019/20 (£567,939), approved NHB funding to support Community Led Housing schemes built into capital programme (£120,000) and Early Years revenue contribution to DFC project at Stoke-On-Tern Primary (£5,000).
Major Repairs Allowance	289,950	-	-		HRA revenue contribution to Housing Repair Programme (£740,750), reduction in MRA funding of STaR - PSH Adaptations (£140,000) and uplift of MRA from estimated to actual asset valuation (£9,200).
Corporate Resources (expectation - Capital Receipts only)	277,862	-			HRA property acquisitions (£281,070) and reduction in capital receipts as STaR new build schemes complete (£3,208).
De Drefiling	2,499,531	-	-		
Re-Profiling Place					
Proadband Broadband	(4,822,299)	4,822,299	-		Re-profiling of Capital receipts (£3,866,516), BDUK grant (£504,864), LEP funding (£435,496) and private sector contributions (£15,423) to reflect expected expenditure.
Adult Services					
HOLD Project	(1,597,407)	1,597,407 <b>6,419,706</b>			Re-profiling of DoH HOLD Grant to reflect expected expenditure.
	(6,419,706)		_		

## Agenda Item 8



#### Committee and Date

Performance Management Scrutiny Committee

29th January 2020

tem	
Public	

**Quarter 2 Performance Report 2019/20** 

**Responsible:** Tom Dodds, Intelligence and Insight Manager

e-mail: tom.dodds@shropshire.gov.uk 01743 258518

#### 1. Summary

- 1.1. This report presents Cabinet with the Council's Performance against its key Outcomes for Quarter 2 2019/20.
- 1.2. The Corporate Plan for 2019/20 and the High Level Outcomes provide the shape and focus of the updated Performance Management Framework. The measures in the framework have been refined to reflect the updated strategic action plans for the year.
- 1.3. The framework is presented with seven key outcome areas: A Healthy Environment, A Good Place to do Business, Sustainable Places and Communities, More People with a Suitable Home, Embrace our Rurality, Care for those in Need at any Age and Your Council
- 1.4. The online performance portal has continued to be developed to present performance information to be used in conjunction with this report, and can be accessed here -

https://shropshireperformance.inphase.com/

- 1.5. This is part of improving access to performance information and that of data transparency. Member and user feedback will help to inform further developments of performance information, which will form part of the IT system developments.
- 1.6. The new Corporate Plan 2019/20 to 2021/22 which sets out new priorities for the Council was agreed at Council at their meeting on the 13 December 2018. A revised framework of measures and milestones is being developed to demonstrate impact and progress against these new priorities and will be reported from Quarter 1 of 2019/20.

#### 2. Recommendations

#### Members are asked to:

- A. Consider the emerging issues in this report
- B. Review the performance portal and identify any performance areas that they would like to consider in greater detail or refer to the appropriate Overview and Scrutiny Committee.

#### 3. Risk Assessment and Opportunities Appraisal

- 3.1. Poor performance could have implications for vulnerable people (including children) who are supported by Council services and economic growth in Shropshire. In turn, there may be significant financial, legal and reputational risk to the Council, Schools (and Academies), and partners from across the public and voluntary and independent care sectors.
- 3.2. Effective monitoring and follow-up against key measures of success provides the opportunity to manage risks and ensure that Children and Young People and vulnerable adults in Shropshire remain safe and achieve the desired outcomes. Increasingly, performance reporting will reflect the impact of commissioning decisions by the Council, linking directly with the management of contracts and building on the current approach of looking at how effective the Council is at delivering its outcomes.

#### 4. Financial Implications

- 4.1. This report does not have any direct financial implications but presents service and financial information to support decision making. Accountable officers and senior managers may use the information to inform actions or interventions for improving service performance and the prioritisation and use of resources.
- 4.2. Full financial details are presented as part of the Financial Reports.

#### 5. Introduction

- 5.1. Each of the seven outcome areas contains a number of sub-outcomes with a range of associated performance measures. The frequency of the availability of the data varies from monthly and quarterly updates to annual updates. All measures, regardless of frequency will be available on the performance portal to improve accessibility to information.
- 5.2. Quarterly reports will be used to highlight performance exceptions and changes to measures reported annually.

#### 6. A Healthy Environment

- 6.1. The sub outcomes for A Healthy Environment are; The Council is Improving Energy Efficiency, Providing access to Shropshire's Great Outdoors, A Clean and Attractive Environment is maintained, Participation in Positive Activities for Health and Well being, Improving Public Health Keeping People Safe.
- 6.2. A new measure within the corporate performance framework is the amount of energy generated by solar photo-voltaic (PV) panels on council owned buildings. There are currently 40 solar arrays (30 sites) where energy is generated. From the first installation in 2012 a total of 5,480,916 kWh of energy has been generated (saving just under 3000 tonnes CO<sub>2</sub>).

During quarter 2, a total of 330,753 kWh of energy was generated with a carbon saving of over 80,000 kg CO<sub>2</sub>e.

Three of our sites have real-time reporting of energy generation. These can be viewed online. Links to the live reports for Shrewsbury Market, Enterprise House and the Tannery can be accessed via the performance portal.

- 6.3. The number of patrons at Theatre Severn has continued to increase and reach record annual levels. The rolling annual attendance for the year to Q2 2019/20 has increased by 8.4% to 203,546. Theatre Severn continues to support the visitor economy with 32% of ticket sales to people who live outside of the county. The number of visitors to the Old Market Hall cinema has also increased to a record annual attendance. Quarter 2, which is usually the quietest period of the year, saw an increased number of visitors when the Downton Abbey film was showing. This resulted in a record annual attendance of 71,630 patrons.
- 6.4. Outdoor Recreation services report an annual decrease in visitor numbers. This follows the closure of Severn Valley Country Park for major works to improve the visitor centre, café and to develop a new play area. These improvements will improve the park as a visitor attraction and increase the long-term visitor numbers.
- 6.5. The projected Recycling and Composting rate for quarter 2 2019/20 is 54.7% which is above the target of 52.5%. The long-term trend shows that recycling rates continue to improve gradually, albeit with seasonal variations. Current performance exceeds the national targets for English councils to recycle 50% of household waste by the end of 2020. The next challenge is to meet the 65% target by the end of 2035.

#### 7. A Good Place to do Business

- 7.1. The sub outcomes for A Good Place to do Business are; A Well Qualified Workforce, A Good Place to Start, Grow or Locate a Business, Employment Opportunities, Employment Conditions and Infrastructure and Conditions.
- 7.2. Developing a skilled workforce relies on our schools and colleges to nurture the talents of our youngsters from an early age.
- 7.3. The rate of eligible two-year olds benefitting from funded early education in Shropshire has improved to a rate of 75%. Funded Early Learning and Childcare (ELC) is offered to all three and four year olds and eligible two-year olds who meet the qualifying criteria. Early access to ELC can make a difference to the outcomes for children, especially those from disadvantaged backgrounds. The rate is now higher than the average for England 68%, West Midlands 66% and for similar local authorities 71%.
- 7.4. Provisional 2019 Key Stage 2 results for pupils at the end of their junior school period of education (10-11 year olds) have been published. Results for Shropshire pupils show that 65% of pupils have reached the expected standard. This is an improvement on results for 2018 (63%). Comparisons for 2019 show that results are the same as England and higher than those for the West Midlands 63% and of statistical neighbours 62.4%.
- 7.5. From Sept 2013 the law was changed so that young people are required to participate in education, employment or training until the age of 18. This change was introduced to improve the career and life prospects for young people.

There are various advantages to remaining in education or training for longer:

- Young people can develop a greater range of skills
- The likelihood of unemployment is significantly reduced
- An increase in earning potential

It also offers young people who are disengaged from mainstream education the opportunity to develop new skills in an alternative setting.

The latest available figures (Dec 2018) for 16- & 17-year olds show that the participation rates for young people in Shropshire has further improved on previous years to now reach 93.55%. Comparisons show the rates for the West Midlands to be 93.54%, England 92.52% and statistical neighbours 90.95%.

7.6. Claimant count rates continue to show an increase in numbers. This reflects the roll out of Universal Credit where a broader span of claimants are required to seek work than under the Job Seekers Allowance. Methodologies for alternative claimant count statistics have now been published. This will enable a better comparison of historical claimant rates. This data is first due to be published in January 2020. Whilst overall claimant numbers are increasing the rates for Shropshire compare favourably with the West Midlands and Great Britain. Shropshire 1.9%, West Midlands 3.7% and Great Britain 2.8%.

#### 8. Sustainable Places and Communities

- 8.1. The sub outcome for Sustainable Places and Communities are; Community Volunteering, Communities Feel Safe and quality of life for adult social care users.
- 8.2. Results of the annual Adult Social Care (ASC) users survey have now been published. The overall Quality of Life score, which is calculated from several questions, remains at the same level as the previous year (19.5 out of 24). This remains in the top quartile of performance for authorities in England.
- 8.3. The proportion of people who use services who reported that they had as much social contact as they would like has shown a reduction from 49.2% to 46.1%. Social isolation in a mainly rural county is geographically challenging to address. The service is looking to increase the use of social prescribing and technology solutions to reduce the potential damage that social isolation can lead to.
- 8.4. The proportion of ASC users who reported that the use of services makes them feel safe and secure has increased from 93% to 94.4%. This is ranked as 3<sup>rd</sup> out of 152 local authorities in England.
- 8.5. The percentage of people who remained at home 91 days after discharge from hospital to reablement services has improved. This annual measure is particularly challenging in rural communities and where the age profile is above average, which can lead to additional age-related conditions and complexities. Performance last year (2018/19) improved with 87.1% of people discharged to reablement services remaining at home. This compares to a rate of 81.7% for the corresponding period in 2017/18. For comparison, the rate for West Midlands was 77.7% and 82.4% for England.
- 8.6. Shropshire has an active volunteer community who help to provide essential support to help make Shropshire an attractive and welcoming county. Whilst reflecting only a small part of the volunteering that takes place in Shropshire the volunteer hours reported here were given to support the Outdoor Recreation, Libraries, Archives and Visitor Attractions in Shropshire. During

quarter 2 17,937 volunteer hours were provided to support these services. This figure excludes the additional voluntary work provided to support the archaeological excavation at Shrewsbury castle.

#### 9. More People with a Suitable Home

- 9.1. The sub outcomes for More People with a Suitable Home are; Creating the Conditions for Housing Supply, Meeting the Demand for Suitable Housing, Prevention of Homelessness and Access to Affordable Homes.
- 9.2. A number of key developments are in progress as part of the priority to ensure that people have a suitable home. The Place Plan is a key strategic document which supports this ambition. A partial review of the place plan review commenced in 2017. It will consider future housing requirements, distribution of future growth, employment and key strategic sites to meet the needs of the county until 2036.

As part of this process the strategic sites consultation was conducted and completed in the latest quarter (Sept 2019). This consultation has generated more than 2000 responses. Work is now taking place to analyse and summarise the results for publication in a format consistent with that used for previous stages of the consultation.

- 9.3. Cornovii Developments Limited is the newly formed housing development company for Shropshire Council. The company has been formed to address unmet housing needs and to generate income for the Council. The key milestone for quarter two was to establish the operational and supervisory boards. These milestones have been delivered with inaugural meeting of the supervisory board taking place. The company is now looking to make further progress towards the commencement of its first development.
- 9.4. The annual net number of new homes for the year to March 2019 has now been confirmed as 1816. Whilst slightly lower than the previous two years, this continues the recent trend of higher than average number of new homes being developed. The number of homes on the Council Tax valuation list is monitored as an earlier indicator of development rates. The number of properties on the valuation list has increased by 538 during quarter 2 with 144,723 properties now on the valuation list. This is an increase of 792 from March 2019.

#### 10. Embrace our Rurality

10.1. The sub outcomes for Embrace our Rurality are; Creating the Vision for our Rural Landscape and Communities, Rural Housing, Rural Transport and Rural Infrastructure. 10.2. Shropshire is a large rural and sparsely populated county with a population estimated at 320,530 (Source: ONS mid-year estimates, 2018), this gives a density of only 1.00 persons per hectare. This presents challenges both for our communities who live and work in rural and often isolated communities and for the delivery of services to these areas.

Shropshire Council is working to develop a rural and community strategy which will set out the vision to develop local economies, to help communities to support one another, to optimise physical assets and to improve access for the benefit of those who live, study, work or visit the county.

An evidence base of rural and community data has been compiled. This will be presented to representatives of town and parish councils, the voluntary sector and Shropshire Councillors during November. Information and feedback from these sessions will be used to help inform the development of the strategy.

#### 11. Care for those in Need at any Age

- 11.1. The sub outcomes for Care for those in Need at any Age are; Young people receive appropriate and timely care, Young people are supported to achieve their potential and Adults receive appropriate and timely care.
- 11.2. On the 4<sup>th</sup> and 5<sup>th</sup> of September, a focused visit of Children's Social Care was conducted by Ofsted. This inspection looked at Shropshire's arrangement for achieving permanence. In a focused visit, an inspection judgement is not awarded however Ofsted noted the following:
  - "Since its last inspection in 2017, the local authority has made progress in improving services for children who need permanent arrangements for their care."
  - "For almost all children who come into care, swift decisions are made about their permanent care plans. The local authority is successful in ensuring that most children who cannot live with their parents are placed quickly in alternative living arrangements, including placements with relatives (connected carers), adoption, long-term fostering and, for a few, specialist residential living."
  - "Placement stability has improved, with fewer children experiencing multiple moves. Adoption is carefully considered for all children who cannot return home. Brothers and sisters are placed together whenever possible and adoption disruption is rare. Special guardianship orders (SGO) are considered for children living in long-term fostering arrangements. Plans for children in care who are living with their parents under placement with parents (PWP) regulations are not sufficiently clear

about what parents need to do to achieve good enough standards of parenting."

"Senior leaders have implemented the use of a permanency tracking tool, but it is not yet able to provide the local authority with enough information to allow a fully effective analysis of performance. The recently developed permanency forum is not yet embedded sufficiently to ensure a management overview of all relevant cases."

Children's Social Care will review the Ofsted report and develop actions to further improve services provided to those children who come into care.

11.3. Performance for minimising the Delayed Transfer of Care of Shropshire residents from hospital continues perform well across both Adult Social Care and the NHS. The annual Adult Social Care Outcomes Framework (ASCOF) results for 2018/19 have now been published. The marked and sustained improvement in performance by Shropshire Adult Social Care can be seen with the authority moving from bottom quartile performance in 2016/17 to top quartile in 2018/19. The authority was ranked as 3<sup>rd</sup> best performer out of 152 authorities for the average number of daily delays attributed to Adult Social Care (ASC).

Good performance has continued in both the NHS and ASC with the number of patient delayed days continuing to reduce. Latest available data for August shows that delays continue to be well managed with an average of 10 patient delays per day of which 0.5 are attributed to Adult Social Care. This compares with 10.4 in Aug 2018 and 22.7 in Aug 2017.

#### 12. Your Council

- 12.1. The sub outcomes for Your Council are; A financially stable council, An excellent workforce, Transforming services and Compliments and Complaints.
- 12.2. The projected revenue forecast for the year at Quarter 2, is reported to cabinet in the financial monitoring report.
- 12.3. The number of Full Time Equivalent (FTE) employees as at the end of quarter 2 remains at the same level as the previous quarter with 2,540 FTE employees. Previous end of year FTE numbers are shown in the table below.

2019 Q2	2540
2018	2547
2017	2474
2016	2661
2015	2876
2014	3089
2013	3552

- 12.4. The number of corporate complaints has remained at similar levels to the previous quarter. Whilst quarterly numbers show little variance there does appear to be a gradual increase over time. Corporate complaints are predominantly linked to complaints about highways and waste management. There were 10 statutory children's complaints within the quarter compared to 9 in Q1. Numbers of statutory adult complaints increased from 25 to 37, which is similar to previous levels, this follows a decrease in the last few quarters.
- 12.5. The number of compliments Shropshire Council has recorded within its customer feedback system has increased slightly this quarter. It is hoped that this will reverse the trend from previous quarters of declining numbers of compliments. Whilst complaints must be formally reported in line with the Council's procedures but there are no such requirements to report compliments.

#### 13. Conclusion

- 13.1. This performance report provides an update on the results achieved and the impact on delivering the outcomes for Shropshire
- 13.2. Performance for quarter 2 of 2019/20 has generally been positive with continued improvements or stabilisation of performance.
  - Adult Social Care has managed to sustain improvement levels in the timely transfer of patients from hospital to appropriate care settings.
  - More people reported that adult social care services helped to make them feel safe.
  - Over 330,000 kw hrs of energy was generated by solar photo-voltaic (PV) panels on council owned sites during the quarter.

In addition to these improvements there are challenges to be faced, and these are being managed by the relevant service areas.

- The demand on children's social care services is increasing across all service areas. This is placing additional pressure on services and budgets. However, the OFSTED inspection, in the theme of permanency, highlights the improvements that continue to be made by the service.
- Fewer adult social care users reported that they had as much social contact as they would like. The service is looking at ways to address social isolation to help make a positive impact on people's quality of life.

Performance Management Scrutiny Committee, 29<sup>th</sup> January 2020, Q2 Performance Report

List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

Business Plan and Financial Strategy 2018/19 – 2022/23

Corporate Plan 2018/19

**Cabinet Member (Portfolio Holder)** 

Cllr Lee Chapman

Local Member All

**Appendices** <a href="https://shropshireperformance.inphase.com/">https://shropshireperformance.inphase.com/</a>

## Agenda Item 11



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Performance Management Scrutiny Committee

29 January 2020

<u>Item</u>
Public

#### Report of the Financial Strategy Task and Finish Group

**Responsible Officer** Tom Dodds, Intelligence and Insight Manager e-mail: tom.dodds@shropshire.gov.uk Tel: 01743 258518

### **Summary**

This report presents Performance Management Scrutiny Committee with the report of the Financial Strategy Task and Finish group. The report sets out the observations and recommendations arising from the work of the group.

#### Recommendations

- A. That the Performance Management Scrutiny Committee consider the issues set out within the report and identifies topics to be included in its work programme and put forward for the other Overview and Scrutiny Committees.
- B. That a strong cross-party representation of Shropshire Council Members, accompanied by all Shropshire MPs, should travel to Westminster to lobby the Prime Minister and Government more widely for better and fairer funding for Shropshire Council. In particular on more equitable funding through the Public Health Grant, the impact on costs of delivering services in a significantly rural area, and the pressures on Adult Social Care and Children's social care and the impact this has on other Council services.
- C. Benchmarking information on cost and activity should be presented to Performance Management Scrutiny Committee annually [this is expected to be the meeting of the committee in January of each year].
- D. A Financial Strategy Task and Finish Group should be in place for 2020/21 for the development of the Financial Strategy 2021-2024.
- E. That the availability and allocation of appropriate adapted housing that helps people to be independent, is reviewed by the Council on a regular basis. Thereby ensuring that need and right home are aligned, and best use of funding and resources is achieved.

- F. Performance Management Scrutiny Committee should move on from its regular view of Digital Transformation to a focus on the Transformation of the Council, in particular on the required culture change that need to take place.
- G. The Council needs to continue to promote the benefits of all forms of prevention for children and young people and for adults, and the pursuit funding through local partnerships such as the Sustainability and Transformation Partnership (STP) should be a priority. Prevention and investment in prevention should also be part of lobbying to Government for additional funding and support.

#### **Opportunity Risk Assessment**

The delivery of the Financial Strategy is key to the Council having a balanced budget whilst meeting the highest priority needs and protecting and supporting vulnerable people.

Through its work the Task and Finish group have explored and considered risks and opportunities. The provision of a single year financial settlement for 2020/21 by the government rather than a four-year view, and a delay to the government's comprehensive spending review, which would reflect the work carried out nationally on fairer funding, have created the challenge of setting the Council's Financial Strategy for the coming years.

Additional risks to the Council being able to set and realise balanced budgets come from the financial pressures related to Adult Social Care and increasing demand for Children's Social Care. These are not isolated to Shropshire and are evident nationally, but each local authority will be impacted to different levels due to issues such a geography, demography, and the historic imbalances in funding from government.

#### **Financial Assessment**

Although there are no direct financial impacts from this report and the work of the Task and Finish Group, their recommendations will be made to Cabinet and if accepted, could inform the Financial Strategy and the Budget 2020/21.

#### Report

- 1.1 At their meeting on the 6 February 2019 Performance Management Scrutiny Committee confirmed that there should be a Task and Finish group in place to work alongside the development of Financial Strategy 2020/21 to 2024/25.
- 1.2The Financial Strategy 2019/20 to 2023/24 agreed at Council on the 28 February 2019 identified the funding gap that the Council faces.

Year	2019/20	2020/21	2021/22	2022/23	2023/24
Funding Gap	£24.5m	£35.2m	£43.2m	£50.5m	£57.1m

- 1.3 The strategy recognises the increasing demand for Adult Social Care and Children's Social Care, highlighting that the cost of Adult Social Care and Children's Social Care is expected to grow in 2020/21 by between £10m and £15m.
- 2. Objectives of the Task and Finish Group
  - To understand the process and activity stages for developing the Financial Strategy and how these translate into the Council's annual budget.
  - To understand the various external factors impacting on budget setting for 2020/21 and the Financial Strategy.
  - To consider and scrutinise opportunities to target investment that will help reduce demand on paid for services, or reduce the cost of packages of care in Adult Social Care and Children's Social Care.
  - To consider and scrutinise opportunities to utilise innovative solutions that will help prevent people needing to enter paid for services or reduce the cost of packages of care in Adult Social Care and Children's Social Care.
  - To consider and scrutinise the proposals and emerging plans for the whole Financial Strategy and 2020/21 Budget.
  - To consider the actions being taken to deliver the 2019/20 savings and the implications of failing to deliver on the viability of the 2020/21 budget and beyond.
  - To consider the direct and indirect impacts, including risks, of 2020/21 Budget proposals on current services and customers.
  - Make evidence based recommendations in relation to plans and approaches for innovation and income generation, and alternative proposals for future budget setting.
- 3. Who the Task and Finish group heard from
  - James Walton Head Of Finance Governance and Assurance
  - Rachel Robinson Director of Public Health
  - Michele Leith Head of Workforce and Transformation
  - Karen Bradshaw Director of Children's Services
  - Andy Begley Director of Adult Social Care, Housing and Public Health
  - Tanya Miles Assistant Director Adult Social Care
  - Cllr Ed Potter Portfolio Holder for Children and Young People
  - Cllr Lee Chapman Portfolio Holder for Transformation
  - Cllr Dean Carroll Portfolio Holder for Adult Services, Public Health and Climate Change
- 4. What the Task and Finish Group have looked in more detail at:
  - Financial Strategy (report to Cabinet 16 December 2019)

- Quarter 1 and Quarter 2 2019/20 Financial Monitoring Reports
- The delivery of the Digital Transformation Programme and the need to see this as a component of Transforming the Council
- Regulatory Services
- Pressures on Children's Social Care budgets and the initiatives and developments to help manage the situation for future years
- Pressures on Adult Social Care and the initiatives and developments to help manage the situation for future years
- Savings proposed for Adult Social care

#### 5. Key topic areas

#### 5.1 Funding context

- 5.1.1 The Task and Finish group heard that over the past decade the way that local authorities are funded by government has changed. Alongside the reduction in funding overall, a lot is now made up of temporary one-off sources which have no guarantees for the future. There is £80m from one off grants which could be taken out of the funding pot without any need to change primary legislation. This makes predicting the amount of funding that will be available very difficult, and as a result this impacts on the development of the Financial Strategy and setting budgets.
- 5.1.2 Due to a combination of a Parliamentary focus on Brexit and the General Election in December 2019 there has been little clarity on what the funding would be for 2020/21 during the autumn 2019 and little to inform an accurate and more detailed understanding to inform the development of a Financial Strategy for 2021/22 and beyond.
- 5.1.3 Members also considered the local funding for the Council. They heard how council tax provides certainty as a form of income, but that there are limits on how much the Council could increase it without the need and cost of a referendum, and that it was also not a politically attractive or valuable option. Commercial income is also a form of local funding to the Council.
- 5.1.4 Due to the uncertainty over funding arrangements for 2020/21 the Task and Finish group learned that it would be important to ensure that there was as much flexibility as possible to respond to gaps and challenges. This would be best achieved through getting as much into reserves as possible to enable this.
- 5.1.5 With this context, they were reminded that projected spend is growing away from available funding. The gap in 2019/20 is £35m

growing by £8m each year, after council tax increases and funding calculations are applied.

#### 5.2 Transformation

- 5.2.1 The Task and Finish group considered the progress in the delivery of the Digital Transformation Programme and the realisation of the benefits. This included the need to transform the Council to deliver improved services and maximise the impact of new systems and technology. They were informed that the key focus of the transformation programme is improving quality, efficiency and access through improved tools.
- 5.2.2 Members heard that people are the Council's greatest resource and as such the programme is more about cultural transformation than digital transformation. This will require change to be embraced by staff and by Members.
- 5.2.3 A clear message shared with the Task and Finish group was that the savings associated with transformation should be viewed as being for the whole council and all Cabinet portfolio's, not just for the Transformation Portfolio. The realisation of more efficient working and the associated benefits will be across all services and their customers.
- 5.2.4 Members explored the delivery of the programme and the expected savings. They heard that the Council's digital programme was being implemented with all of the main systems in place, but that there had been some delays to aspects of the plans (a maximum of 12 months), which impacted on the delivery of the associated savings. A £3m underspend in programme was taken as a saving in lieu of the delay in the delivery of the systems and the associated benefits.
- 5.2.5 The Performance Management Scrutiny Committee have been maintaining a regular overview of the progress with the Digital Transformation Programme including a substantial agenda item at their meeting on the 13 November 2019. They explored the delivery of the whole programme, the achievement of the savings and the benefits to services.

#### 5.3 Children and Young People

#### **Looked After Children population**

5.3.1 The Task and Finish group explored the pressures that were on the service to understand how this impacted on the budget and financial strategy. They heard that there had been an increase of more than 40% in the number of children that the council was

- looking after in an 18 months period, and that significantly more children required support to be safe in 2019/20 to date than had been expected when the 2019/20 budget had been set. Due to the different factors influencing why children may need to be looked after, it is difficult to predict numbers.
- 5.3.2 Members were also informed that the impact of demand also stretches the foster care system. In response to this the Council has moved to put some additional capacity into its Foster Care service to market opportunities and recruit foster carers. £0.266m increased capacity was approved via a business case, but demand continues to put additional pressure on the budget.
- 5.3.3 Another factor that can impact on the budget is that councils should fund families who are looking after children who are relatives in the same way as they would foster carers. These are called Special Guardianship Orders and they are not counted as a looked after child, although they will have the same cost to the Council. Therefore, there is also demand on services and budgets that is not be included in the count of the looked after children numbers. There has been a growth in SGOs but no growth was built into the budget.
- 5.3.4 The Task and Finish group were informed about the different predictors for children and young people needing to be looked after. The key predictors are domestic violence, the toxic trio (alcohol, drugs, mental health) affecting parents leading to chaotic lives, family poverty, criminality, children not attending schools, and criminal exploiters. Parental neglect was highlighted as big issue in Shropshire, with approximately 50% cases in social care due to neglect. Members were also informed about growing numbers of children with complex special education needs and disability which is bringing them into the children into social care space, and whilst not all are in care, those that are likely to be in high cost placements.

#### **Capacity in Social Work Teams**

5.3.5 In terms of the capacity with social work teams, Members were informed that there has been a lot of work undertaken to stabilise the workforce including looking at opportunities retain and develop staff. These include incentivising social workers to stay with the Council, the development of the Council's own bank of social workers and investing in the future by working with the University Centre Shrewsbury to put in place a programme of trainee social workers. Eight have been appointed. The Council does engage with Step-up which looks at bringing people with some life experience into apprenticeships. Additional capacity with family support workers is also being worked on.

#### **Preventing Children needing care**

- 5.3.6 Members asked whether there was more that the Council could be doing to prevent children needing care.
- 5.3.7 They were informed that the Early Help Hubs offer the potential to do this, wrapping support around families enabling them to care for the children and preventing escalation in to care. The same support would also be beneficial when children are stepping down from being looked after.
- 5.3.8 Members were informed about No Wrong Door which is an initiative used in different localities across the country. It involves a large multidisciplinary team that wraps around the children including mental health workers and it can also include the foster carers where required. These teams would be separate to the Early Help Hubs, but they would need to work together.
- 5.3.9 Members also asked how residential care can contribute at the edge of care where the children and families benefit from different interventions. They were informed that when this was last looked at in detail in the region of 80% of those who accessed this support i.e. Havenbrook, did not enter care.
- 5.3.10 Members were informed about the multiagency arrangements for criminal exploitation which include the Council, Police and the Clinical Commissioning Group. Should Members, professionals, parents and the public have any concerns they should contact the First Point of Contact to report them.
- 5.3.11 The group were reminded that as an Ofsted "Good" authority Shropshire does not get additional funding to help implement new programmes. The Council looks to other authorities for opportunities to improve how it works. Members were informed that Staffordshire County Council (also a "Good" authority) are investing in the region of £7m in prevention. Members identified that the benefits of similar investment in interventions and innovations in prevention in Shropshire should be researched and business cases developed for decision making and implementation.
- 5.3.12 The Task and Finish group highlighted that prevention appeared to them to require effective partnership working. They asked whether children were represented in the Sustainability and Transformation Partnership (STP). They were informed that at it was limited because the focus is on adults, but it had been recognised as something that needed to be addressed.

#### **Care Homes**

5.3.13 The Task and Finish group asked about progress with the development of the new care homes which they had been informed about when they were carrying out their work in the autumn 2018.

- They understood that these care homes would reduce out of county placements which would enable children and young people to be cared for closer to their families and communities and benefit the council through lower cost.
- 5.3.14 They were informed that two 2 bed properties have been purchased and were being worked on. The first home is scheduled to open at the end of January 2020 and the Manager had been appointed and the Ofsted registration process was taking place. 35 members of staff are required for the 2 homes. A third home is to be purchased
- 5.3.15 Members asked about the cost of high-cost placements, learning that the Council had several children whose care cost approximately £6000 per week.

#### **Youth Activities**

- 5.3.16 The group asked about how the Council could work proactively to prevent children being at risk of exploitation. They were informed that the Council did not have any place to engage with young people out on the street and that this had been identified as a gap in provision that needed to be addressed. An added benefit of keeping children safe was that they would not be putting pressure on Council services and the wider system including Health partners and the Police.
- 5.3.17 However, they were also informed that it needed to be a partnership of provision where universal provision needed to be in place for young people to be directed to. It required a strategy based on retaining universal provision with a focus on outreach support.
- 5.3.18 There has been a Communities Overview Committee Task and Finish group which has been running alongside the development of proposals for Youth Activities. Consultation on the proposals had taken place based on redirecting infrastructure money into the outreach workers.

#### Learning and Skills

- 5.3.19 The Task and Finish group were informed that an overspend on the 2019/20 budget had been projected. The greatest proportion of this being due to home to school to transport. A lot of work had been done over the year to reduce spend in this area but there were additional contributory factors including and an increase in the number of children with special educational needs and disability (SEND) requiring transport and the increased number of school days over the past few years; planning is based on 190 days but it has been 194 days for the past couple of years.
- 5.3.20 There has also been a significant increase in school exclusions which is in line with national trends and puts pressure on budgets.

The council can challenge them, but it cannot control them. Members were informed that after 6 days of exclusion the child becomes the responsibility of the Council to educate. This may be done through the Tuition, Medical Behavioural Support Service (TMBSS) for a time, putting pressure on the High Needs block of DSG and transport.

#### 5.4 Regulatory Services

- 5.4.1 The Task and Finish group wanted to understand more about Regulatory Services. They were informed about the range of services and were particularly interested to hear about a Peer to Peer review that was starting.
- 5.4.2 They learned that the review was expected to identify opportunities to work differently and take forward productivity and efficiencies, as well as building in the need to respond to requirements from the government and regulators including new guidance on private water supplies and on homes of multiple occupation, and changes to the delivery of Blue Badges. There is also the opportunity to consider whether fees and charges are set at the right level to cover costs.
- 5.4.3 The aim is that any recommendations identified through the review would be implemented from April 2020.

#### 5.5 Adult Social Care

#### Understanding demand and expenditure

- 5.5.1 Members recognised that Adult Social Care had the highest proportion of the Council's budget and that this had grown over previous years. They were interested to understand what the demand and the costs for the services were.
- 5.5.2 They were informed that the 65+ age group (primarily 85+) have historically been driving demand but that this is no longer the case. The three areas currently driving up expenditure were highlighted as:
  - 18-64 age group with increasingly complex high cost packages transitioning from Children's Services
  - More people with profound need (physical and learning disability) are living for longer which adds additional pressure to the system, and there are more people who have developed mental health problems as a result of trauma at a young age who require high cost care which could be between £6000 and £8000 a week, potentially for the rest of their lives.
  - Acquired Brain Injuries. There are more people surviving accidents with head injuries who require ongoing support

- 5.5.3 Members asked how the expenditure was split across the two age groups and were informed that the 18-64 age group required 45% of the ASC purchasing budget and the 65+ required 55%. Members were informed that there were significantly more older people receiving services, but that the packages of care for those aged 18-64 could be considerably more expensive. Due to this, particularly where high cost cases were expected to increase, it was more relevant to understand individual packages and responses to need than developing an average total for each group.
- 5.5.4 The Task and Finish group explained their understanding that the annual increase of £8 to £10 million a year in Adult Social Care budgets and expenditure was not sustainable for the Council and money could not continue to be taken from other services to cover this.
- 5.5.5 They heard that inflation and the living wage was driving an annual growth of at least 3% to 4%, and that overall, even if demand did not change there would be an annual increase the region of £5m to £6m due to these pressures. This was compared to the 2% ASC Council Tax precept that generates roughly £3m.
- 5.5.6 Most older people in Shropshire would start by funding their own care because they had more than £23,500 in assets. The group were informed that self-funders could choose what care they received and may choose options that were costlier than the Council would be able to fund. Should their assets reduce below the financial threshold their care would need to be paid for by the Council who may not be able to cover all of the costs. If the gap between what the Council can afford and their current provision cannot be closed the Council would need to find them alternative provision. This is best avoided if possible. They were told that it would be important for there to be earlier conversations with selffunders on their options. Often, the first conversation that a member of Council staff would have with them would be in hospital when they were already in a crisis. An earlier conversation would enable discussions about more affordable care options before there has been any commitment, which will help avoid spending more than they need to and make their assets last longer.

#### Innovating provision and reducing costs

5.5.7 Members asked how ASC were innovating and working to bring costs down and manage demand.

- 5.5.8 There were informed that 85% of people contacting the Council for Adult Social Care are signposted to information and advice and alternatives, helping them get support faster. They are contacted at 14 days to see if the advice or support has been helpful.
- 5.5.9 As well as the Council using it's e:brokerage tool to support competition in the domiciliary care market to help manage costs, members heard that there were a number of innovations and initiatives that are in place including:
  - Supported Living, mainly for people with a learning disability, which saves in the region of £300 per person a week
  - New rates for residential, nursing and elderly mentally ill placements are being trialled
  - 2 carers in car is helping to reduce the need for higher costs of sleep over care which has delivered savings of £2m
  - More use of equipment such as hoists to enable single carer visits
  - Continued funding of preventative services from the Voluntary Community and Social Enterprise sector and Registered Providers of roughly £3m a year
  - Looking after more people in their home rather than in a residential or nursing home
  - Introduction of Pathway Zero before discharge in hospitals locally, where conversations are about what people can do to help themselves or get support differently. The NHS nationally are looking at this Shropshire initiative.
- 5.5.10 The Task and Finish group felt strongly that there was a need to continue to focus on prevention and keeping people independent rather than treating the demand.

#### Workforce

- 5.5.11 The Task and Finish group were informed that attracting and retaining the workforce in Shropshire was an issue that reflected the national picture. This was applicable across the whole of social care including the care workforce in the independent sector.
- 5.5.12 Members asked how working in the care sector could be made an attractive career and were informed about work to develop microenterprises where volunteers were supported to develop into paid employment. They also asked about training and development opportunities and were informed about the Council's investment in Shropshire Partners in Care (SPiC) and the Council's own joint training offer which included training on the Mental Capacity Act.

#### **Housing opportunities**

- 5.5.13 The group suggested that there were opportunities to look at the availability of appropriate housing for both social care staff and for people requiring services, and the role of social landlords in doing this. They were informed that this was taking place and included key worker housing and considering different home developments to help manage need, as well as making best use of funding available to adapt properties e.g. disabled facility grants (DFGs).
- 5.5.14 The opportunities of promoting or requiring lifetime homes were raised. The example of the similarity between level access showers and luxury wet rooms was discussed and whether handles and other low level equipment should be included as conditions alongside environmental considerations in all planning applications.
- 5.5.15 There was also the opportunity to speed up the provision of low level equipment such as hand rails which could help someone remain independent and safe for longer by an assessor/handy person carrying out assessment and fitting visits.
- 5.5.16 Members were informed that already adapted homes would be best to be used for those who need them rather than being offered to those with no needs or having the adaptation removed. This does need the system to work together and not driven by perverse incentives such as keeping voids to a minimum.
- 5.5.17 They also asked what opportunities exist to support families to develop parts of their homes for a relative to stay in, helping with demand for suitable accommodation and the amount of care required. Members queried whether this needed a local response in planning policy.

#### 2020/21 Adult Social Care savings

5.5.18 Members asked how the £6.9m Adult Social Care savings identified for 2020/21 will these be realised in light of the in-year pressures. They were informed that there are current planned actions to achieve the savings and that these can be realised at this stage.

#### **Lobbying Government on Adult Social Care in Shropshire**

5.5.19 Members identified that they believed that the continued net disinvestment in ASC by respective Governments has resulted in the situation that the Council finds itself in. They believe that the only investment by Government is through the NHS and the current focus of messages is on the reform of ASC to support the NHS. They asked what is being done to raise the issues with Government.

5.5.20 The Task and Finish group were informed that the MP for Shrewsbury and Atcham had secured a debate in parliament about Adult Social Care in Shropshire. The Chief Executive and Leader were also lobbying MHCLG and the Director of Adult Social Care Housing and Public Health has been lobbying through his role in ADASS nationally.

#### 6. Conclusions of the Task and Finish group

- 6.1 The Task and Finish group prioritised the service areas that they looked at through their work, recognising that the Council's wider services have been and risk continuing to be squeezed by the increasing demand and costs of Adult Social Care and Children's Social Care. They highlighted that the impact is being seen in those wider services and in communities.
- 6.2 New IT systems have been in place for just over the 12 months and although it's relatively soon after their implementation, the Task and Finish group have ongoing questions about the impact and delivery of benefits, and whether there is a plan in place that identifies broad time frames for when this will happen. They believed that the PMSC should maintain it's focus on this but should do so within a wider focus on the transformation of the Council, in particular on the required culture change to be delivered. This needs to involve people at all levels across the organisation including Members.
- 6.3 Importance of maintaining and extending preventative services for Children and Adults has always been recognised by the Council, but the Task and Finish Group believe that this focus should be reinforced and investment in prevention should be pursued. Promoting and pushing for funding through partnerships such as the STP should be a priority, and this should also be part of lobbying to Government for additional funding and support.
- 6.4 Members identified the importance of investing in youth provision locally, and that the Council needed to work with local partners across the public sector to do this. The preventative impacts of delivering outreach and universal provision benefited a wide group of organisations, and should not be a service area that only the Council and Town and Parish Councils paid for and invested in.

- 6.5 The Task and Finish group identified the opportunity to access different external funding streams that the Council is not currently using. These might be small scale funding such as funding provided by the Police and Crime Commissioners office through to larger pots locally and nationally, which could be accessed by working with local partners to deliver shared priorities and already identified projects. This would require a pipeline of projects that could be taken forward when funding was identified and successfully bid for but would require capacity to be identified within the Council to do this.
- 6.6 Having reviewed the evidence that had been shared with them, Members expressed concerns that the impact of changes to Mental Health services for children and young people and to youth provision over the past 10 years resulted in the increased demand for Children's Social Care and more high cost packages of care for Adult Social Care. The Task and Finish group questioned whether Shropshire Council and other councils are now bearing the brunt of this.
- 6.7 With a view to the future, the Task and Finish Group have identified that they would want to look at Central Services, and Place and specifically Highways in future work. It was also noted that there was nothing in the 2020/21 budget relating to climate change, and that this would also be something that would looked at in future work.

## List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

- Financial Strategy Cabinet Report December 2019
- Q1 2019/20 Financial Monitoring Report,
- Q2 2019/20 Financial Monitoring Report

Cabinet Member (Portfolio Holder)	
Cllr David Minnery	
·	
Local Member	
All	
Appendices	

## Agenda Item 12



Committee	<u>Public</u>
Performance Management Scrutiny Committee	
17 <sup>th</sup> July 2019	

#### Overview and Scrutiny Work Programme 2019 - 2020

#### Responsible officer

Tom Dodds, Statutory Scrutiny Officer tom.dodds@shropshire.gov.uk 01743 258518

#### 1.0 Summary

- 1.1 This paper presents Overview and Scrutiny's proposed work programme for the year ahead. The committees have based their programmes on topics from Shropshire Council's Strategic Action Plan. Committees will also
  - scrutinise thematic priorities
  - · respond to emerging issues and
  - follow up on previous work.

#### 2.0 Recommendations

- 2.1 Overview and scrutiny members to:
  - confirm the proposed work programme attached as appendices 1 and 2
  - suggest changes to the work programme
  - recommend other topics to consider
  - agree lead committees for topics relevant to more than one committee and
  - approve proposed joint working.

#### 3.0 Background

- 3.1 Overview and Scrutiny's committees base this work programme on topics from Shropshire Council's Strategic Action Plan. They also
  - · scrutinise thematic priorities
  - respond to emerging issues
  - follow up on previous work
  - carry out cross-committee work through task and finish groups.
- 3.2 The current work programme is attached as **appendix 1**.
- 3.3 To carry out cross-committee work, or look at topics in more depth, overview and scrutiny committees set up task and finish groups. These groups consist of **Page 67**

Performance Management Scrutiny Committee,  $17^{th}$  July 2019, Overview and Scrutiny Work Programme 2019/20

members drawn from overview and scrutiny committees, which meet outside of the usual scheduled committee meetings. These groups then report their findings and recommendations to overview and scrutiny committees for approval. The current list of ongoing task and finish group meetings is included in this report as **appendix 2**.

#### 4.0 Next steps

4.1 Overview and scrutiny updates this report on an ongoing basis and presents it to each overview and scrutiny committee. This will allow members the opportunity to contribute to its development at each committee meeting.

List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)
None
Cabinet Member (Portfolio Holder) All
Local Member All
Appendices
Overview and scrutiny work programme
Overview and scrutiny task and finish groups

Appendix 1
Overview and Scrutiny work programme 2019 to 2020

### **Performance Management Scrutiny Committee**

Topic	Intended outcomes or objectives	What output is	Who needs to	Expected impact or	Work date
		required?	be heard from?	added value	
Digital	To understand progress with the	Committee	Head of		13 Nov
Transformation	delivery of the Digital Transformation	report	Workforce and		2019
Programme	Programme and the realisation of the		Transformation		
	financial and non-financial benefits	Presentation			
	arising from the programme.		Portfolio Holder		
			for		
			Transformation		
Draft Asset	To consider, comment on and	Draft Asset	Director of Place		13 Nov
Management	scrutinise the draft Asset Management	Management			2019
Management Strategy	Strategy and identify opportunities and	Strategy	Portfolio Holder		
200	recommendations before the final				
	version is written.				

### **Communities Overview Committee**

Topic	Intended outcomes or objectives	What output is	Who needs to	Expected impact or	Work
Food poverty	<ul> <li>To receive a briefing on the nature of food poverty in Shropshire.</li> <li>To understand the dimensions of food poverty, including the cost of food and access to fresh food.</li> <li>To scrutinise how the council works with its partners to tackle food poverty.</li> </ul>	required?  Committee overview report	be heard from?  Director of Place	added value  Shropshire Council is better placed to work with partners to tackle food poverty.	date 25 Nov 2019
<b>U</b> Engaging Diverse Communities (1)	To agree a terms of reference for a review of how Shropshire Council engages with town and parish councils in Shropshire.	Review terms of reference	Director of Place	Shropshire Council engages effectively with town and parish councils.	25 Nov 2019
Third sector support for vulnerable adults	<ul> <li>To understand how the local authority works with the third sector to support vulnerable adults</li> <li>To make recommendations to improve the effectiveness of the support that we provide.</li> </ul>	Committee overview report	Director of Adult social care	Shropshire Council makes effective use of its funding of third-sector agencies who support vulnerable adults	27 Jan 2020
Engaging Diverse Communities (2)	To identify where Shropshire Council reaches into households e.g. Council Tax emails or paper bills,	Committee overview report	Director of Place	Shropshire Council engages effectively with town and parish councils.	27 Jan 2020

#### **Communities Overview Committee**

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
	<ul> <li>and what opportunities exist to share messages or signpost to messages</li> <li>To seek feedback from communities, Voluntary Community and Social Enterprises and Town and Parish Councils on their views of effective engagement that reaches all areas of communities</li> </ul>				
Homepoint	<ul> <li>Understand how Homepoint meets the needs of people in Shropshire seeking housing</li> <li>Explore how Homepoint could meet the needs of young adults seeking housing.</li> </ul>	overview report presentation	Director, Adult Services	Homepoint provides an effective service in providing housing for those in greatest need.	27 Jan 2020
Engaging Diverse Communities (3)	<ul> <li>To research and evaluate different models of engaging communities</li> <li>To learn from other similar councils and from neighbouring councils in Wales about their approaches to engaging communities and their learning</li> </ul>	overview report presentation	Director of Place	Shropshire Council engages effectively with town and parish councils.	16 Mar 2020

#### **Communities Overview Committee**

Topic	Intended outcomes or objectives	What output is	Who needs to	Expected impact or	Work
		required?	be heard from?	added value	date
Rural Strategy	To scrutinise Shropshire Council's draft rural strategy	overview report presentation	Director of Place	Shropshire Council provides effective services to rural communities.	16 Mar 2020
Public transport funding	To receive an update on funding for public transport	overview report presentation	Director of Place	Shropshire Council supports a well-integrated public transport network	16 Mar 2020
Engaging Diverse Communities (4)	<ul> <li>To identify a preferred model for Shropshire Council</li> <li>To recommend a framework for engaging communities based on evidence of what works and is best for Shropshire.</li> </ul>	Committee overview report	Director of Place	Shropshire Council engages effectively with town and parish councils.	April 2020 (additional Meeting)

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Review of 111 commissioning	<ul> <li>Scrutinise progress in delivering the new arrangements for 111 services in Shropshire.</li> <li>Understand how cross-border arrangements are working.</li> </ul>	Committee overview report  Presentation to committee	Shropshire Clinical Commissioning Group	Provide assurance that new arrangements are working well.	23 September 2019
Delivering Public Health Outcomes	To understand how the Public Health outcomes are being delivered	Committee overview report Presentation to committee	Director of Public Health		23 September 2019
Better Care and Improved Better Care funds	<ul> <li>Consider the Improved Better         Care Fund and the its         implications/opportunities for         Shropshire people.</li> <li>Understand the outcomes of         the fund and whether these         have been achieved.</li> </ul>	Committee overview report  Presentation to committee	Director, Adult Services	Ensure good outcomes of the funds.	18 November 2019

Topic	Intended outcomes or objectives	What output is	Who needs to	Expected impact or	Work date
		required?	be heard from?	added value	
Mental Health	Understand the level of	Committee	Shropshire CCG		20 January
	funding and the services that	report			2019
	are commissioned in		Director of Adult		
	Shropshire and for Shropshire	Presentation to	Services		
	people, and the plans for the	the committee			
	future.		Midlands		
			Partnership		
			Foundation		
			Trust		
Primary Care	To understand the expected	Committee	Shropshire CCG		18 November
Provision in	increase in demand for access	report			2019
Shropshire	to GP practices as a result of		Local Medical		
2	new homes being developed,	Map of GP area	Committee		
	an aging population and how	boundaries			
	this will be met.		Director of		
		Presentation	Public Health		
Keeping Adults	<ul> <li>To receive the report and</li> </ul>	KASIB Report	Independent	Move to a joint meeting	December
Safe in	identify any topics for further		Chair	with People Overview	20199
Shropshire	consideration.			Committee to have KASIB	
Board Report	<ul> <li>To meet jointly with People</li> </ul>		Director of Adult	and SSCB	
	Overview		Social Care		

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Delivering Public Health Outcomes	To review the memorandums of understanding (mou's) for substituted services with a specific focus on mou's that are relate to services for Children and Young People	Committee overview report	Director of Public Health	Move to a joint meeting with People Overview. The same meeting as the safeguarding reports	Dec 2021
111 Review	<ul> <li>Scrutinise progress in delivering the new arrangements for 111 services in Shropshire.</li> <li>Understand how cross-border arrangements are working.</li> </ul>	Committee overview report  Presentation to committee	Shropshire Clinical Commissioning Group Shropshire Community Health Trust ShropDoc		20 January 2020
Mental Health What is Mental Health and how do you navigate the system?	Understand what Mental     Health services are and how people can navigate them and access the help they or someone they care for need.	Committee report  Scenario's and  Presentation to the committee	Shropshire CCG Director of Adult Services Midlands Partnership Foundation Trust		20 January 2020

Topic	Intended outcomes or objectives	What output is	Who needs to	Expected impact or	Work date
		required?	be heard from?	added value	
Primary Care	•				23 March
Strategy –					2020
update on					
delivery and					
impact against					
plan					
February/March					
2020					
BCF Task and					23 March
Finish Group – TOR (March					2020
TOR (March					
2020)					

#### **Potential future topics**

- ASC Market Stewardship Residential, Nursing and EMI
- Homelessness
- Community Catalysts including TRIBE Micro commissioning
- Recommissioning of Equipment Services involvement in the developing contract following commissioning
- Shropshire's STP
- Return on investment of Prevention

#### **Joint HOSC topics**

- Be 4 U (CAMHS) Strategic Leadership
- Future Fit monitoring progress and impact
- Midwife Led Unit Review including on the ground delivery in communities
- Cardiology
- Boarding at SaTH
- STP scope, delivery plans and what will be transformed have a specific single topic meeting on Care Closer to Home with STP leadership group real planning (what will be different in the future)
- Update on Future Community Learning Disabilities Health Facilities
- Chronic Pain Services Areas of frailty in the system Chronic Pain Services, Primary Care Provision
- CCG Merger

Topic	Intended outcomes or objectives	What output is	Who needs to	Expected impact or added	Work
		required?	be heard from?	value	date
Children's	Scrutinise safeguarding and early	overview report	Director,	Ensure that Shropshire	20 Nov
services	help performance.		Children's	Council is targeting support	2019
performance	Identify any specific patterns or	presentation	Services	where needed to improve	
dashboard	changes that need to be looked at in detail.			safeguarding.	
Residential care	To receive a verbal update on the	overview report	Fostering and	Shropshire Council provides	20 Nov
for looked after	local authority's development of its	•	adoption	the best care it can for its	2019
children	residential care for its looked after	presentation	manager	looked-after children.	
Care Leaver	children.				
Care Leaver	Update on the new Care Leaver	Verbal update	Assistant	Shropshire Council provides	20 Nov
Covenant	Covenant		Director,	opportunities for care	2019
<b>0</b> 0			Safeguarding	leavers	
Ofsted feedback	Receive an update on the recent		Assistant		20 Nov
and action plan	Ofsted focussed visit.		Director,		2019
Inspection of	Scrutinise the action plan resulting		Safeguarding		
focussed visit	from the visit.				
into achieving					
permanency					
Unregistered	Ascertain the extent to which we use	Overview report	Fostering and		20 Nov
placements	unregistered placements		adoption		2019
	Understand how we manage		manager		
	emergency placements				

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Exploitation	<ul> <li>Understand the nature of exploitation and its prevalence in Shrewsbury.</li> <li>Understand how the police and local authority work together to tackle child criminal exploitation.</li> </ul>	overview report presentation	Director, Children's Services Director, Adult Services	Children, young people and vulnerable adults are protected from criminal exploitation.	29 Nov 2019
p			Chair of Safeguarding Partnership		
Shropshire Music Service	Understand the role the service plays in the education of children in Shropshire.	overview report presentation			15 Jan 2020
Children's Services budgets 2019-2020	<ul> <li>Scrutinise proposed budgets for children's services</li> <li>Identify specific topics from the budget for further scrutiny</li> </ul>	Budget overview Presentation	Director Children's Services	More detailed scrutiny of the council's budget.	15 Jan 2020

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Transitioning to adulthood	Understand how the local authority supports looked after children, as well as children and young people with a special educational need or disability, as they transition into adulthood.	Background report and presentation	Director, Children's Services	Shropshire's most vulnerable children and young people have a smooth and positive transition into adulthood.	15 Jan 2020
Housing support for looked-after children	•				15 Jan 2020
SEND Inspection preparation	<ul> <li>Scrutinise preparations for future inspection of services for SEND children; or</li> <li>Scrutinise findings of the inspection and any resulting plan for improvement.</li> </ul>	Background report and presentation	Director, Children's Services	The council has made good preparations for any future service inspection.	18 Mar 2020

Topic	Intended outcomes or objectives	What output is	Who needs to	Expected impact or added	Work
		required?	be heard from?	value	date
Safeguarding partnership (joint committee with Health and Social Care Scrutiny Committee)	<ul> <li>Consider the reports of safeguarding partnership.</li> <li>Scrutinise the effectiveness of new working arrangements</li> </ul>	Background report and presentation	Independent Chair, Safeguarding Partnership	Safeguarding arrangements are robust and well planned.	April 2020
Drug and alcohol services  Ufor young people	<ul> <li>Scrutinise how the service supports children and young people</li> <li>Understand the role that the service plays in supporting other services for children and young people.</li> </ul>	Report and presentation	Service lead	Drug and alcohol services support children and young people, directly and through supporting other services.	June 2020
Short breaks for respite care	<ul> <li>Consider existing services for respite care.</li> <li>Explore any potential new ways to support carers.</li> </ul>	Report and presentation	Head of Fostering and Adoption	Parents and carers have good access to respite care.	June 2020
Supporting the children and young people directorate	Understand how other directorates ensure that their services meet the needs of children and young people.	Reports and presentations	Director of adult services  Director of Place	Shropshire Council's policies and services meet the needs of people of all ages.	July 2020

Topic	Intended outcomes or objectives	What output is	Who needs to	Expected impact or added	Work
		required?	be heard from?	value	date
Exploitation	Receive an update on developing new pathways to tackle exploitation of children, young people and vulnerable adults.	Report and presentations	Director of Children	Children, young people and vulnerable adults are protected from criminal exploitation.	July 2020

### **Place Overview Committee**

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
WSP and Kier annual reports	Scrutinise performance of our highways delivery partnerships	Annual report	Highways, Transport and Environment Commissioning Manager	Assurance that highways delivery partners provide a good service to people in Shropshire.	7 Nov 2019
Shrewsbury's shopping centres	<ul> <li>Scrutinise management of the centres.</li> <li>Consider any proposals to redevelop the centres</li> </ul>	Verbal update	Director of Place	Shrewsbury's shopping centres contribute to the vibrancy of the town centre.	7 Nov 2019

### **Place Overview Committee**

Local Transport	•	Consider the development of the	overview report	Head of	Contribute to	29 Jan
Plan		new Local Transport Plan and how		Commissioning	development of Local	2020
		it relates to the delivery of the	presentation		Transport Plan.	
		council's priorities.				
					Provide assurance that	
					the plan contributes to	
					housing and economic	
0: 1			N/ 1 1 1	01 : (0 ::	growth plans	00.1
Signs and	•	Consider the findings of the recent	Verbal report	Chair of Committee		29 Jan
Banners task		signs and banners task and finish				2020
and finish group		group		5		
Biodiversity	•	Understand the council's role in	overview report	Biodiversity Officer	The council maximises	26 March
<del>a</del>		promoting biodiversity in	nun nantation		its opportunities to	2020
<del>0</del>		Shropshire.	presentation		increase biodiversity in	
Page 83	•	Scrutinise work taking place and			Shropshire.	
		evaluate proposals for				
	•					
North West	•	Scrutinise ongoing development of	Overview report	Highways,	Shropshire Council's full	26 March
Relief Road		the proposed relief road		Transport and	business case for the	2020
				Environment	relief road is fit for	
				Commissioning	purpose.	
				Manager		

#### **Place Overview Committee**

Local Housing Company	Scrutinise the creation of a local housing company in Shropshire	Overview report  Presentation	Director of Place	Shropshire's Housing Development Corporation builds homes that support the council's strategic objectives.	June 2020
Communicating highways works and repairs  Night-time	<ul> <li>Understand how the council communicates disruptions to the highway.</li> <li>Make recommendations on future development of communications</li> </ul>	Overview report  Presentation	Technology and Communications Manager	People in Shropshire receive timely and relevant information about disruptions to the highway.	June 2020
Night-time economy and licensing	<ul> <li>Understand the value of the night time economy in Shropshire</li> <li>Scrutinise policies pertaining to th night time economy</li> </ul>	Overview report  Presentation	Director of Place	Shropshire's towns have vibrant, well-supported night-time economies.  Night-time economies contribute to the vibrancy of town centres.	July 2020

Appendix 2
Current and proposed task and finish groups

Title	Objectives	Reporting to
Financial Strategy and Innovation and Income Generation	<ul> <li>To understand the process and activity stages for developing the Financial Strategy 2018/19 to 2022/23 and how these translate into the Council's annual budgets</li> <li>To consider and scrutinise the proposals and emerging plans for the whole Financial Strategy and 2019/20 budget, including how they align to the four pillars. This will be through their development and their implementation, in particular for innovation and raising income.</li> <li>To consider the alignment of the Financial Strategy and the new Corporate Plan being developed autumn 2018.</li> <li>To consider the recommendations and areas for action identified in the Corporate Peer Challenge report relating to the Financial Strategy, and how they are being addressed.</li> <li>To consider the direct and indirect impacts, including risks, of 2019/20 Budget proposals on current services and customers.</li> <li>To complete specific pieces of work to identify and work up alternatives to emerging plans, including the feasibility of any alternative proposals</li> <li>Make evidence based recommendations in relation to plans and approaches for innovation and income generation, and alternative proposals for future budget setting.</li> </ul>	Performance Management Scrutiny Committee
Road casualty reduction		

Title	Objectives	Reporting to
Community Transport	<ul> <li>To understand how community transport operates in Shropshire, and the demand for community transport services.</li> <li>Identify how the community transport groups, the council, and other partners can work together to provide community transport to people in Shropshire who do not have access to public or private transport.</li> </ul>	Communities Overview Committee
Engaging Diverse Communities	<ul> <li>To review and propose the scope of Place Plans including their geography and subject areas</li> <li>To propose options to ensure Place Plans are developed from the bottom-up</li> <li>To understand how rural enterprise features in our procurement / commissioning processes.</li> <li>To proposed opportunities to engage with Strategic Levels within the Council and partners in Place Planning</li> <li>To engage with Town and Parish Councils on options to reset their relationship with Shropshire Council</li> <li>To identify appropriate and effective mechanisms to communicate with and engage with diverse communities that can be used to inform co-design and collaboration on a range of matters</li> <li>Make evidence based recommendations</li> </ul>	Communities Overview Committee

Title	Objectives	Reporting to
Brexit	<ul> <li>To consider the information brought together to develop a view for Shropshire of the possible implications of Brexit for the Shropshire economy and the achievement of the Economic Growth Strategy.</li> <li>To identify, with the relevant officers, the key evidence and related requirements of what Shropshire would require from a future UK funding approach.</li> <li>To make evidence based recommendations to Cabinet.</li> </ul>	Performance Management Scrutiny Committee
Section 106 and Community Infrastructure Levy	<ul> <li>To understand how Shropshire Council currently uses Section 106, CIL and NHB and the impact that this has had</li> <li>To understand how Section 106, CIL and NHB could be used in Shropshire to enable or encourage projects or initiatives for economic growth and prosperity</li> <li>To learn from other places how they have used Section 106, CIL and NHB to enable or encourage projects or initiatives for economic growth and prosperity</li> <li>To make evidence based recommendations on how Section 106, CIL and NHB could be used in Shropshire to enable or encourage projects or initiatives for economic growth and prosperity</li> </ul>	Performance Management Scrutiny
Climate Change	<ul> <li>To review Shropshire Council's existing work to reduce its CO<sup>2</sup>e output.</li> <li>To scrutinise existing council policy and practice and recommend policy changes that would support further carbon reduction.</li> <li>To identify and evaluate opportunities to reduce spending and generate income by adopting low-carbon technology and practices.</li> </ul>	Place Overview Committee

Title	Objectives	Reporting to
Youth work	<ul> <li>To understand different models of providing Youth Services in a place like Shropshire.</li> <li>To review information and evidence of need and demand for youth work in Shropshire.</li> <li>To engage with Town and Parish Councils and explore their thoughts on their role in youth work.</li> <li>To identify opportunities to lever in additional resources to deliver youth work</li> <li>To identify how the impact of youth work should be measured and reported</li> <li>To make evidence based recommendations on the options for youth work in Shropshire.</li> </ul>	Communities Overview Committee
Dog fouling and dangerous dogs	<ul> <li>To scrutinise how the local authority tackles</li> <li>dog fouling</li> <li>dog attacks</li> <li>stray dogs</li> <li>licenced dog breeding</li> </ul>	Performance Management Scrutiny Committee
Signs, banners and street furniture	<ul> <li>Understand existing policies, charges and administrative arrangements</li> <li>Scrutinise existing policy and suggest draft policy.</li> <li>Identify opportunities to set and administer policy and licencing arrangements with town and parish councils.</li> <li>Look at how other local authorities set and administer policy, to identify potential ways to improve arrangements in Shropshire.</li> </ul>	Place Overview Committee